

## FULL AUTHORITY MEETING

Wednesday March 19, 2014; 7:00 PM  
250 Thorold Road; 3<sup>rd</sup> Floor, Welland, ON  
NPCA Boardroom

## A G E N D A

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- **ROLL CALL**
- **DECLARATION OF CONFLICT OF INTEREST**
- **BUSINESS:**
  - (1) Draft Meeting Minutes – Full Authority Meeting – February 19, 2014
  - (2) Business Arising From Minutes
  - (3) Chairman's Remarks
  - (4) CAO's Remarks
  - (5) Limited Exemption (1486 Third Street) ----- **Report No. 14-14**
    - *Aerial map (attached)*
    - *October 2011 correspondence (attached)*
  - (6) Memorandum of Understanding (MOU) ----- **Report No. 15-14**
    - *2014 MOU for Improving the Planning Function (attached)*
  - (7) Department of Fisheries and Oceans (DFO) ----- **Report No. 16-14**
    - *NPCA Communication–Changes to Fisheries Act (attached)*
    - *CO Fact Sheet-Changes to the Federal Fisheries Act (attached)*
  - (8) Consultant Selection Policy ----- **Report No. 17-14**
    - *Consultant Selection Policies Amended (attached)*
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  - (9) Proposed 2014 Operating Budget ----- **Report No. 18-14**
    - *Summary & Detailed (attached)*
  - (10) Proposed 2014 Capital/Projects Budget ----- **Report No. 19-14**
    - *Summary & Detailed (attached)*

(11) Project Status Report-----**Report No. 20-14**

(12) Correspondence (3)

(13) Other Business

(14) **In-Camera**

(1) Violations / Regulations Status

**a)**-----**Report No. CR-21-14**

**b)**-----**Report No. CR-22-14**

- *Violations Summary attached*

(2) Forestry By-law Status -----**Report No. CR-23-14**

- *Communications Summary attached*

(3) Personnel (no report)

▪ **ADJOURNMENT**

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# REPORTS

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Report No. 14-14 to 19-14

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**TO:** Chairman and Members of the Authority

**DATE:** March 19, 2014

**SUBJECT:** Limited Exemption from NPCA Policies, Procedures and Guidelines for Administration of Ontario Regulation 155/06 and Land Use Planning Policy Document dated December 12, 2007; 1486 Third Street Louth (Kowalik Property), City of St. Catharines, Region of Niagara; Floodplain of Richardson Creek; REPORT NO. 14-14

### **Background**

Ray and Liz Kowalik own approximately 1.72 acres of land at 1486 Third Street Louth, St. Catharines that is situated at southeast corner of Third Street Louth and South Service Road; near QEW Highway #406 (see Attachment #1). The landowners want to obtain NPCA approval to allow fill to be placed in a defined portion of the subject land to remove a portion of the surplus parcel from the Regulatory floodplain in order to create a suitable building envelope. Assuming the landowners could obtain all remaining necessary planning and regulatory approvals this would in turn allow them to sell this property to a potential buyer who could then construct a house within the defined area on the subject property.

On October 28, 2011, the NPCA forwarded a letter to Mr. and Mrs. Kowalik confirming the passing of a Board resolution granting the landowners a **conditional exemption** to certain NPCA policy requirements for the property noted above. A copy of the letter, original resolution and applicable map is attached.

Based on a number of factors, including current economic conditions along with delays in obtaining necessary regulatory and approval requirements, the landowners have requested an extension to the previous limited exemption granted by the NPCA.

### **NPCA Response**

Although the landowner will still be required to work with the Niagara Escarpment Commission (NEC), City of St. Catharines and Region of Niagara to overcome some potentially significant planning and regulatory hurdles, including:

- Greenbelt Plan amendment
- Zoning Bylaw Amendment (City of St. Catharines)
- Official Plan Amendment (City of St. Catharines)
- Official Plan Amendment (Region of Niagara)

NPCA is willing to extend the limited exemption an additional three (3) years to allow the landowner additional time to try to obtain these approvals.



**Attachments:**

- 1) Aerial map showing subject site.
- 2) Letter dated October 28, 2011 to Raymond and Elizabeth Kowalik confirming passing of original Board resolution (No. FA-122-11).

**RECOMMENDATIONS**

**That Report No. 14-14 be received for information and; that Limited Exemption dated October 28, 2011 be extended for an additional three (3) year period from September 1, 2014 to September 1, 2017.**

Prepared by Peter Graham P.Eng.; Director of Watershed Management

Respectfully Submitted by:



Tony D'Amario, P.Eng. CAO/Secretary-Treasurer



**TO: The Chairman and Members of the Authority**

**DATE: March 19, 2014**

**SUBJECT: Update to the Memorandum of Understanding for Improving the Planning Function in Niagara - Report No. 15-14**

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### **Background**

The existing Memorandum of Understanding (MOU) for Improving the Planning Function in Niagara was signed and endorsed by the Niagara Region, area municipalities and Niagara Peninsula Conservation Authority (NPCA) and was originally formally approved by Regional Council on July 26, 2007 and updated in 2010.

The MOU serves as a relationship management tool that clarifies roles and responsibilities of the signatories with opportunities for continuous improvements for policy planning and the processing of applications. All of the signatories have a mutual interest in ensuring that their respective policies and regulations are appropriately considered and satisfied before a decision is made on any planning application. The ultimate goal of the parties is:

“To have an integrated and seamless planning system that is embraced and easily understood by Councils, the public, applicants and staff that encourages participation in policy development and application processing.”

The guiding principles for achieving this goal are founded on collaboration for developing policies; current compliance of planning documents; value-added activities; streamlined processes; informed decisions; and more consistent implementation by all of the signatories.

A review of the MOU is expected to occur every two (2) years and is now due. To help inform the Area Planners during the current review, Niagara Region engaged consultants to conduct independent interviews and to assist in a facilitated workshop with stakeholders that have experience in planning and development matters in Niagara. The Area Planners have recently completed an evaluation of the MOU and have prepared an updated version (see Appendix 1) to be approved by all Councils and the NPCA Board.

### **Successes and Challenges**

The 2007 MOU led to a number of positive changes such as better clarification of roles; greater electronic circulation of information; an increase in exemptions for local Official Plan amendments; collaborative efforts on plain language notices and some model policies; overall improvement in communication; and the Region’s environmental protocol with the NPCA. Since the last update to the MOU (2010), there have been additional initiatives undertaken to establish mandatory pre-consultation for applications, more training for staff, a workshop on process improvements, some performance metrics, a development tracking system and “open data” platform for information sharing, and local Official Plan conformity efforts.

The Area Planners recognize that there needs to be adequate resources allocated for planning

and development services required for mandatory updates to community planning documents (i.e. Official Plans and Zoning Bylaws); preparing effective implementation tools; responding to development applications; ongoing training for better qualified staff; and to keep up with technological changes. This will require a commitment from Area Planners to be more resourceful in addressing complex community planning issues with support from municipal councils and the NPCA Board. While relationships have improved and a cultural shift has been initiated through the MOU, it is acknowledged that it will take time to be fully realized.

### **Stakeholder Input on Niagara's Planning System**

a) *Interviews:* A consulting team (T.R. Endeavours & Chapman Planning Services) conducted 19 interviews in 2013 that included 14 representatives from the development industry; 3 Regional politicians (Chairs from ICPC, PWC & NPCA Board) and 2 senior Regional staff. This interview process was conducted as a quick "environmental scan" to seek input on Niagara's planning system. A report entitled "Perspectives on Planning Services in Niagara" was produced to summarize comments and key findings. A number of emerging themes were identified based on opinions provided, including:

- The MOU - it is not well understood and doesn't serve the development industry
- Complexity of the planning system - a two tier system with many policies to be considered
- Open for Business / Culture Change - better collaboration and consistency needed
- Seamless Service / One Window - different operations across the region (i.e. application forms, requirements, timelines); positive change with pre-consultation, should look at alternatives for service delivery with "one window" functionality
- Facilitate / Expedite - reducing processing times is a key priority; should have project champions, staff training on facilitation
- Communication - most did not seem to be aware of improvements made as a result of the MOU.

b) *Workshop:* The Area Planning Directors recognized that more work was needed with a broader number of stakeholders to outline the current state of planning services across Niagara, to highlight required changes to the MOU, and to converse more about their concerns in an effort to effectively respond to the challenges they are facing.

As a result, an MOU workshop was held on October 10, 2013 at Balls Falls Centre for Conservation that was facilitated by Lura Consulting, with the assistance of the Area Planners. There were a total of 55 participants, which included 28 community stakeholders generally comprised of developers, builders, economic development officials, business leaders and consultants while the remaining attendees were municipal or Conservation Authority planners. A summary report was prepared on the results entitled: "Stakeholder Workshop: Working Together to Enhance Service Delivery for Niagara's Planning System", Three areas were highlighted for improvement to the planning function:

1. Pre-consultation meetings - more needed with better preparation and guidance
2. Regional, Municipal and NPCA Roles & Responsibilities - more education, training and outreach on roles, responsibilities and the planning process
3. Processing Timelines - should be reduced and standardized across the region; better communication on process delays and major policy changes

Revisions to the MOU that are outlined further in this report have taken into consideration the feedback received from the stakeholders. The implementation of these changes will help to address the issues raised.

## **Key Changes and Actions Recommended in the MOU**

The Area Planners discussed a number of policy and implementation issues that require attention through better language in the MOU document or other actions that need to be undertaken by the signatories that are generally related to:

- Better collaboration on policy projects and priorities
- Communications on Community Improvement Plans
- More exemptions for Local Official Plan Amendments from Regional Approval
- Circulation of minor Zoning By-law Amendment applications
- Developing a protocol for processing development applications
- Reviewing natural environment issues
- Coordination of planning function with the Niagara Parks Commission (NPC)

The results from stakeholder consultation have also been recognized in the proposed update to the MOU under continuous improvement efforts (Part 4). A team of Area Planners (including NPCA staff), involved in ongoing process improvements, has already begun dealing with the issues prioritized by stakeholders (i.e. pre-consultation meeting improvements, training on roles/responsibilities, process timelines/best practices). A formal work plan will be prepared by the Area Planners in the first quarter of 2014 with necessary actions and deadlines included to fully address all matters. Further stakeholder engagement will be undertaken to implement the work plan to ensure regular communication and to build a better understanding of community planning policy objectives and implementation requirements.

## **Conclusion**

The Area Planners support the proposed update to the MOU and are recommending that the revised MOU be approved by all Councils and the NPCA Board. This commitment will continue to build the relationship between the signatories and other community stakeholders. Effective results will depend on the efforts of all parties to meet the guiding principles and the goal of the MOU to have a more integrated and seamless planning system in Niagara.

## **Financial / Program / Business Implications**

The Financial/Program/Business Implications were addressed through recent reorganization.

## **Alignment to NPCA's 2014-2017 Strategic Plan**

The report aligns with NPCA Strategic Plan objectives for “Streamlined, efficient delivery of development approvals process” and “Effective communication with stakeholders and the public”. It also underlines the importance of and commitment to pre-consultation.

## **Reports pertinent to this matter**

Report 50-07 (June 13, 2007). The NPCA Board received the report regarding the Niagara Planning MOU and endorsed it subject to satisfactory resolution of related staffing and cost implications to the Conservation Authority.

Report 40-10 (June 16, 2010). The NPCA Board approved the Addendum to the MOU, supported the inclusion of the revisions into the MOU and staff were asked to implement the MOU, as amended, in collaboration with the Region of Niagara and the Area Municipalities.

**Attachment:** 2014 Memorandum of Understanding for Improving the Planning Function in Niagara.

**RECOMMENDATION:**

**That the Board approve the “2014 Update to the Memorandum of Understanding (MOU) for Improving the Planning Function in Niagara”, reference Attachment 1 and;**

**That staff implement the MOU, as amended, in collaboration with the Region of Niagara and local Area Municipalities.**

Prepared by: Suzanne McInnes, MCIP, RPP, Manager, Plan Review & Regulations

Respectfully Submitted By:



Tony D'Amario, CAO/ Secretary-Treasurer

**TO:** The Chairman and Members of the Authority

**DATE:** March 19, 2014

**SUBJECT:** Changes to Federal Fisheries Act Review- Report No. 16-14

Conservation Authorities often act as the first point of contact with clients and up until recently the NPCA has served as the local one window for *Fisheries Act* review as part of our existing Plan Review and Permit processes. This has allowed the NPCA to provide excellent customer service and reduce client costs and processing time when providing customers with direction and approvals for development proposals across our jurisdiction.

Under our Level 2 NPCA-DFO Partnership Agreement, NPCA staff worked as a liaison between the Department of Fisheries and Oceans (DFO) assessors and clients to provide advice and recommendations to mitigate negative impacts to fish habitat. This meant that clients did not need to forward every development proposal to the Federal DFO for individual review, which would have often resulted in significant delay to the implementation of their projects. In general, the review of planning and permit files ran concurrently with our review under the DFO MOU and therefore resulted in little to no delay to the internal review process.

Amendments to the *Fisheries Act* came into force on November 25, 2013. With these changes, the existing partnership agreements between DFO and all Conservation Authorities in Ontario are null and void. The NPCA had an agreement in place with DFO to undertake reviews of development and regulatory applications related to the administration of Section 35 (habitat) of the *Fisheries Act* since September of 1998.

The amended Fisheries Act brings many changes in the way the Department of Fisheries and Oceans conducts business, and as of November 25, 2013, whenever asked about *Fisheries Act* requirements, DFO has requested that Conservation Authority staff direct proponents and the public to the DFO website ([www.dfo-mpo.gc.ca/pnw-ppe/index-eng.html](http://www.dfo-mpo.gc.ca/pnw-ppe/index-eng.html)) for information and for proponents to conduct their own self-assessment of each project proposal.

In order for the self-assessment and review process to be successful, it requires that the client have an understanding of things such as what waterbodies contain fish, local timing restrictions for in-water work, measures to minimize loss and disturbance to aquatic habitat, areas of sensitive spawning habitat, biological characteristics of the project site, and the presence of aquatic Species at Risk. Should proponents not be able to navigate the website effectively on their own, they are asked to retain a qualified environmental professional to help them through the process.

Self-assessment through the website will result in one of three outcomes; (1) that the project is screened out and requires no further review, (2) that the project is screened for submission to DFO for review, or (3) if after project review it is determined that the project will cause serious harm to fish, an Authorization from the Minister of Fisheries and Oceans is required including the submission of an application form and a letter of credit to DFO for the full cost of mitigation and offsetting (compensation) measures.

NPCA staff is concerned that this could result in significant additional **expense** to the client, especially for those with small projects that would not have previously required the expertise of an environmental consultant. Moreover, for clients such as municipalities, normal road works which include items such as culvert replacements or extensions could require submission and review by DFO staff to ensure no harm to aquatic habitat. This could result in significant **delays**, and affect the ability of municipalities to design, tender and complete works within a given budget year.

DFO and Conservation Ontario (CO) are working to develop a new Memorandum of Understanding under the new Fisheries Protection Program but it is not expected that there will be any tangible action toward such an arrangement before the spring of 2014.

In the meantime, NPCA staff request direction on the level of involvement that the Board would advise under the current circumstances. Other conservation authorities have taken a variety of approaches, including the following:

- (a) Provide consulting services to clients by (on a voluntarily basis) guiding their projects through the self-assessment process, and providing clients with expertise, advice and direction on how to meet the requirements of self-assessment, or advice on how to navigate the DFO review process, by charging clients on a fee-for-service basis. Although this would provide efficient service to our clients, it would carry with it liability issues should DFO disagree with the outcome of our review, and would also require additional expense to our clients in addition to our permit fees.
- (b) Provide the same services as above to clients, through the planning and/or permit process, without additional charge above our regular planning and permit fees, with emphasis on the fact that our service is 'advisory only', which would be very similar to our role under the recent DFO/CO MOU, and which would likely result in the least disruption and expense to our clients. This could also carry with it liability issues should DFO disagree with the outcome of our review.
- (c) Provide no service on behalf of DFO and simply direct clients to the DFO website.

Staff is willing to implement whatever level of customer service the board recommends; however, to reduce the level of impact to our clients, staff recommends that option (b) is the closest to the level of service currently provided to member municipalities, the development community and the general public through our recent Level 2 review process. Comments from consultants have already been received by staff indicating that they greatly preferred the one window approach and customer service that the NPCA was able to provide. A liability disclaimer could be included with all advice from NPCA staff in order to ensure no legal impact from this 'advisory only' service.

Please note that NPCA staff continues to review proposed projects through our Plan Review and Permit processes for any impacts to natural hazards and natural heritage, including fish habitat, under NPCA Regulation 155/06 and our Memorandums of Understanding (MOU) with the Region of Niagara, its twelve (12) local municipalities, Haldimand County and City of Hamilton. The NPCA also provides clients with advice and mitigation measures to avoid environmental impacts on an ongoing basis.

### **Financial / Program / Business Implications**

None.

### **Alignment to NPCA's 2014-2017 Strategic Plan**

The report aligns with NPCA Strategic Plan objective for "Streamlined, efficient delivery of development approvals process" and "Effective communication with stakeholders and the public".

#### **Attachments:**

1. NPCA Communication – Changes to Fisheries Act
2. CO Fact Sheet - Changes to the Federal Fisheries Act effective November 25, 2013

### **RECOMMENDATION:**

**That Option (b) noted above be implemented; that the Watershed Municipalities be circulated a copy of this report for their information; and that the NPCA website be updated to reflect this report.**

Prepared by: Suzanne McInnes, MCIP, RPP; Manager, Planning & Regulations

Respectfully Submitted By:



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Tony D'Amario, P. Eng. CAO/ Secretary-Treasurer



**TO:** Chairman and Members of the Authority

**DATE:** March 19, 2014

**SUBJECT:** Policies: Consultant Selection; Report No. 17-14

### **PURPOSE**

This report is in response to a potential concern raised by the Board pertaining to the NPCA's Consultant Selection Policies. The concern essentially pertains to whether our policies ensure that a potential conflict of interest does not arise by engaging a particular consultant to support the NPCA and provide input on one file while the same consultant is defending a proponents' position on another file against the NPCA.

### **REPORT**

Following obtaining legal advice, it was recommended that a clause pertaining to conflict of interest be inserted into the existing consultant selection process policies. As noted in blue highlighted font in Attachment #1, the following is the recommended wording that is to be included in all agreements between the NPCA and consultants:

***Conflict of Interest** - Due consideration should be given to ensure that the consultant covenants and agrees not to consult or provide services to a proponent that is actively pursuing legal proceedings against the Authority throughout the duration of this Agreement unless express written authorization to do so is given by the Authority's CAO.*

**Attachment:** Consultant Selection Policies (Amended: March 7, 2014)

### **RECOMMENDATION:**

**That Report No. 17-14 be received for information and that the proposed amendments to the Consultant Selection Policies be approved.**

Prepared by: Peter Graham P.Eng; Director of Watershed Management

Respectfully Submitted by:



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Tony D'Amario, P.Eng; CAO/Secretary-Treasurer

**TO: Chairman and Members of the Authority**

**DATE: March 12, 2014**

**SUBJECT: Proposed 2014 Operating Budget Report No. 18-14**

Enclosed for Board member review and consideration is the Proposed 2014 Operating Budget (Summary and Detailed Sheets) which includes 2013 Approved Budget and Unaudited Year End Actual Expenditures, Preliminary 2014 Operating Budget which was approved by the Board at the September 2013 Meeting and finally the Proposed 2014 Operating Budget with revisions as noted below:

Levy amount to member municipalities are identical to the preliminary budget approved at the September 2013 Board meeting with the following exceptions.

- The Hamilton Special levy is reduced (approved by the Board at the November 2013 meeting) to reflect the City of Hamilton Guidance of 0% over 2013.
- The reassignment of Project/Capital levy resulted in a general levy increase for all member municipalities and while I made appropriate adjustments for Niagara and Hamilton levies, there were no practical alternatives available to reduce this cost for Haldimand. In order to maintain levy at the 2014 Preliminary Budget levels, the revenues reflects a requirement to use \$3,727 of Haldimand CA Operating Reserves. The 2013 year end balance for that reserve is \$18,575 (unaudited). The Board will need to make decisions with respect to future levy increases in Haldimand to sustain this general levy increase over the long term.

The assessed 2014 levy to the member Municipalities as compared to 2013 is attached. In addition, I have provided a table outlining a comparison of the 2014 preliminary budget levy to that proposed for the final 2014 budget. Although the total levy is the same, there are changes to the portion of levy assessed to Operating and Projects as reflected in the NPCA Restructuring (Strategic Plan) which refocused programs from Project/Capital to the Operating Budget.

A summary of the significant changes to the operating budget from that previously approved is provided below.

### **Strategic Plan and Reorganization**

- All salaries in the various Corporate Services, Water Management and CA Operations have been assigned in accordance with the new approved organizational structure. In that regard, there are significant increases in Corporate Management, Office Services, Information Technology, Human Resources and Corporate Communications. The increases reflect the reassignment of staffing toward Corporate Services increase support for all NPCA Departments. In addition, Water Management Planning/Regulation Services

staff increases reflect the additional staff support as approved through the Strategic Plan.

- All salaries (both in the Operating and the Project/Capital Budgets) have been annualized to ensure sustainability for future budgets. The 2014 anticipated savings in expenditure where positions are not filled at the start of the year were used to offset the one-time 2014 implementation costs for the Reorganization and Strategic Plan. The net estimated cost in this regard is \$345,000 and I have proposed this be financed through the General Operating Contingency. The current balance (unaudited 2013) of that account is \$285,799 and accordingly, the NPCA Board may be required to approve the reassignment of other reserve funds to finance the deficit depending on 2014 year end actuals.
- The NPCA Staff salary grid is increase 1.5% over 2013. A copy of the salary grid is attached for reference.

## **CA Operations**

- Under the Conservation Land Management section, past budgets included a Capital Levy Contribution (Niagara) of \$600,000 to the Capital Budget. For 2014 and subsequent years, this amount has been eliminated to offset the additional cost in the Operating Budget as discussed above.
- Under the Conservation Land Programming section, anticipated user fee revenues have been reduced by approximately \$110,000 to a budget amount of \$1,431,976 to more closely align with actuals over the past number of years. This reduction has been financed through the reallocation of general levy in the Water Management Capital Budget. Further information in this regard is provided in the Capital Budget discussion.
- All salary components for the FTE staff in this program have been assigned to either Binbrook, Long Beach, Chippawa, Ball's Falls or the Central Workshop. This differs from past practice that had minor salary components identified for all NPCA Conservation Areas both revenue and non revenue producing as well as vehicle/equipment purchase. However staff will continue to log their respective hours to identify actual costs associated with operating all conservation areas.
- Additional casual including gatekeeper and seasonal staff costs are similar to the previously approved budget.

## **St. Johns Centre**

- The budget does not include costs for operation of the St. John's Centre beyond Sept. 1, 2014. Until that time, the NPCA land acquisition budget will be utilized for operations, in accordance with a multi year agreement in which the NPCA in which the NPCA committed to continue operations with reducing involvement of the Jackman Foundation (past owners), as part of the acquisition of the property. As of September 1, 2014, the NPCA has no further commitments in this regard and the property will become free and clear for the NPCA to manage and operate as it sees fit. At that time however it would be inappropriate to continue to finance this operation with land acquisition funds and continued operation would need to be funded through normal CA Operations Budgets. In anticipation of this, the NPCA initiated a master planning project to review short and long term site operations and I anticipated a business plan would also be available. However the master plan process has been delayed for various reasons including the recent Strategic Plan and Reorganization. The net result is the unavailability of a master plan and business strategy for the site for the Sept – Dec 2014 period. In the absence of the strategy and Board decisions with respect to priority programs, I did not believe it

appropriate to include costs to operate the site as the inclusion of a budget for this item would require cuts in other program areas. Accordingly, it is recommended that the Board adopt a budget revision later in 2014 to include this site once the master plan is complete. The current overall operation cost at the site is approximately \$190,000 per year and the land acquisition funds would finance approximately \$130,000. In a worst case scenario without completion of a business plan or decisions in time for a 2014 budget revision, the Authority would be required to fund the remaining \$60,000 site operation cost through operational reserve funds or other program savings within the current year.

#### **RECOMMENDATION**

**That Report No. 18-14 regarding the Proposed 2014 Operating Budget be received; and**

**That the Proposed 2014 Operating Budget with a total expenditure of \$8,869,888 and a general levy of \$3,599,868 and special levies of \$2,459,444 to the Region of Niagara, \$101,528 to the City of Hamilton and \$0 to Haldimand County be approved; and**

**That the 2014 matching levy in the amount of \$174,500 and the total non-matching general levy in the amount of \$3,425,368 for the 2014 Operating Budget be apportioned to the member municipalities on the basis of the CA Levy Regulation (O Reg. 670/2000); and**

**That the special levies for the 2014 Operating Budget be assessed in the amount of \$2,459,444 to the Region of Niagara, \$101,528 to the City of Hamilton and \$0 to Haldimand County.**

Respectfully Submitted By:



Tony D'Amario, P. Eng., CAO/Secretary-Treasurer

# Attachment No. 1

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Report 18-14; Levy Comparison; Proposed  
Salary Schedule; Stmt. of Continuity Dec 31/13

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LEVY COMPARISON 2014 PRELIMINARY VS. PROPOSED BUDGETS			
Municipality	Levy Category	2014 Preliminary (as approved)	2014 Proposed
Niagara	Operating Base	\$5,276,073	\$5,536,055
	Projects	\$1,650,767	\$1,390,785
	Sub Total	\$6,926,840	\$6,926,840
	Water/Wastewater Contribution	\$300,000	\$300,000
	<u>Total</u>	<u>\$7,226,840</u>	<u>\$7,226,840</u>
Hamilton	Operating	\$220,444	\$245,516
	Projects	\$293,030	\$267,959
	<u>Total</u>	<u>\$513,474</u>	<u>\$513,474</u>
Haldimand	Operating	\$67,459	\$76,452
	Projects	\$14,971	\$5,978
	<u>Total</u>	<u>\$82,430</u>	<u>\$82,430</u>
	<b>GRAND TOTALS</b>		
	Operating	\$5,863,976	\$6,158,023
	Projects	\$1,958,768	\$1,664,722
	Operating/Projects Combined	\$7,822,744	\$7,822,745

LEVY COMPARISON 2013/2014					
Municipality	Levy Category	2013	2014	Difference	% Increase
Niagara	Operating Base	\$5,139,377	\$5,536,055	\$396,678	7.72
	Projects	\$1,607,352	\$1,390,785	-\$216,567	-13.47
	Sub Total	\$6,746,729	\$6,926,840	\$180,111	2.67
	Water/Wastwater Contribution	\$300,000	\$300,000	\$0	
	<u>Total</u>	<u>\$7,046,729</u>	<u>\$7,226,840</u>	<u>\$180,111</u>	2.56
Hamilton	Operating	\$220,443	\$245,516	\$25,073	11.37
	Projects	\$293,031	\$267,959	-\$25,072	-8.56
	<u>Total</u>	<u>\$513,474</u>	<u>\$513,474</u>	<u>\$0</u>	<u>0.00</u>
Haldimand	Operating	\$66,026	\$76,452	\$10,426	15.79
	Projects	\$14,227	\$5,978	-\$8,249	-57.98
	<u>Total</u>	<u>\$80,253</u>	<u>\$82,430</u>	<u>\$2,178</u>	<u>2.71</u>
GRAND TOTALS					
	Operating	\$5,725,846	\$6,158,023	\$432,177	7.55
	Projects	\$1,914,610	\$1,664,722	-\$249,888	-13.05
	Operating/Projects Combined	\$7,640,456	\$7,822,745	\$182,289	2.39
Levy Apportionment History		Niagara	Hamilton	Haldimand	
		%	%	%	
	2014	93.798	3.999	2.202	
	2013	93.793	4.002	2.205	
	2012	94.170	3.970	1.860	
	2011	94.560	3.940	1.500	
	2009	94.920	3.940	1.140	
	2008	95.290	3.930	0.780	

**2014 Proposed Salary Schedule @ 1.5%**

**Grade**

1	\$40,821	\$43,089	\$45,356	-	-
2	\$45,070	\$47,575	\$50,078	-	-
3	\$49,555	\$52,307	\$55,060	-	-
4	\$51,482	\$54,510	\$57,539	\$60,567	-
5	\$56,629	\$59,961	\$63,291	\$66,622	-
6	\$60,042	\$63,794	\$67,547	\$71,300	\$75,051
7	\$67,634	\$71,862	\$76,089	\$80,315	\$84,544
8	\$76,157	\$80,917	\$85,677	\$90,437	\$95,196
9	\$83,123	\$88,318	\$93,513	\$98,709	\$103,904
10	\$90,034	\$95,660	\$101,287	\$106,915	\$112,542
11	\$112,759	\$119,807	\$126,855	\$133,902	\$140,950



**NIAGARA PENINSULA CONSERVATION AUTHORITY**  
**STATEMENT OF CONTINUITY OF RESERVES AND RESERVE FUND**  
**FOR THE YEAR ENDED DECEMBER 31, 2013**

	Balance 31-Dec 2012	Realloca- tions	Approp. From Operations	Approp. To Operations	Balance 31-Dec 2013
	\$	\$	\$	\$	\$
<b>Unexpended capital reserves</b>					
Capital Assets					
Vehicle	226,330	0	48,459	(60,000)	214,789
Equipment	79,393	0	35,685	(30,000)	85,078
Computers & office equipment	79,522	0	0	0	79,522
	<u>385,245</u>	<u>0</u>	<u>84,144</u>	<u>(90,000)</u>	<u>379,389</u>
Conservation area capital reserve					
Niagara Region	639,295	0	20,150	(115,392)	544,053
City of Hamilton	54,822	0	2,350	(16,138)	41,034
Haldimand County	10,954	0	320	0	11,274
Jordan Harbour	86,286	0	0	0	86,286
Land acquisition-Hamilton	500,000	0	100,000	0	600,000
Land acquisition-Niagara	1,493,146	0	364,184	0	1,857,330
	<u>2,784,503</u>	<u>0</u>	<u>487,004</u>	<u>(131,530)</u>	<u>3,139,977</u>
Water management capital projects					
Welland River restoration - capital	5,153	0	0	0	5,153
Welland River restoration - Niagara	217,054	0	0	0	217,054
Welland River restoration - Hamilton	3,160	0	0	0	3,160
Water Management	94,472	0	0	0	94,472
Watershed Studies-Niagara	3,162	0	0	0	3,162
Watershed Studies-Hamilton	20,260	0	0	0	20,260
Watershed Studies-Haldimand	22,032	0	0	0	22,032
Flood Protection Services	402,666	0	11,976	0	414,642
Resource Inventory & Monitoring	256,142	0	141,515	0	397,657
	<u>1,024,101</u>	<u>0</u>	<u>153,491</u>	<u>0</u>	<u>1,177,592</u>
	<u>4,193,849</u>	<u>0</u>	<u>724,639</u>	<u>(221,530)</u>	<u>4,696,958</u>
<b>Operating reserves</b>					
Conservation Areas					
Niagara Region	169,418	0	0	(79,144)	90,274
City of Hamilton	225,027	0	0	(19,038)	205,989
Haldimand County	12,707	0	5,868	0	18,575
	<u>407,152</u>	<u>0</u>	<u>5,868</u>	<u>(98,182)</u>	<u>314,838</u>
Conservation Land Management					
Tree Bylaw	57,998	0	0	0	57,998
Agreement forest	20,606	0	0	0	20,606
Regulations & planning services	309,100	0	0	0	309,100
General operating contingency	139,262	0	146,537	0	285,799
Debt charge reserve	21,229	0	0	0	21,229
	<u>955,347</u>	<u>0</u>	<u>152,405</u>	<u>(98,182)</u>	<u>1,009,570</u>
<b>Reserve Fund</b>					
Accumulated sick leave	23,780	0	1,156	0	24,936

# Proposed 2014 Operating Budget SUMMARY

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Presented at:

Full Authority Meeting – March 19, 2014

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# PROPOSED 2014 OPERATING BUDGET

	Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
<b><u>SUMMARY</u></b>				
<b><u>REVENUES</u></b>				
MNR TRANSFER PAYMENTS	174,500	174,496	174,500	174,500
PROVINCIAL GRANTS - MOE	58,300	74,298	58,300	58,300
PROVINCIAL GRANTS - OTHER	20,000	139,161	55,700	55,700
FEDERAL GRANTS	41,000	30,540	41,000	41,000
LEVY - GENERAL	2,508,645	2,508,645	2,622,588	3,599,868
LEVY - SPECIAL - NIAGARA	3,086,444	3,086,444	3,116,133	2,459,444
LEVY - SPECIAL - HAMILTON	120,047	120,047	115,545	101,528
LEVY - SPECIAL - HALDIMAND	10,710	4,842	9,710	(2,817)
LEVY - SPECIAL - OTHER	8,300	5,257	8,300	8,300
USER FEES	1,499,395	1,256,110	1,550,720	1,440,576
CONSERVATION FOUNDATION	0	0	0	0
ADMINISTRATION FEES	220,000	225,481	260,000	260,000
RESERVES	72,243	188,182	52,450	411,227
MISCELLANEOUS	361,572	287,538	262,262	262,262
<b>Total</b>	<b>8,181,156</b>	<b>8,101,041</b>	<b>8,327,208</b>	<b>8,869,888</b>
<b><u>EXPENDITURES</u></b>				
CORPORATE SERVICES	1,292,425	1,376,964	1,365,340	2,415,603
RESOURCE INVENTORY & ENVIRONMENTAL MONITORING	496,877	532,648	466,861	501,417
FLOOD PROTECTION SERVICES	485,340	508,351	541,183	596,204
ENVIRONMENTAL ADVISORY SERVICES	499,189	504,666	531,694	691,171
CONSERVATION LAND MANAGEMENT	2,779,943	2,665,566	2,750,993	2,125,391
CONSERVATION LAND PROGRAMMING	2,435,442	2,351,708	2,478,697	2,375,161
VEHICLES & EQUIPMENT	191,940	161,137	192,440	164,940
<b>Total</b>	<b>8,181,156</b>	<b>8,101,041</b>	<b>8,327,208</b>	<b>8,869,887</b>
<b><u>CORPORATE SERVICES</u></b>				
<b><u>REVENUES</u></b>				
MNR TRANSFER PAYMENTS	0	0	0	0
PROVINCIAL GRANTS - OTHER	0	125,000	35,700	35,700
LEVY - GENERAL	1,188,324	1,188,320	1,244,640	1,949,903
LEVY - SPECIAL - NIAGARA	24,101	0	35,000	35,000
CONSERVATION FOUNDATION	0	0	0	0
RESERVES	0	0	0	345,000
MISCELLANEOUS	80,000	63,644	50,000	50,000
<b>Total</b>	<b>1,292,425</b>	<b>1,376,964</b>	<b>1,365,340</b>	<b>2,415,603</b>
<b><u>EXPENDITURES</u></b>				
CORPORATE MANAGEMENT	312,700	367,738	349,253	739,368
OFFICE SERVICES	373,100	332,969	378,584	488,901
FINANCIAL SERVICES	202,300	192,150	206,733	204,739
HUMAN RESOURCES	33,500	87,050	33,500	129,180
INFORMATION TECHNOLOGY	133,601	115,819	152,500	386,933
CORPORATE COMMUNICATIONS	237,224	281,239	244,770	466,483
CORPORATE FUNDRAISING	0	0	0	0
<b>Total</b>	<b>1,292,425</b>	<b>1,376,964</b>	<b>1,365,340</b>	<b>2,415,603</b>

# PROPOSED 2014 OPERATING BUDGET

	Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
<b>RESOURCE INVENTORY &amp; ENVIRONMENTAL MONITORING</b>				
<b>REVENUES</b>				
PROVINCIAL GRANTS - MOE	58,300	74,298	58,300	58,300
PROVINCIAL GRANTS - OTHER	0	0	0	0
FEDERAL GRANTS	41,000	30,540	41,000	41,000
LEVY - GENERAL	315,377	323,776	319,671	354,227
SPECIAL LEVY - NIAGARA			35,000	35,000
MISCELLANEOUS	82,200	104,034	12,890	12,890
<b>Total</b>	<b>496,877</b>	<b>532,648</b>	<b>466,861</b>	<b>501,417</b>
<b>EXPENDITURES</b>				
NIAGARA RIVER REMEDIAL ACTION PLAN	99,300	104,838	99,300	99,300
GLANBROOK LANDFILL MONITORING	10,000	8,981	10,616	10,616
JOHN C. MUNROE AIRPORT MONITORING	2,200	1,937	2,274	2,274
WATERSHED WATER QUALITY MONITORING PROGRAM	205,377	213,941	209,671	258,834
NIAGARA CHILDREN'S WATER FESTIVAL	140,000	199,090	145,000	130,393
DRAIN CLASSIFICATION	0	2,285	0	0
WATERSHED REPORT CARD	40,000	1,577	0	0
<b>Total</b>	<b>496,877</b>	<b>532,648</b>	<b>466,861</b>	<b>501,417</b>
<b>FLOOD PROTECTION SERVICES</b>				
<b>REVENUES</b>				
MNR TRANSFER PAYMENTS	115,700	115,700	115,700	115,700
PROVINCIAL GRANTS - OTHER	0	0	0	0
LEVY - GENERAL	261,340	287,394	297,183	352,205
LEVY - SPECIAL - OTHER	8,300	5,257	8,300	8,300
RESERVES				
ADMINISTRATION FEES	100,000	100,000	120,000	120,000
<b>Total</b>	<b>485,340</b>	<b>508,351</b>	<b>541,183</b>	<b>596,205</b>
<b>EXPENDITURES</b>				
FLOOD FORECASTING AND WARNING	155,770	210,344	169,215	176,215
FLOODPLAIN REGULATIONS	243,638	230,512	284,682	325,704
FLOOD CONTROL STRUCTURES	85,932	67,495	87,286	94,286
<b>Total</b>	<b>485,340</b>	<b>508,351</b>	<b>541,183</b>	<b>596,204</b>

# **PROPOSED 2014 OPERATING BUDGET**

	Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
<b><u>ENVIRONMENTAL ADVISORY SERVICES</u></b>				
<b><u>REVENUES</u></b>				
MNR TRANSFER PAYMENTS	58,800	58,796	58,800	58,800
LEVY - GENERAL	320,389	320,389	332,894	492,371
MISCELLANEOUS	0	0	0	0
ADMINISTRATION FEES	120,000	125,481	140,000	140,000
Total	499,189	504,666	531,694	691,171
<b><u>EXPENDITURES</u></b>				
MUNICIPAL PLAN INPUT & REVIEW	359,628	363,813	385,735	422,173
DEVELOPMENT PLAN INPUT & REVIEW	139,561	140,854	145,959	268,998
Total	499,189	504,666	531,694	691,171
<b><u>CONSERVATION LAND MANAGEMENT</u></b>				
<b><u>REVENUES</u></b>				
LEVY - GENERAL	322,275	293,603	326,760	349,722
LEVY - SPECIAL - NIAGARA	2,429,743	2,337,574	2,396,133	1,747,569
BUILDING/LAND RENTAL	8,425	8,700	8,600	8,600
RESERVES	0	0	0	0
MISCELLANEOUS	19,500	25,689	19,500	19,500
Total	2,779,943	2,665,566	2,750,993	2,125,391
<b><u>EXPENDITURES</u></b>				
OPERATIONS	2,579,943	2,558,035	2,547,993	1,940,955
TREE CONSERVATION BY-LAW - NIAGARA	200,000	107,531	203,000	184,436
Total	2,779,943	2,665,566	2,750,993	2,125,391

<b>PROPOSED 2014 OPERATING BUDGET</b>				
	<b>Approved 2013 BUDGET</b>	<b>2013 YEAR END</b>	<b>2014 PRELIMINARY BUDGET</b>	<b>2014 PROPOSED FINAL BUDGET</b>
<b><u>CONSERVATION LAND PROGRAMMING</u></b>				
<b><u>REVENUES</u></b>				
PROVINCIAL GRANTS - OTHER	20,000	14,161	20,000	20,000
LEVY - GENERAL		30,000		
LEVY - SPECIAL - NIAGARA	632,600	748,870	650,000	641,875
LEVY - SPECIAL - HAMILTON	120,047	120,047	115,545	101,528
LEVY - SPECIAL - HALDIMAND	10,710	4,842	9,710	(2,817)
MISCELLANEOUS	178,872	88,196	178,872	178,872
CA OPERATING RESERVE FUNDS - NIAGARA	(4,925)	79,144	(28,834)	0
CA OPERATING RESERVE FUNDS - HAMILTON	(12,832)	19,038	(8,716)	0
CA OPERATING RESERVE FUNDS - HALDIMAND	0	0	0	3,727
USER FEES	1,490,970	1,247,410	1,542,120	1,431,976
<b>Total</b>	<b>2,435,442</b>	<b>2,351,708</b>	<b>2,478,697</b>	<b>2,375,161</b>
<b><u>EXPENDITURES</u></b>				
BALL'S FALLS	959,095	993,089	966,379	666,644
BINBROOK	343,100	333,359	363,164	342,533
CHIPPAWA CREEK	306,150	332,070	314,655	398,629
LONG BEACH	336,840	319,116	341,731	376,946
BAIRD ESTATE	2,415	2,924	2,415	2,265
BEAMER MEMORIAL	21,450	17,464	21,450	8,950
BINBROOK TRACT	14,115	10,318	15,665	665
CAVE SPRINGS	12,525	4,851	12,525	2,875
COMFORT MAPLE	7,310	3,369	7,310	1,410
ELM STREET PROJECT	17,246	20,362	17,246	17,246
E.C. BROWN	13,215	8,180	13,215	3,115
GAINSBOROUGH	51,915	54,421	53,365	316,552
GLENRIDGE QUARRY	142,800	41,421	142,800	142,800
HEDLEY FOREST	3,010	2,093	3,010	510
HUMBERSTONE MARSH	3,210	567	3,210	410
JORDAN HARBOUR	2,125	5,668	2,625	2,625
LOUTH	1,560	1,511	1,560	560
MORGAN'S POINT	21,125	17,836	21,125	9,025
MOUNTAINVIEW	8,915	2,515	8,915	2,415
MUD LAKE	14,315	6,918	14,315	3,015
OSWEGO CREEK	3,350	51	2,350	50
PORT DAVIDSON	1,710	178	1,710	310
ROCKWAY	5,710	5,537	5,710	1,210
RUIGROK TRACT	4,350	2,698	4,350	350
STATION ROAD PROJECT	7,014	9,791	7,014	7,014
STEVENSVILLE	14,745	15,439	14,745	12,995
ST. JOHN'S	22,930	30,096	22,930	6,830
TWO MILE CREEK	5,160	3,376	5,160	1,660
VIRGIL	16,210	13,197	16,210	6,460
WAINFLEET BOG	10,510	25,418	10,510	2,010
WAINFLEET WETLANDS	13,410	9,215	13,410	5,145
WAINFLEET ACCESS ROAD PROJECT	11,811	16,622	11,811	11,811
WAINFLEET RAIL TRAIL (Gord Harry Trail)	11,460	17,529	11,460	6,460
WILLOUGHBY MARSH	1,310	1,289	1,310	1,010
WOLVERTON	1,210	689	1,221	310
WOODEND	22,115	22,532	22,115	12,345
<b>Total</b>	<b>2,435,442</b>	<b>2,351,708</b>	<b>2,478,697</b>	<b>2,375,161</b>

PROPOSED 2014 OPERATING BUDGET						
			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
<u>VEHICLES AND EQUIPMENT</u>						
<u>REVENUES</u>						
LEVY - GENERAL			100,940	65,164	101,440	101,440
SALES			1,000	5,973	1,000	1,000
RESERVE			<u>90,000</u>	<u>90,000</u>	<u>90,000</u>	<u>62,500</u>
		Total	191,940	161,137	192,440	164,940
<u>EXPENDITURES</u>						
WAGES			27,000	9,199	27,500	0
INSURANCE & LICENSES			11,340	5,944	11,340	11,340
GAS/ OIL			41,200	43,580	41,200	41,200
PURCHASES			90,000	67,478	90,000	90,000
MAINTENANCE			19,800	33,027	19,800	19,800
TOOLS & SUPPLIES			<u>2,600</u>	<u>1,910</u>	<u>2,600</u>	<u>2,600</u>
		Total	191,940	161,137	192,440	164,940

# Proposed 2014 Operating Budget DETAILED

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Presented at:  
Full Authority Meeting - March 19, 2014

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**MARCH 2014****PROPOSED 2014 OPERATING BUDGET**

			Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
<b>1) CORPORATE SERVICES</b>						
<b>A) REVENUE</b>						
100	1001	MNR TRANSFER PAYMENTS		0		
100	1003	PROVINCIAL GRANTS - OTHER		125,000	35700	35700
100	1007	LEVY - GENERAL	1188324	1,188,320	1244640	1949903
100	1065	LEVY - SPECIAL - NIAGARA	24101	0	35000	35000
100	1013	INTEREST INCOME	50000	50,000	50000	50000
100	1020	MISCELLANEOUS	30000	13,644		
100	1008	RESERVE FUNDS		0		345000
100	1012	CONSERVATION FOUNDATION	0	0	0	0
		sub-total	1,292,425	1,376,964	1,365,340	2,415,603
<b>B) EXPENDITURES</b>						
<b>i) CORPORATE MANAGEMENT</b>						
101	2101	WAGES - SALARIED	163500	164,473	165953	306,068
101	2116	MEMBER'S PER DIEM	10800	15,423	11800	11800
101	2117	MEMBER'S HONORARIUM	4600	4,807	7700	7700
101	2118	MEMBER'S MILEAGE	7000	10,889	10000	10000
101	2119	MEMBER'S EXPENSES	3000	2,220	5000	5000
101	2122	STAFF MILEAGE	100	54	100	100
101	2123	STAFF EXPENSES	1000	1,204	1000	1000
101	2124	STAFF TRAINING & DEV.	500	0	500	500
101	2146	CONS. ONT. LEVY	39900	38,874	39900	39900
101	2147	GENERAL MEMBERSHIPS	1600	702	1600	1600
101	2148	GENERAL REFERENCE	200	0	200	200
101	2145	MISCELLANEOUS (STRATEGIC PLAN )	75000	123,503	100000	350000
101	2158	STAFF ACHIEVEMENT AWARDS	0	0	0	0
101	2151	LEGAL FEES	0	0	0	0
101	2130	VEHICLE EXPENSES	5500	5,589	5500	5500
		sub-total	312,700	367,738	349,253	739,368
<b>ii) OFFICE SERVICES</b>						
103	2101	WAGES - SALARIED	134600	127,451	136619	278,401
103	2102	WAGES - HOURLY	31000	24,335	31465	
103	2122	STAFF MILEAGE	150	58	150	150
103	2123	STAFF EXPENSES	150	3	150	150
103	2125	EQUIPMENT PURCHASE	18000	15,091	18000	18000
103	2126	EQUIPMENT RENTAL	11000	9,088	11000	11000
103	2127	POSTAGE METER RENTAL	6000	8,839	6000	6000
103	2128	EQUIPMENT MAINTENANCE	800	119	800	800
103	2131	POSTAGE	15000	10,437	18000	18000
103	2132	STATIONERY	8500	4,171	8500	8500
103	2133	MATERIALS & SUPPLIES	13000	11,212	13000	13000
103	2135	TELEPHONE	16000	10,908	16000	16000
103	2121	OFFICE LEASE	118000	110,542	118000	118000
103	2145	MISCELLANEOUS	500	716	500	500
103	2124	TRAINING & DEVELOPMENT	400	0	400	400
		sub-total	373,100	332,969	378,584	488,901
<b>iii) FINANCIAL SERVICES</b>						
105	2101	WAGES - SALARIED	162200	165,615	164633	162,639
105	2122	STAFF MILEAGE	600	641	600	600
105	2123	STAFF EXPENSES	100	0	100	100

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
105	2125	EQUIPMENT PURCHASE		0		
105	2128	EQUIPMENT MAINTENANCE		0		
105	2126	EQUIPMENT RENTAL		0		
105	2133	MATERIALS & SUPPLIES		0		
105	2149	AUDIT FEES	18000	6,411	18000	18000
105	2150	BANK CHARGES & INTEREST	4000	5,127	4000	4000
105	2153	INSURANCE	5600	7,027	6600	6600
105	2163	SERVICES	11000	7,329	12000	12000
105	2145	MISCELLANEOUS		0		
105	2124	TRAINING & DEVELOPMENT	800	0	800	800
		sub-total	202,300	192,150	206,733	204,739
<b>iv) HUMAN RESOURCES</b>						
107	2154	H.R. SERVICES	10000	45,332	10000	105,680
107	2180	RETIREE BENEFITS	20000	30,527	20000	20000
107	2155	HEALTH & SAFETY	3000	11,191	3000	3000
107	2156	SICK CREDIT RESERVE	0	0	0	0
107	2145	MISCELLANEOUS	0	0	0	0
107	2124	TRAINING & DEVELOPMENT	500	0	500	500
		sub-total	33,500	87,050	33,500	129,180
<b>v) INFORMATION TECHNOLOGY</b>						
109	2101	WAGES - SALARIED		0		229433
109	2122	STAFF MILEAGE		0		
109	2123	STAFF EXPENSES		0		
109	2125	EQUIPMENT PURCHASE	10000	4,589	15000	15000
109	2128	EQUIPMENT MAINTENANCE		305		
109	2126	EQUIPMENT RENTAL		0		
109	2133	MATERIALS & SUPPLIES		0		5000
109	2163	SERVICES	111101	110,925	125000	125000
109	2145	MISCELLANEOUS	500	0	500	500
109	2124	TRAINING & DEVELOPMENT		0		
109	2135	TELEPHONE & MODEM LINES		0		
109	2176	LICENSE FEES	12000	0	12000	12000
		sub-total	133,601	115,819	152,500	386,933
<b>vi) CORPORATE COMMUNICATIONS</b>						
111	2101	WAGES - SALARIED	73,624	153,241	81,170	342,883
111	2122	STAFF MILEAGE	6,000	7,706	6,000	6,000
111	2123	STAFF EXPENSES	500	1,338	500	500
111	2125	EQUIPMENT PURCHASE	0	0	0	0
111	2128	EQUIPMENT MAINTENANCE	0	0	0	0
111	2126	EQUIPMENT RENTAL	0	0	0	0
111	2133	MATERIALS & SUPPLIES	6,000	3,771	6,000	6,000
111	2163	SERVICES	30,000	37,282	30,000	30,000
111	2145	MISCELLANEOUS	4,000	6,664	4,000	4,000
111	2157	TOURS/ SPECIAL EVENTS	3,000	1,273	3,000	3,000
111	2160	NEWSLETTER		0		
111	2161	GENERAL PRINTING	20,000	13,194	20,000	20,000
111	2159	MARKETING	40,000	33,986	40,000	20,000
111	2168	FILM PURCHASE		0		
111	2169	FILM PROCESSING	0	0	0	0
111	2167	ACHIEVEMENT AWARDS	8,000	7,837	8,000	8,000
111	2172	SCIENCE & ENGINEER. FAIR AWARD	300	300	300	300
111	2173	OTHER AWARDS	500	0	500	500
111	2174	AWARDS CEREMONY	4,000	3,845	4,000	4,000
111	2124	TRAINING & DEVELOPMENT	1,000	0	1,000	1,000
111	2175	EXHIBITS & DISPLAYS	40,000	10,502	40,000	20,000
111	2193	VEHICLE CHARGEBACK	300	300	300	300

# PROPOSED 2014 OPERATING BUDGET

			Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
		sub-total	237,224	281,239	244,770	466,483
<b>vii) CORPORATE FUNDRAISING</b>						
113	2101	WAGES - SALARIED				
113	2122	STAFF MILEAGE				
113	2123	STAFF EXPENSES				
113	2125	EQUIPMENT PURCHASE				
113	2128	EQUIPMENT MAINTENANCE				
113	2126	EQUIPMENT RENTAL				
113	2133	MATERIALS & SUPPLIES				
113	2163	SERVICES				
113	2145	MISCELLANEOUS				
113	2124	TRAINING & DEVELOPMENT				
		sub-total	0	0	0	0
<b>2) WATERSHED MANAGEMENT AND HEALTH MONITORING</b>						
<b>B) RESOURCE INVENTORY &amp; ENVIRONMENTAL MONITORING - CURRENT</b>						
<b>i) REMEDIAL ACTION PLAN COORDINATION - NIAGARA RIVER AOC 10/11</b>						
<b>REVENUES</b>						
242	1002	PROVINCIAL GRANTS - MOE	13,300	18,602.43	13,300	13,300
242	1003	PROVINCIAL GRANTS - OTHER		0.00		
242	1004	FEDERAL GRANTS	8,500	12,401.62	8,500	8,500
242	1007	MUNICIPAL LEVY - GENERAL				
242	1065	LEVY - SPECIAL - NIAGARA				
242	1066	LEVY - SPECIAL - HAMILTON				
242	1067	LEVY - SPECIAL - HALDIMAND				
242	1068	LEVY - SPECIAL - OTHER				
242	1012	CONSERVATION FOUNDATION				
242	1020	MISCELLANEOUS				
242	1008	RESERVE FUNDS				
		sub-total	21,800	31,004	21,800	21,800
<b>EXPENDITURES</b>						
243	2101	WAGES - SALARIED	2,600	2,185	2,824	2,824
243	2122	STAFF MILEAGE	300	61	300	300
243	2123	STAFF EXPENSES	300	0	300	300
243	2193	VEHICLE CHARGEBACK	400	470	400	400
243	2125	EQUIPMENT PURCHASE		0		
243	2126	EQUIPMENT RENTAL		0		
243	2133	MATERIALS & SUPPLIES	1,000	1,777	1,000	1,000
243	2165	CONSULTING SERVICES	17,200	26,438	16,976	16,976
243	2161	GENERAL PRINTING		0		
243	2177	COMMITTEE EXPENSES		71		
243	2124	TRAINING & DEVELOPMENT		0		
243	2166	INFORMATION SYSTEMS	0	0	0	0
243	2195	COMMUNICATIONS SERVICES	0	0	0	0
		sub-total	21,800	31,004	21,800	21,800
<b>ii) REMEDIAL ACTION PLAN COORDINATION - NIAGARA RIVER AOC 11/12</b>						
<b>REVENUES</b>						
240	1002	PROVINCIAL GRANTS - MOE	45,000	55,695	45,000	45,000
240	1003	PROVINCIAL GRANTS - OTHER		0		
240	1004	FEDERAL GRANTS	32,500	18,138	32,500	32,500

PROPOSED 2014 OPERATING BUDGET			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
240	1007	MUNICIPAL LEVY - GENERAL				
240	1065	LEVY - SPECIAL - NIAGARA				
240	1066	LEVY - SPECIAL - HAMILTON				
240	1067	LEVY - SPECIAL - HALDIMAND				
240	1068	LEVY - SPECIAL - OTHER				
240	1012	CONSERVATION FOUNDATION				
240	1020	MISCELLANEOUS				
240	1008	RESERVE FUNDS				
		sub-total	77,500	73,834	77,500	77,500
<b>EXPENDITURES</b>						
241	2101	WAGES - SALARIED	7,645	6,558	7,800	7,800
241	2122	STAFF MILEAGE	500	61	500	500
241	2123	STAFF EXPENSES	400	85	400	400
241	2193	VEHICLE CHARGEBACK	500	570	500	500
241	2125	EQUIPMENT PURCHASE	0	0	0	0
241	2126	EQUIPMENT RENTAL	0	0	0	0
241	2133	MATERIALS & SUPPLIES	3,955	4,284	3,800	3,800
241	2165	CONSULTING SERVICES	63,000	62,208	63,000	63,000
241	2177	COMMITTEE EXPENSES	500	67	500	500
241	2124	TRAINING & DEVELOPMENT	1,000	0	1,000	1,000
241	2166	INFORMATION SYSTEMS		0		
241	2195	COMMUNICATIONS SERVICES		0		
		sub-total	77,500	73,834	77,500	77,500
<b>iii) GLANBROOK LANDFILL MONITORING</b>						
<b>REVENUES</b>						
252	1002	PROVINCIAL GRANTS - MOE				
252	1003	PROVINCIAL GRANTS - OTHER				
252	1004	FEDERAL GRANTS				
252	1007	MUNICIPAL LEVY - GENERAL				
252	1065	LEVY - SPECIAL - NIAGARA				
252	1066	LEVY - SPECIAL - HAMILTON				
252	1067	LEVY - SPECIAL - HALDIMAND				
252	1068	LEVY - SPECIAL - OTHER				
252	1012	CONSERVATION FOUNDATION				
252	1020	MISCELLANEOUS	10,000	8,981	10,616	10,616
252	1008	RESERVE FUNDS				
		sub-total	10,000	8,981	10,616	10,616
<b>EXPENDITURES</b>						
253	2101	WAGES - SALARIED	9,645	8,441	10,261	10,261
253	2122	STAFF MILEAGE		0		
253	2123	STAFF EXPENSES	0	0	0	0
253	2129	VEHICLE OPER & MAINT.		0		
253	2193	VEHICLE CHARGEBACK		0		
253	2125	EQUIPMENT PURCHASE		0		
253	2126	EQUIPMENT RENTAL		0		
253	2133	MATERIALS & SUPPLIES	355	0	355	355
253	2165	CONSULTING SERVICES	0	540	0	0
253	2216	LAB ANALYSIS	0	0	0	0
		sub-total	10,000	8,981	10,616	10,616
<b>iv) JOHN C. MUNROE AIRPORT MONITORING</b>						
<b>REVENUES</b>						
258	1002	PROVINCIAL GRANTS - MOE				

# **PROPOSED 2014 OPERATING BUDGET**

			Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
258	1003	PROVINCIAL GRANTS - OTHER				
258	1004	FEDERAL GRANTS				
258	1007	MUNICIPAL LEVY - GENERAL				
258	1065	LEVY - SPECIAL - NIAGARA				
258	1066	LEVY - SPECIAL - HAMILTON				
258	1067	LEVY - SPECIAL - HALDIMAND				
258	1068	LEVY - SPECIAL - OTHER				
258	1012	CONSERVATION FOUNDATION				
258	1020	MISCELLANEOUS	2,200	1,937	2,274	2,274
258	1008	RESERVE FUNDS				
		sub-total	2,200	1,937	2,274	2,274

## **EXPENDITURES**

259	2101	WAGES - SALARIED	1,800	1,337	1,874	1,874
259	2122	STAFF MILEAGE		0		
259	2123	STAFF EXPENSES		0		
259	2129	VEHICLE OPER & MAINT.		0		
259	2193	VEHICLE CHARGEBACK	200	270	200	200
259	2125	EQUIPMENT PURCHASE		0		
259	2126	EQUIPMENT RENTAL		0		
259	2133	MATERIALS & SUPPLIES	200	0	200	200
259	2165	CONSULTING SERVICES	0	330	0	0
259	2216	LAB ANALYSIS		0		
		sub-total	2,200	1,937	2,274	2,274

## **v) DRAIN CLASSIFICATION**

<b>REVENUES</b>						
260	1002	PROVINCIAL GRANTS - MOE				
260	1003	PROVINCIAL GRANTS - OTHER				
260	1004	FEDERAL GRANTS				
260	1007	MUNICIPAL LEVY - GENERAL		2,285		
260	1065	LEVY - SPECIAL - NIAGARA				
260	1066	LEVY - SPECIAL - HAMILTON				
260	1067	LEVY - SPECIAL - HALDIMAND				
260	1068	LEVY - SPECIAL - OTHER				
260	1012	CONSERVATION FOUNDATION				
260	1020	MISCELLANEOUS				
260	1008	RESERVE FUNDS				
		sub-total	0	2,285	0	0

## **EXPENDITURES**

261	2101	WAGES - SALARIED		2,285		
261	2122	STAFF MILEAGE				
261	2123	STAFF EXPENSES				
261	2129	VEHICLE OPER & MAINT.				
261	2193	VEHICLE CHARGEBACK				
261	2125	EQUIPMENT PURCHASE				
261	2126	EQUIPMENT RENTAL				
261	2133	MATERIALS & SUPPLIES				
261	2165	CONSULTING SERVICES				
261	2124	STAFF TRAINING/DEV.				
		sub-total	0	2,285	0	0

## **vi) WATERSHED WATER QUALITY MONITORING PROGRAM**

<b>REVENUES</b>						
264	1002	PROVINCIAL GRANTS - MOE	0	0	0	0
264	1003	PROVINCIAL GRANTS - OTHER		0		

# PROPOSED 2014 OPERATING BUDGET

			Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
264	1004	FEDERAL GRANTS		0		
264	1007	MUNICIPAL LEVY - GENERAL	205,377	189,703	209,671	258,834
264	1065	LEVY - SPECIAL - NIAGARA		0		
264	1066	LEVY - SPECIAL - HAMILTON		0		
264	1067	LEVY - SPECIAL - HALDIMAND		0		
264	1068	LEVY - SPECIAL - OTHER		0		
264	1012	CONSERVATION FOUNDATION		0		
264	1020	MISCELLANEOUS		24,238		
264	1008	RESERVE FUNDS		0		
		sub-total	205,377	213,941	209,671	258,834
<b>EXPENDITURES</b>						
265	2101	WAGES - SALARIED	163,677	165,341	167,971	217,134
265	2122	STAFF MILEAGE	500	447	500	500
265	2123	STAFF EXPENSES	500	217	500	500
265	2193	VEHICLE CHARGEBACK	1,500	1,570	1,500	1,500
265	2125	EQUIPMENT PURCHASE	3,200	8,030	3,200	3,200
265	2126	EQUIPMENT RENTAL	1,000	922	1,000	1,000
265	2133	MATERIALS & SUPPLIES	5,000	3,707	5,000	5,000
265	2165	CONSULTING SERVICES		3,385		
265	2216	LAB ANALYSIS	30,000	30,322	30,000	30,000
265	2124	STAFF TRAINING & DEV.		0		
265	2195	COMMUNICATION SERVICES		0		
		sub-total	205,377	213,941	209,671	258,834
<b>vii) NIAGARA CHILDREN'S WATER FESTIVAL</b>						
<b>REVENUES</b>						
290	1002	PROVINCIAL GRANTS - MOE		0		
290	1003	PROVINCIAL GRANTS - OTHER		0		
290	1004	FEDERAL GRANTS		0		
290	1007	MUNICIPAL LEVY - GENERAL	110,000	130,211	110,000	95,393
290	1065	LEVY - SPECIAL - NIAGARA		0	35,000	35,000
290	1066	LEVY - SPECIAL - HAMILTON		0		
290	1067	LEVY - SPECIAL - HALDIMAND		0		
290	1068	LEVY - SPECIAL - OTHER		0		
290	1012	CONSERVATION FOUNDATION		0		
290	1020	MISCELLANEOUS	30,000	68,878		
290	1008	RESERVE FUNDS		0		
		sub-total	140,000	199,090	145,000	130,393
<b>EXPENDITURES</b>						
291	2101	WAGES - SALARIED	45,000	105,137	50,000	35,393
291	2122	STAFF MILEAGE	1,000	898	1,000	1,000
291	2123	STAFF EXPENSES	1,000	883	1,000	1,000
291	2193	VEHICLE CHARGEBACK		0		
291	2125	EQUIPMENT PURCHASE	0	3,222	0	0
291	2126	EQUIPMENT RENTAL	6,000	4,818	6,000	6,000
291	2133	MATERIALS & SUPPLIES	45,000	39,848	45,000	45,000
291	2165	CONSULTING SERVICES	0	0	0	0
291	2145	MISCELLANEOUS	42,000	44,283	42,000	42,000
		sub-total	140,000	199,090	145,000	130,393
<b>viii) WATERSHED REPORT CARD</b>						
<b>REVENUES</b>						
292	1002	PROVINCIAL GRANTS - MOE		0		
292	1003	PROVINCIAL GRANTS - OTHER		0		
292	1004	FEDERAL GRANTS		0		



PROPOSED 2014 OPERATING BUDGET			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
292	1007	MUNICIPAL LEVY - GENERAL	0	1,577	0	0
292	1065	LEVY - SPECIAL - NIAGARA		0		
292	1066	LEVY - SPECIAL - HAMILTON		0		
292	1067	LEVY - SPECIAL - HALDIMAND		0		
292	1068	LEVY - SPECIAL - OTHER		0		
292	1012	CONSERVATION FOUNDATION		0		
292	1020	MISCELLANEOUS	40,000	0		
292	1008	RESERVE FUNDS		0		
		sub-total	40,000	1,577	0	0
<b>EXPENDITURES</b>						
293	2101	WAGES - SALARIED		0		
293	2122	STAFF MILEAGE		0		
293	2123	STAFF EXPENSES		0		
293	2193	VEHICLE CHARGEBACK		0		
293	2125	EQUIPMENT PURCHASE		0		
293	2126	EQUIPMENT RENTAL		0		
293	2133	MATERIALS & SUPPLIES	15,000	1,577		
293	2165	CONSULTING SERVICES	20,000	0		
293	2195	COMMUNICATION SERVICES	5,000	0		
		sub-total	40,000	1,577	0	0
TOTAL RESOURCE AND ENVIRONMENTAL MONITORING REVENUES			496,877	532,648	466,861	501,417
TOTAL RESOURCE AND ENVIRONMENTAL MONITORING EXPENSES			496,877	532,648	466,861	501,417
<b>C) FLOOD PROTECTION SERVICES - CURRENT</b>						
<b>a) FLOOD FORECASTING AND WARNING</b>						
<b>REVENUES</b>						
300	1001	MNR TRANSFER PAYMENTS	77,000	84,573	77,000	77,000
300	1007	MUNICIPAL LEVY - GENERAL	78,770	125,772	92,215	99,215
300	1065	LEVY - SPECIAL - NIAGARA				
300	1066	LEVY - SPECIAL - HAMILTON				
300	1067	LEVY - SPECIAL - HALDIMAND				
300	1068	LEVY - SPECIAL - OTHER				
300	1012	CONSERVATION FOUNDATION				
300	1020	MISCELLANEOUS				
300	1008	RESERVE FUNDS				
		sub-total	155,770	210,344	169,215	176,215
<b>EXPENDITURES</b>						
301	2101	WAGES - SALARIED	131,270	174,222	140,715	147,715
301	2102	WAGES - HOURLY (SNOW COURSES)		0		
301	2122	STAFF MILEAGE	500	408	500	500
301	2123	STAFF EXPENSES	500	866	500	500
301	2129	VEHICLE OPER & MAINT.		0		
301	2193	VEHICLE CHARGEBACK	1,000	1,070	1,000	1,000
301	2125	EQUIPMENT PURCHASE		0		
301	2126	EQUIPMENT RENTAL		0		
301	2133	MATERIALS & SUPPLIES	1,500	1,568	1,500	1,500
301	2165	CONSULTING SERVICES		150		
301	2124	TRAINING & DEVELOPMENT	3,000	679	3,000	3,000
301	2166	INFORMATION SYSTEMS	0	6,331	0	0
301	2181	PAGER & TELEPHONE	9,000	10,303	9,000	9,000
301	2137	HYDRO		1,240		
301	2185	GAUGE STATION MAINTENANCE	9,000	13,507	13,000	13,000
301	2195	COMMUNICATIONS SERVICES	0	0	0	0
		sub-total	155,770	210,344	169,215	176,215

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
<b>b) FLOOD CONTROL STRUCTURES</b>						
<b>i) BINBROOK DAM</b>						
<b>REVENUES</b>						
310	1001	MNR TRANSFER PAYMENTS	36,000	28,717	36,000	36,000
310	1004	FEDERAL GRANTS		0		
310	1007	MUNICIPAL LEVY - GENERAL	38,932	31,110	40,286	47,286
310	1065	LEVY - SPECIAL - NIAGARA		0		
310	1066	LEVY - SPECIAL - HAMILTON		0		
310	1067	LEVY - SPECIAL - HALDIMAND		0		
310	1068	LEVY - SPECIAL - OTHER		0		
310	1012	CONSERVATION FOUNDATION		0		
310	1020	MISCELLANEOUS		0		
sub-total			74,932	59,827	76,286	83,286
<b>EXPENDITURES</b>						
311	2101	WAGES - SALARIED	55,332	47,498	56,686	63,686
311	2102	WAGES - HOURLY	2,500	1,037	2,500	2,500
311	2122	STAFF MILEAGE	500	0	500	500
311	2123	STAFF EXPENSES	100	334	100	100
311	2193	VEHICLE CHARGEBACK	1,300	1,370	1,300	1,300
311	2194	EQUIPMENT CHARGEBACK	1,000	1,070	1,000	1,000
311	2125	EQUIPMENT PURCHASE	200	0	200	200
311	2126	EQUIPMENT RENTAL	200	0	200	200
311	2133	MATERIALS & SUPPLIES	5,000	1,698	5,000	5,000
311	2165	CONSULTING SERVICES		0		
311	2152	PROPERTY TAXES	2,000	1,628	2,000	2,000
311	2153	INSURANCE	1,900	1,414	1,900	1,900
311	2137	HYDRO	1,200	880	1,200	1,200
311	2135	TELEPHONE	2,300	2,378	2,300	2,300
311	2142	BUILDING MAINTENANCE	0	153	0	0
311	2236	GAS WELL MAINTENANCE	400	0	400	400
311	2204	SITE MAINTENANCE		0		
311	2166	INFORMATION SYSTEMS	1,000	367	1,000	1,000
sub-total			74,932	59,827	76,286	83,286
<b>ii) SHRINER'S CREEK</b>						
<b>REVENUES</b>						
312	1001	MNR TRANSFER PAYMENTS	2,700	2,410	2,700	2,700
312	1007	MUNICIPAL LEVY - GENERAL		0		
312	1065	LEVY - SPECIAL - NIAGARA		0		
312	1066	LEVY - SPECIAL - HAMILTON		0		
312	1067	LEVY - SPECIAL - HALDIMAND		0		
312	1068	LEVY - SPECIAL - OTHER	2,700	2,410	2,700	2,700
312	1012	CONSERVATION FOUNDATION		0		
312	1020	MISCELLANEOUS		0		
sub-total			5,400	4,821	5,400	5,400
<b>EXPENDITURES</b>						
313	2101	WAGES - SALARIED	900	1,693	900	900
313	2102	WAGES - HOURLY	900	1,234	900	900
313	2122	STAFF MILEAGE		0		
313	2123	STAFF EXPENSES	500	0	500	500
313	2129	VEHICLE OPER & MAINT.	200	270	200	200
313	2193	VEHICLE CHARGEBACK	600	670	600	600
313	2125	EQUIPMENT PURCHASE		0		
313	2126	EQUIPMENT RENTAL	300	0	300	300
313	2133	MATERIALS & SUPPLIES	800	460	800	800



# PROPOSED 2014 OPERATING BUDGET

			Approved 2013 BUDGET	2013 YEAR END	2014 PRELIMINARY BUDGET	2014 PROPOSED FINAL BUDGET
313	2165	CONSULTING SERVICES		0		
313	2124	TRAINING & DEVELOPMENT		0		
313	2166	INFORMATION SYSTEMS		493		
313	2152	PROPERTY TAXES	1,200	0	1,200	1,200
313	2153	INSURANCE		0		
313	2204	SITE MAINTENANCE				
		sub-total	5,400	4,821	5,400	5,400
<b>iii) VIRGIL DAMS</b>						
<b>REVENUES</b>						
308	1001	MNR TRANSFER PAYMENTS				
308	1003	PROVINCIAL GRANTS - OTHER				
308	1007	MUNICIPAL LEVY - GENERAL				
308	1065	LEVY - SPECIAL - NIAGARA				
308	1066	LEVY - SPECIAL - HAMILTON				
308	1067	LEVY - SPECIAL - HALDIMAND				
308	1068	LEVY - SPECIAL - OTHER	5,600	2,847	5,600	5,600
308	1012	CONSERVATION FOUNDATION				
308	1020	MISCELLANEOUS				
308	1008	RESERVE				
		sub-total	5,600	2,847	5,600	5,600
<b>EXPENDITURES</b>						
309	2101	WAGES - SALARIED		56		
309	2102	WAGES - HOURLY	3,700	1,581	3,700	3,700
309	2122	STAFF MILEAGE		0		
309	2123	STAFF EXPENSES		0		
309	2129	VEHICLE OPER & MAINT.		0		
309	2193	VEHICLE CHARGEBACK	400	470	400	400
309	2125	EQUIPMENT PURCHASE		0		
309	2126	EQUIPMENT RENTAL	300	0	300	300
309	2133	MATERIALS & SUPPLIES		31		
309	2165	CONSULTING SERVICES		0		
309	2166	INFORMATION SYSTEMS		0		
309	2152	PROPERTY TAXES		0		
309	2153	INSURANCE	1,200	708	1,200	1,200
309	2204	SITE MAINTENANCE				
		sub-total	5,600	2,847	5,600	5,600
<b>c) FLOODPLAIN REGULATIONS</b>						
<b>REVENUES</b>						
320	1001	MNR TRANSFER PAYMENTS		0		
320	1007	MUNICIPAL LEVY - GENERAL	143,638	130,512	164,682	205,704
320	1012	CONSERVATION FOUNDATION		0		
320	1020	MISCELLANEOUS		0		
320	1015	ADMINISTRATION FEES - LETTERS	100,000	100,000	120,000	120,000
320	1016	ADMINISTRATION FEES - PERMITS		0		
320	1008	RESERVE FUNDS		0		
		sub-total	243,638	230,512	284,682	325,704
<b>EXPENDITURES</b>						
321	2101	WAGES - SALARIED	215,438	207,515	256,482	297,504
321	2122	STAFF MILEAGE	2,500	894	2,500	2,500
321	2123	STAFF EXPENSES	1,000	144	1,000	1,000
321	2193	VEHICLE CHARGEBACK	2,000	2,070	2,000	2,000
321	2133	MATERIALS & SUPPLIES	3,000	3,735	3,000	3,000

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
321	2165	CONSULTING SERVICES		0		
321	2124	STAFF TRAINING & DEV.	2,000	2,174	2,000	2,000
321	2151	LEGAL FEES	15,000	9,100	15,000	15,000
321	2153	INSURANCE	2,700	3,888	2,700	2,700
321	2195	COMMUNICATIONS SERVICES		992		
sub-total			243,638	230,512	284,682	325,704
TOTAL FLOOD PROTECTION SERVICES CURRENT REVENUES			485,340	508,351	541,183	596,205
TOTAL FLOOD PROTECTION SERVICES CURRENT EXPENDITURES			485,340	508,351	541,183	596,204
<b>3) ENVIRONMENTAL ADVISORY SERVICES</b>						
<b>a) MUNICIPAL PLAN INPUT &amp; REVIEW</b>						
<b>REVENUES</b>						
350	1001	MNR TRANSFER PAYMENTS	58,800	58,796	58,800	58,800
350	1007	MUNICIPAL LEVY - GENERAL	240,828	240,828	256,935	293,373
350	1012	CONSERVATION FOUNDATION		0		
350	1020	MISCELLANEOUS		0		
350	1008	RESERVE FUNDS		0		
350	1017	ADMINISTRATION FEES - PLAN INPUT	60,000	64,189	70,000	70,000
sub-total			359,628	363,813	385,735	422,173
<b>EXPENDITURES</b>						
351	2101	WAGES - SALARIED	350,528	350,528	376,635	413,073
351	2122	STAFF MILEAGE	1,500	2,421	1,500	1,500
351	2123	STAFF EXPENSES	400	167	400	400
351	2193	VEHICLE CHARGEBACK	900	970	900	900
351	2125	EQUIPMENT PURCHASE		0		
351	2126	EQUIPMENT RENTAL		0		
351	2133	MATERIALS & SUPPLIES	500	605	500	500
351	2165	CONSULTING SERVICES	0	700	0	0
351	2151	LEGAL FEES	0	0	0	0
351	2124	STAFF TRAINING & DEV.	3,000	2,829	3,000	3,000
351	2153	INSURANCE	2,800	3,888	2,800	2,800
351	2166	INFORMATION SYSTEMS		0		
351	2195	COMMUNICATIONS SERVICES		1,705		
sub-total			359,628	363,813	385,735	422,173
<b>b) DEVELOPMENT PLAN INPUT &amp; REVIEW</b>						
<b>REVENUES</b>						
360	1001	MNR TRANSFER PAYMENTS		0		
360	1007	MUNICIPAL LEVY - GENERAL	79,561	79,561	75,959	198,998
360	1012	CONSERVATION FOUNDATION		0		
360	1020	MISCELLANEOUS		0		
360	1008	RESERVE FUNDS		0		
360	1017	ADMINISTRATIVE FEES - PLAN INPUT/REVIEW	60,000	61,293	70,000	70,000
sub-total			139,561	140,854	145,959	268,998
<b>EXPENDITURES</b>						
361	2101	WAGES - SALARIED	129,661	129,325	136,059	259,098
361	2122	STAFF MILEAGE	1,000	2,737	1,000	1,000
361	2123	STAFF EXPENSES	100	385	100	100
361	2129	VEHICLE OPER & MAINT.	1,000	1,070	1,000	1,000
361	2193	VEHICLE CHARGEBACK		0		
361	2125	EQUIPMENT PURCHASE		682		
361	2126	EQUIPMENT RENTAL		0		

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
361	2133	MATERIALS & SUPPLIES		344		
361	2165	CONSULTING SERVICES	1,000	0	1,000	1,000
361	2151	LEGAL FEES	1,000	0	1,000	1,000
361	2124	STAFF TRAINING & DEV.	3,000	2,423	3,000	3,000
361	2166	INFORMATION SYSTEMS		0		
361	2153	INSURANCE	2,800	3,888	2,800	2,800
361	2195	COMMUNICATIONS SERVICES		0		
sub-total			139,561	140,854	145,959	268,998
TOTAL ENVIRONMENTAL ADVISORY SERVICES-CURRENT REVENUES			499,189	504,666	531,694	691,171
TOTAL ENVIRONMENTAL ADVISORY SERVICES-CURRENT EXPENSES			499,189	504,666	531,694	691,171
<b>5) CONSERVATION LAND MANAGEMENT</b>						
<b>a) OPERATIONS</b>						
<b>REVENUES</b>						
380	1007	LEVY - GENERAL	322,275	293,603	326,760	349,722
380	1065	LEVY - SPECIAL - NIAGARA	2,229,743	2,230,043	2,193,133	1,563,133
380	1012	CONSERVATION FOUNDATION	0	0	0	0
380	1020	MISCELLANEOUS	19,000	25,014	19,000	19,000
380	1008	RESERVE FUNDS	0	0	0	0
380	1045	GAINSBOROUGH RESIDENCE RENTAL	8,425	8,700	8,600	8,600
380	1024	SEASONS PASSES	500	675	500	500
sub-total			2,579,943	2,558,035	2,547,993	1,940,955
<b>EXPENDITURES</b>						
381	2101	WAGES - SALARIED	310,500	336,477	315,160	338,122
381	2122	STAFF MILEAGE	3,100	1,842	3,100	3,100
381	2123	STAFF EXPENSES	2,000	217	2,000	2,000
381	2129	VEHICLE OPER & MAINT.	0	0	0	0
381	2193	VEHICLE CHARGEBACK	6,800	6,800	6,800	6,800
381	2125	EQUIPMENT PURCHASE	0	68	0	0
381	2126	EQUIPMENT RENTAL	0	0	0	0
381	2133	MATERIALS & SUPPLIES	3,000	2,216	3,000	3,000
381	2165	CONSULTING SERVICES	4,000	0	4,000	4,000
381	2151	LEGAL FEES	3,000	977	3,000	3,000
381	2145	MISCELLANEOUS	3,500	3,276	3,500	3,500
381	2124	TRAINING & DEVELOPMENT	4,000	7,921	4,000	4,000
381	2178	MAPPING SUPPLIES	2,000	0	2,000	2,000
381	2134	UNIFORMS	8,000	5,273	8,000	8,000
381	2179	PUBLICATIONS & SUBSCRIPTIONS	300	127	300	300
381	2200	DEBT CHARGES - R.N.	1,629,743	1,592,841	1,563,133	1,563,133
381	2201	CAPITAL LEVY CONTRIBUTION -RN	600,000	600,000	630,000	0
sub-total			2,579,943	2,558,035	2,547,993	1,940,955
<b>b) LAND STEWARDSHIP - TREE PLANTING - AUTHORITY LANDS</b>						
<b>REVENUES</b>						
382	1007	MUNICIPAL LEVY - GENERAL	0	0	0	0
382	1012	CONSERVATION FOUNDATION	0	0	0	0
382	1020	MISCELLANEOUS	0	0	0	0
382	1008	RESERVE FUNDS	0	0	0	0
sub-total			0	0	0	0
<b>EXPENDITURES</b>						
383	2102	WAGES - HOURLY	0	0	0	0
383	2104	WAGES-CASUAL	0	0	0	0

# **PROPOSED 2014 OPERATING BUDGET**

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
383	2129	VEHICLE LEASE	0	0	0	0
383	2170	COLD STORAGE	0	0	0	0
383	2171	SHIPPING	0	0	0	0
383	2133	MATERIALS & SUPPLIES	0	0	0	0
383	2163	SERVICES	0	0	0	0
383	2193	VEHICLE CHARGEBACK	0	0	0	0
383	2194	EQUIPMENT CHARGEBACK	0	0	0	0
sub-total			0	0	0	0
<b>c) FOREST MANAGEMENT - AUTHORITY LANDS</b>						
<b>REVENUES</b>						
384	1007	MUNICIPAL LEVY - GENERAL	0	0	0	0
384	1012	CONSERVATION FOUNDATION	0	0	0	0
384	1020	MISCELLANEOUS	0	0	0	0
384	1008	RESERVE FUNDS	0	0	0	0
sub-total			0	0	0	0
<b>EXPENDITURES</b>						
385	2101	WAGES - SALARIED	0	0	0	0
385	2102	WAGES - HOURLY	0	0	0	0
385	2133	MATERIALS & SUPPLIES	0	0	0	0
385	2163	SERVICES	0	0	0	0
385	2122	STAFF MILEAGE	0	0	0	0
385	2123	STAFF EXPENSES	0	0	0	0
385	2193	VEHICLE CHARGEBACK	0	0	0	0
385	2194	EQUIPMENT CHARGEBACK	0	0	0	0
sub-total			0	0	0	0
<b>d) TREE CONSERVATION BY-LAW - NIAGARA</b>						
<b>REVENUES</b>						
386	1007	MUNICIPAL LEVY - GENERAL				
386	1065	SPECIAL LEVY - NIAGARA	200,000	107,531	203,000	184,436
386	1012	CONSERVATION FOUNDATION	0	0	0	0
386	1020	MISCELLANEOUS				
386	1008	RESERVE FUNDS				
sub-total			200,000	107,531	203,000	184,436
<b>EXPENDITURES</b>						
387	2101	SALARIES	172,000	94,305	175,000	165,436
387	2122	MILEAGE	2,000	0	2,000	2,000
387	2123	EXPENSES	2,000	582	2,000	2,000
387	2133	MATERIALS & SUPPLIES	3,000	3,978	3,000	3,000
387	2193	VEHICLE CHARGEBACK	7,000	7,000	7,000	7,000
387	2151	LEGAL	14,000	1,666	14,000	5,000
387	2162	ADVERTISING		0		
sub-total			200,000	107,531	203,000	184,436
TOTAL CONS. LAND MANAGEMENT -CURRENT REVENUES			2,779,943	2,665,566	2,750,993	2,125,391
TOTAL CONS. LAND MANAGEMENT -CURRENT EXPENDITURES			2,779,943	2,665,566	2,750,993	2,125,391
<b>6) CONSERVATION LAND PROGRAMMING</b>						
<b>A) OPERATIONS</b>						

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
<b>BALL'S FALLS HERITAGE CONSERVATION AREA</b>						
<b>REVENUES</b>						
400	1022	DAY USE	90,000	49,822	90,000	60,000
400	1023	CAMPING	5,000	1,350	5,000	5,000
400	1024	SEASON PASS	6,000	4,392	8,000	8,000
400	1028	U.S. EXCHANGE	0	451	0	0
400	1029	UNSPECIFIED	50,000	60,613	50,000	50,000
400	1047	BALL'S FALLS RESIDENCE RENTAL	11,470	11,940	12,120	12,120
400	1031	BARN RENTAL	30,000	54,568	32,500	32,500
400	1032	CHURCH RENTAL	38,000	32,564	42,000	42,000
400	1033	FIELD CENTRE RENTAL	2,000	100	2,000	2,000
400	1034	RETAIL SALES	40,000	12,881	42,500	42,500
400	1035	SELF PAY	16,000	2,658	20,000	20,000
Sub-Total			288,470	231,341	304,120	274,120
<b>EXPENDITURES</b>						
401	2101	WAGES - SALARIED	65,000	250,000	65,000	287,817
401	2102	WAGES - HOURLY	227,400	56,623	230,100	
401	2104	WAGES - CASUAL	27,400	36,470	27,800	27,800
401	2105	WAGES - GATEKEEPERS	29,500	20,071	29,500	29,500
401	2107	BENEFITS	78,000	97,714	80,837	
401	2134	UNIFORMS	1,500	490	1,500	1,500
401	2135	TELEPHONE	5,000	9,491	5,000	5,000
401	2136	HEAT	6,000	1,515	6,000	6,000
401	2137	HYDRO	10,400	25,247	10,400	10,400
401	2138	WATER	2,000	2,913	2,000	2,000
401	2140	PARKING LOT & ROAD MAINT.	0	0	0	0
401	2141	GROUNDS MAINTENANCE	8,250	6,279	8,250	8,250
401	2142	BUILDINGS MAINTENANCE	10,300	17,957	10,300	10,300
401	2145	MISCELLANEOUS	4,000	1,049	4,000	4,000
401	2152	PROPERTY TAXES	1,500	1,923	1,522	1,522
401	2153	INSURANCE	26,355	23,971	26,355	26,355
401	2162	ADVERTISING	7,000	3,189	7,000	7,000
401	2193	VEHICLE CHARGEBACK	2,500	3,512	2,500	2,500
401	2194	EQUIPMENT CHARGEBACK	4,700	4,742	4,700	4,700
401	2196	SIGNS	15,000	9,779	15,000	15,000
401	2225	WATER SYSTEM MAINTENANCE	1,500	4,891	1,500	1,500
401	2226	SEWAGE SYSTEM MAINTENANCE	1,500	1,284	1,500	1,500
401	2227	ELECTRICAL MAINTENANCE	600	0	600	600
401	2228	GASOLINE & OIL	2,900	2,723	2,900	2,900
401	2229	SMALL TOOLS	500	472	500	500
401	2230	PICNIC TABLES REPAIRS & REPLAC	500	0	500	500
401	2231	WASHROOM SUPPLIES	2,200	2,177	2,200	2,200
401	2234	GARBAGE DISPOSAL	2,000	1,139	2,000	2,000
401	2235	RESIDENCE MAINTENANCE	2,000	4,048	2,000	2,000
401	2272	MATERIAL & SUPPLIES TRAIL MAIN	650	0	650	650
401	2278	PRINTING & OFFICE SUPPLIES	4,000	7,516	4,000	4,000
401	2150	BANK CHARGES	2,000	7,824	2,000	2,000
401	2300	C.A. CAPITAL RESERVE	7,000	7,000	7,000	7,000
401	2301	RETAIL PURCHASES	0	8,235	0	0
401	2155	HEALTH & SAFETY	1,000	537	1,000	1,000
401	2198	TWENTY VALLEY ASSOCIATION	0	0	0	0
401	2276	DAM MAINTENANCE & REPAIRS	1,000	0	1,000	1,000
Sub-Total			561,155	620,779	567,114	478,994
<b>BALL'S FALLS HISTORICAL PARK</b>						
<b>REVENUES</b>						
500	1018	M.C.C. GRANT	20,000	14,161	20,000	20,000
500	1019	HISTORICAL	50,000	29,177	55,000	55,000
Sub-Total			70,000	43,338	75,000	75,000

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
<b>SALARIES AND EXPENSES</b>						
501	2101	WAGES - SALARIED	55,700	97,535	55,700	
501	2102	WAGES - HOURLY	54,820	2,224	54,820	
501	2105	WAGES - GUIDES	18,000	26,746	18,300	18,300
501	2107	BENEFITS	29,000	35,492	29,895	
501	2122	STAFF MILEAGE	700	218	700	700
501	2123	STAFF EXPENSES	2,000	216	2,000	2,000
501	2124	STAFF TRAINING & DEVELOPMENT	400	132	400	400
Sub-Total			160,620	162,562	161,815	21,400
<b>MATERIALS AND SUPPLIES</b>						
502	2280	OFFICE SUPPLIES & EQUIPMENT	2,100	882	2,100	2,100
502	2281	CURATORIAL SUPPLIES	2,100	34	2,100	2,100
Sub-Total			4,200	916	4,200	4,200
<b>TAXES, INSURANCE AND UTILITIES</b>						
503	2135	TELEPHONE	3,000	111	3,000	3,000
503	2136	HEAT	4,400	3,914	4,400	4,400
503	2137	HYDRO	1,800	1,938	1,800	1,800
503	2152	PROPERTY TAXES	0	0	0	0
503	2153	INSURANCE	8,820	7,956	8,950	8,950
503	2279	SECURITY	500	0	500	500
Sub-Total			18,520	13,919	18,650	18,650
<b>COMMUNITY RELATIONS</b>						
504	2162	ADVERTISING	5,000	1,589	5,000	5,000
504	2175	DISPLAYS & EXHIBITS	12,000	7,033	5,500	5,500
504	2283	SPECIAL EVENTS	2,000	4,403	8,500	8,500
504	2284	EDUCATION INTERPRETATION	0	611	0	0
Sub-Total			19,000	13,636	19,000	19,000
<b>ACQUISITIONS</b>						
505	2285	ARTIFACT APPRAISALS	500	0	500	500
505	2286	ARTIFACT REPAIRS	1,500	0	1,500	1,500
505	2287	ARTIFACT ACQUISITIONS	0	0	0	0
Sub-Total			2,000	0	2,000	2,000
<b>MAINTENANCE</b>						
506	2141	GROUNDS MAINTENANCE	2,100	843	2,100	2,100
506	2142	BUILDINGS MAINTENANCE	5,200	1,301	5,200	5,200
Sub-Total			7,300	2,144	7,300	7,300
<b>GENERAL</b>						
507	2134	UNIFORMS	1,000	0	1,000	1,000
507	2145	MISCELLANEOUS	0	6	0	0
507	2193	VEHICLE CHARGEBACK	600	3,667	600	600
507	2194	EQUIPMENT CHARGEBACK	1,000	728	1,000	1,000
Sub-Total			2,600	4,401	2,600	2,600
<b>TOTAL BALL'S FALL HISTORICAL PARK EXPENSES</b>			214,240	197,579	215,565	75,150
<b>THANKSGIVING FESTIVAL REVENUE</b>						
410	1037	CONCESSIONS	28,000	29,379	28,000	28,000
410	1036	ENTRANCE FEES	120,000	100,397	120,000	120,000
410	1038	RAFFLE TICKETS	0	0	0	0
410	1039	GRIST MILL	3,000	3,171	3,000	3,000
410	1040	CHILDREN'S CRAFTS	0	0	0	0
410	1041	EXHIBITOR'S FEES	80,000	58,721	80,000	80,000
410	1009	CORPORATE SPONSORS	3,300	0	3,300	3,300



# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
Sub-Total			234,300	191,668	234,300	234,300
<b>THANKSGIVING FESTIVAL EXPENSES</b>						
411	2101	WAGES - SALARIED	47,200	45,154	47,200	
411	2102	WAGES - HOURLY	24,000	26,431	24,000	
411	2104	WAGES - CASUAL	14,900	11,434	14,900	14,900
411	2105	WAGES - GATEKEEPERS	4,200	4,013	4,200	4,200
411	2106	WAGES - SECURITY	5,300	4,619	5,300	5,300
411	2134	UNIFORMS	0	0	0	0
411	2137	HYDRO	2,600	1,325	2,600	2,600
411	2138	WATER	500	0	500	500
411	2141	GROUNDS MAINTENANCE	3,000	5,457	3,000	3,000
411	2145	MISCELLANEOUS	200	137	200	200
411	2150	BANK CHARGES	300	767	300	300
411	2162	ADVERTISING	7,100	3,701	7,100	7,100
411	2193	VEHICLE CHARGEBACK	400	200	400	400
411	2194	EQUIPMENT CHARGEBACK	500	6,282	500	500
411	2196	SIGNS	1,000	1,305	1,000	1,000
411	2234	GARBAGE DISPOSAL	1,000	696	1,000	1,000
411	2244	TENT RENTAL	29,500	25,883	29,500	29,500
411	2245	WASHROOM RENTAL & SUPPLIES	5,200	6,149	5,200	5,200
411	2246	MAINTENANCE SUPPLIES	200	0	200	200
411	2247	SHOWMOBILE RENTAL	0	0	0	0
411	2248	ENTERTAINMENT & SOUND SYSTEM	17,500	13,286	17,500	17,500
411	2249	PROGRAMS, POSTERS, TICKETS	3,800	1,956	3,800	3,800
411	2250	ADMISSION TICKETS	1,100	1,071	1,100	1,100
411	2251	RAFFLE TICKETS & PRIZES	0	0	0	0
411	2252	MILLING SUPPLIES	1,000	2,144	1,000	1,000
411	2253	DISPLAYS	700	687	700	700
411	2254	DEMONSTRATIONS	1,000	1,638	1,000	1,000
411	2255	COMMUNICATION SYSTEM	1,300	1,099	1,300	1,300
411	2256	CATERING	1,800	2,422	1,800	1,800
411	2257	CHILDREN'S CRAFT TENT	0	0	0	0
411	2258	BUS RENTALS	3,000	5,281	3,000	3,000
411	2259	ASSOCIATION ANNUAL MEMBERSHIPS	500	0	500	500
411	2260	HONORARIUM-SELECTION COMMITTEE	0	0	0	0
Sub-Total			178,800	173,136	178,800	107,600
<b>BALL'S FALLS CHRISTMAS PROGRAM - REVENUE</b>						
484	1036	ADMISSION	8,000	4,588	8,000	8,000
484	1029	UNSPECIFIED	0	0	0	0
484	1037	CONCESSIONS	0	0	0	0
Sub-Total			8,000	4,588	8,000	8,000
<b>BALL'S FALLS CHRISTMAS PROGRAM - EXPENSES</b>						
485	2101	WAGES - SALARIED	0	0	0	0
485	2102	WAGES - HOURLY	3,900	0	3,900	3,900
485	2104	WAGES - CASUAL	0	0	0	0
485	2105	WAGES - GATEKEEPERS	0	0	0	0
485	2141	GROUNDS MAINTENANCE	0	0	0	0
485	2162	ADVERTISING	0	0	0	0
485	2145	MISCELLANEOUS	1,000	1,594	1,000	1,000
Sub-Total			4,900	1,594	4,900	4,900
<b>BALL'S FALLS COMPLEX</b>						
TOTAL REVENUES			600,770	470,934	621,420	591,420
TOTAL EXPENDITURES			959,095	993,089	966,379	666,644
NET EXPENDITURE			358,325	522,154	344,959	75,224
<b>BINBROOK CONSERVATION AREA REVENUE</b>						
402	1022	DAY USE	135,000	112,265	140,000	124,670
402	1024	SEASON PASS	40,000	27,691	40,000	40,000

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
402	1034	RETAIL SALES	45,000	26,855	50,000	50,000
402	1035	SELF PAY	0	0	0	0
402	1044	SPECIAL EVENTS	10,000	6,293	12,000	12,000
402	1029	UNSPECIFIED	20,000	31,487	30,000	30,000
Sub-Total			250,000	204,592	272,000	256,670
<b>BINBROOK CONSERVATION AREA EXPENSES</b>						
403	2101	WAGES - SALARIED	97,000	66,633	98,455	156,358
403	2102	WAGES - HOURLY	35,600	58,750	36,134	
403	2104	WAGES - CASUAL	46,300	41,891	50,000	50,000
403	2105	WAGES - GATEKEEPERS	30,400	29,059	31,000	31,000
403	2107	BENEFITS	41,800	47,125	42,400	
403	2134	UNIFORMS	300	315	300	300
403	2135	TELEPHONE	3,500	4,365	4,000	4,000
403	2136	HEAT	1,800	1,879	1,800	1,800
403	2137	HYDRO	6,000	9,121	7,000	7,000
403	2138	WATER	1,000	480	1,000	1,000
403	2140	PARKING LOT & ROAD MAINTENANCE	2,000	1,139	2,000	2,000
403	2141	GROUNDS MAINTENANCE	5,500	1,192	5,500	5,500
403	2142	BUILDINGS MAINTENANCE	4,000	6,711	4,000	4,000
403	2145	MISCELLANEOUS	5,000	4,898	5,000	5,000
403	2150	BANK CHARGES	1,500	2,501	3,000	3,000
403	2152	PROPERTY TAXES	1,100	222	1,200	1,200
403	2153	INSURANCE	11,600	9,786	11,775	11,775
403	2162	ADVERTISING	3,500	2,183	5,000	5,000
403	2193	VEHICLE CHARGEBACK	2,500	1,984	3,000	3,000
403	2194	EQUIPMENT CHARGEBACK	3,900	7,209	5,000	5,000
403	2196	SIGNS	2,000	668	2,000	2,000
403	2225	WATER SYSTEM MAINTENANCE	5,000	5,096	6,500	6,500
403	2226	SEWAGE SYSTEM MAINTENANCE	3,500	5,791	5,000	5,000
403	2227	ELECTRICAL MAINTENANCE	500	0	500	500
403	2228	GASOLINE & OIL	2,700	2,472	3,000	3,000
403	2229	SMALL TOOLS	1,000	791	2,000	2,000
403	2230	PICNIC TABLE REPAIRS & REPLACE	2,500	1,526	2,500	2,500
403	2231	WASHROOM SUPPLIES	2,500	1,848	2,500	2,500
403	2234	GARBAGE DISPOSAL	3,000	2,480	4,000	4,000
403	2236	GAS WELL MAINTENANCE	400	0	400	400
403	2278	PRINTING & OFFICE SUPPLIES	2,500	4,222	3,000	3,000
403	2301	RETAIL PURCHASES	10,000	7,279	10,000	10,000
403	2300	C.A. CAPITAL RESERVE	2,200	2,200	2,200	2,200
403	2155	HEALTH & SAFETY	1,000	1,542	2,000	2,000
Sub-Total			343,100	333,359	363,164	342,533
<b>CHIPPAWA CREEK CONSERVATION AREA REVENUE</b>						
404	1022	DAY USE	8,000	14,742	8,000	8,000
404	1023	CAMPING	221,000	229,772	221,000	221,000
404	1024	SEASON PASS	4,000	5,436	4,000	4,000
404	1025	ICE	7,000	4,471	7,000	7,000
404	1027	FIREWOOD	5,000	3,700	5,000	5,000
404	1028	U.S. EXCHANGE	0	2	0	0
404	1029	UNSPECIFIED	20,000	3,747	28,500	8,500
404	1043	BASS DERBY REGISTRATION	1,200	823	1,200	1,200
404	1034	RETAIL SALES	25,000	12,034	25,000	20,186
404	1035	SELF PAY	0	0	0	0
Sub-Total			291,200	274,728	299,700	274,886
<b>CHIPPAWA CREEK CONSERVATION AREA EXPENSES</b>						
405	2101	WAGES - SALARIED	21,000	29,498	21,140	181,389
405	2102	WAGES - HOURLY	37,200	67,863	37,600	
405	2104	WAGES - CASUAL	52,300	28,044	52,950	52,950
405	2105	WAGES - GATEKEEPERS	21,400	22,063	21,450	21,450
405	2106	WAGES - SECURITY	27,100	13,424	28,000	28,000
405	2107	BENEFITS	38,000	44,331	38,675	
405	2134	UNIFORMS	500	420	500	500



# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
405	2135	TELEPHONE	3,000	6,674	3,000	3,000
405	2137	HYDRO	15,000	24,188	18,000	18,000
405	2220	NATURAL GAS	800	1,143	800	800
405	2140	PARKING LOT & ROAD MAINTENANCE	1,500	124	1,500	1,500
405	2141	GROUNDS MAINTENANCE	2,600	730	2,600	2,600
405	2142	BUILDINGS MAINTENANCE	2,600	3,139	2,600	2,600
405	2145	MISCELLANEOUS	4,600	3	4,600	4,600
405	2150	BANK CHARGES	3,500	6,567	6,000	6,000
405	2152	PROPERTY TAXES	1,100	844	1,115	1,115
405	2153	INSURANCE	11,550	10,083	11,725	11,725
405	2162	ADVERTISING	500	0	500	500
405	2193	VEHICLE CHARGEBACK	3,200	6,060	3,200	3,200
405	2194	EQUIPMENT CHARGEBACK	5,200	8,370	5,200	5,200
405	2196	SIGNS	1,000	740	1,000	1,000
405	2278	PRINTING & OFFICE SUPPLIES	1,000	9,323	1,000	1,000
405	2225	WATER SYSTEM MAINTENANCE	8,000	12,344	8,000	8,000
405	2226	SEWAGE SYSTEM MAINTENANCE	7,000	8,200	7,000	7,000
405	2227	ELECTRICAL MAINTENANCE	1,000	724	1,000	1,000
405	2228	GASOLINE & OIL	4,500	3,130	4,500	4,500
405	2229	SMALL TOOLS	500	587	500	500
405	2230	PICNIC TABLE REPAIRS & MAINT.	1,300	1,367	1,300	1,300
405	2231	WASHROOM SUPPLIES	1,800	1,600	1,800	1,800
405	2232	ICE	3,000	1,322	3,000	3,000
405	2234	GARBAGE DISPOSAL	3,200	3,704	3,200	3,200
405	2237	AQUATIC WEED CONTROL	500	0	500	500
405	2272	MATERIALS & SUPPLIES TRAIL MTC	900	0	900	900
405	2300	C.A. CAPITAL RESERVE	4,000	4,000	4,000	4,000
405	2301	RETAIL PURCHASES	10,000	6,181	10,000	10,000
405	2155	HEALTH & SAFETY	1,000	1,191	1,000	1,000
405	2238	BASS DERBY	800	598	800	800
405	2239	T.V. & MOVIE RENTALS	600	0	600	600
405	2261	ACTIVITIES - SUPPLIES	400	186	400	400
405	2233	FIREWOOD PURCHASES	3,000	3,303	3,000	3,000
405	2262	POLICE SECURITY	0	0	0	0
		Sub-Total	306,150	332,070	314,655	398,629
LONG BEACH CONSERVATION AREA REVENUE						
406	1022	DAY USE	21,000	14,211	21,000	21,000
406	1023	CAMPING	300,000	267,082	300,000	270,000
406	1024	SEASON PASS	3,000	3,720	3,000	3,000
406	1025	ICE	7,000	4,842	7,000	7,000
406	1027	FIREWOOD	6,000	5,179	6,000	6,000
406	1028	U.S. EXCHANGE	0	7	0	0
406	1029	UNSPECIFIED	25,000	11,360	25,000	15,000
406	1034	RETAIL SALES	7,000	4,917	7,000	7,000
		Sub-Total	369,000	311,317	369,000	329,000
LONG BEACH CONSERVATION AREA EXPENSES						
407	2101	WAGES - SALARIED	23432	31,225	23432	160,118
407	2102	WAGES - HOURLY	62620	75,919	62771	
407	2104	WAGES - CASUAL	29088	23,882	29088	29088
407	2105	WAGES - GATEKEEPERS	20402	18,307	20750	20750
407	2106	WAGES - SECURITY	27068	15,995	27750	27750
407	2107	BENEFITS	37700	46,348	38700	
407	2134	UNIFORMS	600	285	600	600
407	2135	TELEPHONE	3400	7,416	6000	6000
407	2137	HYDRO	21840	27,611	21840	21840
407	2140	PARKING LOT & ROAD MAINTENANCE	2000	992	2000	2000
407	2141	GROUNDS MAINTENANCE	2300	2,333	2300	2300
407	2142	BUILDINGS MAINTENANCE	4400	3,166	4400	4400
407	2145	MISCELLANEOUS	7000	265	7000	7000
407	2150	BANK CHARGES	5000	8,297	6000	6000

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
407	2152	PROPERTY TAXES	1150	2,070	2000	2000
407	2153	INSURANCE	19740	10,548	18000	18000
407	2162	ADVERTISING	1000	0	1000	1000
407	2193	VEHICLE CHARGEBACK	2900	983	2900	2900
407	2194	EQUIPMENT CHARGEBACK	6800	111	6800	6800
407	2196	SIGNS	1500	862	1500	1500
407	2220	NATURAL GAS	1400	1,060	1400	1400
407	2278	PRINTING & OFFICE SUPPLIES	3500	8,145	3500	3500
407	2225	WATER SYSTEM MAINTENANCE	20000	6,944	20000	20000
407	2226	SEWAGE SYSTEM MAINTENANCE	3600	3,329	3600	3600
407	2227	ELECTRICAL MAINTENANCE	1000	476	1000	1000
407	2228	GASOLINE & OIL	4000	1,836	4000	4000
407	2229	SMALL TOOLS	500	624	500	500
407	2230	PICNIC TABLE REPAIRS & REPLACE	1200	309	1200	1200
407	2231	WASHROOM SUPPLIES	2700	2,588	2700	2700
407	2232	ICE	4200	1,107	4200	4200
407	2234	GARBAGE DISPOSAL	4000	4,453	4000	4000
407	2300	C.A. CAPITAL RESERVE	4200	4,200	4200	4200
407	2301	RETAIL PURCHASES	1500	3,126	1500	1500
407	2155	HEALTH & SAFETY	1000	809	1000	1000
407	2262	POLICE SECURITY	0	0	0	0
407	2239	T.V. RENTALS	700	0	700	700
407	2261	ACTIVITIES SUPPLIES	400	191	400	400
407	2233	FIREWOOD PURCHASE	3000	3,303	3000	3000
Sub-Total			336,840	319,116	341,731	376,946
<b>BAIRD ESTATE EXPENSES</b>						
415	2264	WAGES - GROUNDS MAINTENANCE	150	0	150	
415	2153	INSURANCE	265	164	265	265
415	2152	PROPERTY TAXES	2,000	2,761	2,000	2,000
Sub-Total			2,415	2,924	2,415	2,265
<b>BEAMER MEMORIAL CONSERVATION AREA EXPENSES</b>						
417	2193	VEHICLE CHARGEBACK	600	921	600	600
417	2194	EQUIPMENT CHARGEBACK	400	662	400	400
417	2196	SIGNS	200	0	200	200
417	2264	WAGES - GROUNDS MAINTENANCE	12,500	10,125	12,500	
417	2265	WAGES - BUILDING MAINTENANCE	0	0	0	0
417	2266	WAGES - PARKING LOT & ROAD M.	0	0	0	0
417	2269	MATERIAL & SUPPLIES - GROUNDS	1,500	689	1,500	1,500
417	2270	MATERIAL & SUPPLIES - BUILDING	400	678	400	400
417	2271	MATERIAL & SUPPLIES - PARKING	400	133	400	400
417	2273	MATERIAL & SUPPLIES - MISC.	500	851	500	500
417	2289	GATE ATTENDANT	3,300	2,358	3,300	3,300
417	2153	INSURANCE	1,050	642	1,050	1,050
417	2300	C.A. CAPITAL RESERVE	300	300	300	300
417	2152	PROPERTY TAXES	300	105	300	300
Sub-Total			21,450	17,464	21,450	8,950
<b>BINBROOK TRACT EXPENSES</b>						
419	2264	WAGES - GROUNDS MAINTENANCE	13,450	9,812	15,000	
419	2153	INSURANCE	265	164	265	265
419	2300	C.A. CAPITAL RESERVE	150	150	150	150
419	2152	PROPERTY TAXES	250	191	250	250
Sub-Total			14,115	10,318	15,665	665
<b>CAVE SPRINGS CONSERVATION AREA EXPENSES</b>						
421	2193	VEHICLE CHARGEBACK	300	88	300	300
421	2194	EQUIPMENT CHARGEBACK	250	164	250	250
421	2196	SIGNS	60	0	60	60
421	2264	WAGES - GROUNDS MAINTENANCE	9,650	2,347	9,650	
421	2265	WAGES - BUILDING MAINTENANCE	0	0	0	0
421	2266	WAGES - PARKING LOT & ROAD M.	0	509	0	0

# **PROPOSED 2014 OPERATING BUDGET**

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
421	2267	WAGES - TRAIL MAINTENANCE	0	0	0	0
421	2270	MATERIAL & SUPPLIES-BUILDING	0	0	0	0
421	2271	MATERIAL & SUPPLIES-PARKING	800	0	800	800
421	2277	SNOW REMOVAL	0	0	0	0
421	2153	INSURANCE	495	172	495	495
421	2152	PROPERTY TAXES	650	1,251	650	650
421	2137	HYDRO	0	0	0	0
421	2300	C.A. CAPITAL RESERVE	320	320	320	320
421	2135	TELEPHONE	0	0	0	0
Sub-Total			12,525	4,851	12,525	2,875
<b>COMFORT MAPLE CONSERVATION AREA EXPENSES</b>						
423	2193	VEHICLE CHARGEBACK	170	80	170	170
423	2194	EQUIPMENT CHARGEBACK	230	165	230	230
423	2264	WAGES - GROUNDS MAINTENANCE	5,900	1,945	5,900	
423	2269	MATERIAL & SUPPLIES-GROUNDS	680	924	680	680
423	2153	INSURANCE	230	156	230	230
423	2300	C.A. CAPITAL RESERVE	100	100	100	100
423	2152	PROPERTY TAXES	0	0	0	0
Sub-Total			7,310	3,369	7,310	1,410
<b>ELM STREET PROJECT (CONTRACTED SERVICE NIAGARA REGION)</b>						
473	2264	WAGES/BENEFITS	13,500	16,386	13,500	13,500
473	2133	MATERIALS AND SUPPLIES	1,306	1,443	1,306	1,306
473	2193	VEHICLE CHARGEBACK	2,062	1,638	2,062	2,062
473	2194	EQUIPMENT CHARGEBACK	378	896	378	378
Sub-Total			17,246	20,362	17,246	17,246
<b>E.C. BROWN CONSERVATION AREA EXPENSES</b>						
425	2193	VEHICLE CHARGEBACK	300	412	300	300
425	2194	EQUIPMENT CHARGEBACK	500	389	500	500
425	2196	SIGNS	200	0	200	200
425	2264	WAGES - GROUNDS MAINTENANCE	10,100	6,387	10,100	
425	2265	WAGES - BUILDING MAINTENANCE	0	0	0	0
425	2270	MATERIAL & SUPPLIES-BUILDING	100	0	100	100
425	2271	MATERIAL & SUPPLIES-PARKING	600	513	600	600
425	2153	INSURANCE	315	164	315	315
425	2300	C.A. CAPITAL RESERVE	200	200	200	200
425	2152	PROPERTY TAXES	900	115	900	900
Sub-Total			13,215	8,180	13,215	3,115
<b>GAINSBOROUGH Central Workshop</b>						
427	2193	VEHICLE CHARGEBACK	0	34	0	0
427	2194	EQUIPMENT CHARGEBACK	500	332	500	500
427	2264	WAGES - NIAGARA OPERATIONS	32,000	28,243	33,450	281,637
427	2265	WAGES - HAMILTON OPERATIONS	0	978	0	15,000
427	2266	WAGES - HALDIMAND OPERATIONS	0	0	0	0
427	2269	MATERIAL & SUPPLIES-GROUNDS	100	38	100	100
427	2270	MATERIAL & SUPPLIES-BUILDINGS	1,600	3,058	1,600	1,600
427	2271	MATERIAL & SUPPLIES-PARKING	300	408	300	300
427	2234	GARBAGE DISPOSAL	850	842	850	850
427	2155	HEALTH & SAFETY	400	1,483	400	400
427	2136	HEAT	7,000	6,557	7,000	7,000
427	2137	HYDRO	3,400	3,333	3,400	3,400
427	2135	TELEPHONE	2,500	5,458	2,500	2,500
427	2152	PROPERTY TAXES	300	886	300	300
427	2300	C.A. CAPITAL RESERVE	550	550	550	550
427	2153	INSURANCE	2,415	2,221	2,415	2,415
Sub-Total			51,915	54,421	53,365	316,552
<b>GLENRIDGE QUARRY PROJECT (CONTRACTED SERVICE NIAGARA REGION)</b>						

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
469	2264	WAGES - GROUNDS MAINT.	80,800	25,957	80,800	80,800
469	2133	MATERIALS & SUPPLIES	40,000	2,668	40,000	40,000
469	2164	CONTRACTOR SERVICES	0	0	0	0
469	2165	CONSULTING SERVICES	0	0	0	0
469	2193	VEHICLE CHARGEBACK	14,000	11,838	14,000	14,000
469	2194	EQUIPMENT CHARGEBACK	8,000	959	8,000	8,000
sub-total			142,800	41,421	142,800	142,800
<b>HEDLEY FOREST EXPENSES</b>						
429	2264	WAGES - GROUNDS MAINTENANCE	2,500	1,630	2,500	
429	2153	INSURANCE	210	164	210	210
429	2300	C.A. CAPITAL RESERVE	200	200	200	200
429	2152	PROPERTY TAXES	100	100	100	100
Sub-Total			3,010	2,093	3,010	510
<b>HUMBERSTONE MARSH CONSERVATION AREA EXPENSES</b>						
431	2264	WAGES - GROUNDS MAINTENANCE	2,800	303	2,800	
431	2153	INSURANCE	210	164	210	210
431	2300	C.A. CAPITAL RESERVE	100	100	100	100
431	2152	PROPERTY TAXES	100	0	100	100
Sub-Total			3,210	567	3,210	410
<b>LOUTH CONSERVATION AREA EXPENSES</b>						
433	2264	WAGES - GROUNDS MAINTENANCE	1,000	1,247	1,000	
433	2153	INSURANCE	260	164	260	260
433	2300	C.A. CAPITAL RESERVE	100	100	100	100
433	2152	PROPERTY TAXES	200	0	200	200
Sub-Total			1,560	1,511	1,560	560
<b>JORDAN HARBOUR CONSERVATION AREA EXPENSES</b>						
	2193	VEHICLE CHARGEBACK	150	17	150	150
	2194	EQUIPMENT CHARGEBACK	150	51	150	150
	2196	SIGNS	100	0	100	100
	2264	WAGES - GROUNDS MAINTENANCE	0	890	500	500
	2265	WAGES - BUILDING MAINTENANCE	0	0	0	0
	2266	WAGES - PKG LOT & ROAD	0	0	0	0
	2269	MATERIAL & SUPPLIES-GROUNDS	500	674	500	500
	2270	MATERIAL & SUPPLIES-BUILDINGS	0	0	0	0
	2271	MATERIAL & SUPPLIES-PARKING	0	0	0	0
	2272	MATERIAL & SUPPLIES-MISC.	300	0	300	300
	2289	GATE ATTENDANT	3,300	3,772	3,300	3,300
	2153	INSURANCE	475	164	475	475
	2137	HYDRO	500	0	500	500
	2300	C.A. CAPITAL RESERVE	100	100	100	100
	2152	PROPERTY TAXES	50	0	50	50
		RENTAL REVENUE	-3,500		-3,500	-3,500
Sub-Total			2,125	5,668	2,625	2,625
<b>MORGAN'S POINT CONSERVATION AREA EXPENSES</b>						
465	2152	PROPERTY TAXES	900	637	900	900
465	2193	VEHICLE CHARGEBACK	700	507	700	700
465	2194	EQUIPMENT CHARGEBACK	800	0	800	800
465	2196	SIGNS	200	0	200	200
465	2264	WAGES - GROUNDS MAINTENANCE	12,100	8,428	12,100	
465	2265	WAGES - BUILDING MAINTENANCE	0	0	0	0
465	2270	MATERIAL & SUPPLIES-BUILDING	300	881	300	300
465	2271	MATERIAL & SUPPLIES-MISC.	600	0	600	600
465	2289	GATE ATTENDANT	3,800	6,027	3,800	3,800
465	2137	HYDRO	800	483	800	800
465	2300	C.A. CAPITAL RESERVE	450	450	450	450
465	2153	INSURANCE	475	423	475	475

PROPOSED 2014 OPERATING BUDGET							
			Approved	2013	2014 PRELIMINARY	2014 PROPOSED	
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET	
		Sub-Total	21,125	17,836	21,125	9,025	
<b>MOUNTAINVIEW CONSERVATION AREA EXPENSES</b>							
435	2152	PROPERTY TAXES	700	0	700	700	
435	2193	VEHICLE CHARGEBACK	200	69	200	200	
435	2194	EQUIPMENT CHARGEBACK	400	129	400	400	
435	2196	SIGNS	50	0	50	50	
435	2264	WAGES - GROUNDS MAINTENANCE	6,500	1,953	6,500		
435	2265	WAGES - BUILDING MAINTENANCE	0	0	0	0	
435	2270	MATERIAL & SUPPLIES-BUILDING	0	0	0	0	
435	2271	MATERIAL & SUPPLIES-MISC.	550	0	550	550	
435	2300	C.A. CAPITAL RESERVE	200	200	200	200	
435	2153	INSURANCE	315	164	315	315	
		Sub-Total	8,915	2,515	8,915	2,415	
<b>MUD LAKE CONSERVATION AREA EXPENSES</b>							
437	2193	VEHICLE CHARGEBACK	500	355	500	500	
437	2194	EQUIPMENT CHARGEBACK	200	0	200	200	
437	2196	SIGNS	200	0	200	200	
437	2264	WAGES - GROUNDS MAINTENANCE	11,300	3,706	11,300		
437	2267	WAGES - TRAIL MAINTENANCE	0	0	0	0	
437	2274	WAGES - HUNTING PROGRAM	0	0	0	0	
437	2272	MATERIALS & SUPPLIES - TRAILS	300	0	300	300	
437	2275	MATERIALS & SUPPLIES - HUNTING	200	1,877	200	200	
437	2271	MATERIALS & SUPPLIES - PARKING	250	0	250	250	
437	2290	ADVERTISING & PROMOTION	0	0	0	0	
437	2137	HYDRO	650	555	650	650	
437	2153	INSURANCE	315	164	315	315	
437	2300	C.A. CAPITAL RESERVE	250	250	250	250	
437	2152	PROPERTY TAXES	150	11	150	150	
		Sub-Total	14,315	6,918	14,315	3,015	
<b>OSWEGO CREEK</b>							
439	2264	WAGES - GROUNDS MAINTENANCE	3,300	0	2,300		
439	2153	INSURANCE	0	0	0	0	
439	2152	PROPERTY TAXES	50	51	50	50	
		Sub-Total	3,350	51	2,350	50	
<b>PORT DAVIDSON WEIR</b>							
441	2264	WAGES - GROUNDS MAINTENANCE	1,400	0	1,400		
441	2153	INSURANCE	260	164	260	260	
441	2152	PROPERTY TAXES	50	14	50	50	
		Sub-Total	1,710	178	1,710	310	
<b>ROCKWAY CONSERVATION AREA EXPENSES</b>							
443	2193	VEHICLE CHARGEBACK	200	195	200	200	
443	2194	EQUIPMENT CHARGEBACK	200	188	200	200	
443	2196	SIGNS	100	0	100	100	
443	2264	WAGES - GROUNDS MAINTENANCE	4,500	3,699	4,500		
443	2269	MATERIAL & SUPPLIES-GROUNDS	250	1,191	250	250	
443	2153	INSURANCE	230	164	230	230	
443	2300	C.A. CAPITAL RESERVE	100	100	100	100	
443	2152	PROPERTY TAXES	130	0	130	130	
		Sub-Total	5,710	5,537	5,710	1,210	
<b>RUIGROK TRACT</b>							
445	2264	WAGES - GROUNDS MAINTENANCE	4,000	2,356	4,000		
445	2153	INSURANCE	230	164	230	230	
445	2300	C.A. CAPITAL RESERVE	120	120	120	120	
445	2152	PROPERTY TAXES	0	58	0	0	
		Sub-Total	4,350	2,698	4,350	350	
<b>STATION ROAD PROJECT (CONTRACTED SERVICE NIAGARA REGION)</b>							

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
475	2264	WAGES/BENEFITS	4,500	7,837	4,500	4,500
475	2133	MATERIALS & SUPPLIES	433	300	433	433
475	2193	VEHICLE CHARGEBACK	1,815	1,291	1,815	1,815
475	2194	EQUIPMENT CHARGEBACK	266	364	266	266
Sub-Total			7,014	9,791	7,014	7,014
<b>STEVENSVILLE CONSERVATION AREA EXPENSES</b>						
447	2193	VEHICLE CHARGEBACK	275	111	275	275
447	2194	EQUIPMENT CHARGEBACK	110	77	110	110
447	2196	SIGNS	50	0	50	50
447	2264	WAGES - GROUNDS MAINTENANCE	1,750	405	1,750	
447	2266	WAGES - PARKING LOT & ROADS	0	0	0	0
447	2269	MATERIAL & SUPPLIES-GROUNDS	7,600	5,710	7,600	7,600
447	2271	MATERIAL & SUPPLIES-PARKING	100	560	100	100
447	2289	GATE ATTENDANT	3,300	3,741	3,300	3,300
447	2153	INSURANCE	1,010	833	1,010	1,010
447	2300	C.A. CAPITAL RESERVE	200	200	200	200
447	2152	PROPERTY TAXES	350	3,802	350	350
Sub-Total			14,745	15,439	14,745	12,995
<b>ST. JOHN'S CONSERVATION AREA EXPENSES</b>						
449	2193	VEHICLE CHARGEBACK	250	489	250	250
449	2194	EQUIPMENT CHARGEBACK	300	447	300	300
449	2196	SIGNS	200	0	200	200
449	2263	FISH STOCKING	0	3,407	0	0
449	2264	WAGES - GROUNDS MAINTENANCE	16,100	15,430	16,100	
449	2267	WAGES - TRAIL MAINTENANCE	0	0	0	0
449	2269	MATERIAL & SUPPLIES-GROUNDS	550	896	550	550
449	2270	MATERIAL & SUPPLIES-BUILDINGS	250	694	250	250
449	2289	GATE ATTENDANT	3,850	5,638	3,850	3,850
449	2153	INSURANCE	680	553	680	680
449	2137	HYDRO	200	560	200	200
449	2300	C.A. CAPITAL RESERVE	450	450	450	450
449	2152	PROPERTY TAXES	100	1,532	100	100
Sub-Total			22,930	30,096	22,930	6,830
<b>TWO MILE CREEK CONSERVATION AREA EXPENSES</b>						
451	2264	WAGES - GROUNDS MAINTENANCE	3,500	3,212	3,500	
451	2153	INSURANCE	230	164	230	230
451	2300	C.A. CAPITAL RESERVE	0	0	0	0
451	2152	PROPERTY TAXES	1,430	0	1,430	1,430
Sub-Total			5,160	3,376	5,160	1,660
<b>VIRGIL CONSERVATION AREA EXPENSES</b>						
453	2193	VEHICLE CHARGEBACK	1,350	565	1,350	1,350
453	2194	EQUIPMENT CHARGEBACK	1,100	490	1,100	1,100
453	2196	SIGNS	100	73	100	100
453	2264	WAGES - GROUNDS MAINTENANCE	9,750	10,688	9,750	
453	2269	MATERIAL & SUPPLIES-GROUNDS	2,100	917	2,100	2,100
453	2153	INSURANCE	230	164	230	230
453	2152	PROPERTY TAXES	1,280	0	1,280	1,280
453	2300	C.A. CAPITAL RESERVE	300	300	300	300
Sub-Total			16,210	13,197	16,210	6,460
<b>WAINFLEET BOG CONSERVATION AREA EXPENSES</b>						
455	2193	VEHICLE CHARGEBACK	770	194	770	770
455	2194	EQUIPMENT CHARGEBACK	155	0	155	155
455	2269	MATERIAL & SUPPLIES-GROUNDS	560	538	560	560
455	2264	WAGES - GROUNDS MAINTENANCE	8,500	3,508	8,500	
455	2153	INSURANCE	230	164	230	230
455	2300	C.A. CAPITAL RESERVE	120	120	120	120
455	2152	PROPERTY TAXES	175	20,894	175	175
Sub-Total			10,510	25,418	10,510	2,010



# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
<b>WAINFLEET WETLANDS CONSERVATION AREA EXPENSES</b>						
457	2193	VEHICLE CHARGEBACK	275	182	275	275
457	2194	EQUIPMENT CHARGEBACK	275	0	275	275
457	2196	SIGNS	150	0	150	150
457	2264	WAGES - GROUNDS MAINTENANCE	8,265	2,615	8,265	
457	2153	INSURANCE	230	164	230	230
457	2300	C.A. CAPITAL RESERVE	200	200	200	200
457	2152	PROPERTY TAXES	845	18	845	845
457	2137	HYDRO	2,500	442	2,500	2,500
457	2133	MATERIALS & SUPPLIES	450	4,015	450	450
457	2288	PUMP MAINTENANCE & REPAIRS	220	1,578	220	220
Sub-Total			13,410	9,215	13,410	5,145
<b>WAINFLEET ACCESS BEACH (CONTRACTED SERVICE NIAGARA REGION)</b>						
477	2264	WAGES/BENEFITS	9,400	12,043	9,400	9,400
477	2133	MATERIALS & SUPPLIES	2,411	4,579	2,411	2,411
477	2193	VEHICLE CHARGEBACK	0	0	0	0
477	2194	EQUIPMENT CHARGEBACK	0	0	0	0
Sub-Total			11,811	16,622	11,811	11,811
<b>THE GORD HARRY CONSERVATION TRAIL EXPENSES</b>						
467	2193	VEHICLE CHARGEBACK	770	645	770	770
467	2194	EQUIPMENT CHARGEBACK	1,100	771	1,100	1,100
467	2196	SIGNS	0	0	0	0
467	2264	WAGES - GROUNDS MAINTENANCE	5,000	14,805	5,000	
467	2153	INSURANCE	230	164	230	230
467	2300	C.A. CAPITAL RESERVE	360	360	360	360
467	2152	PROPERTY TAXES	0	0	0	0
467	2137	HYDRO	0	0	0	0
467	2133	MATERIALS & SUPPLIES	4,000	785	4,000	4,000
467	2288	PUMP MAINTENANCE & REPAIRS	0	0	0	0
Sub-Total			11,460	17,529	11,460	6,460
<b>WILLOUGHBY MARSH CONSERVATION AREA EXPENSES</b>						
459	2264	WAGES - GROUNDS MAINTENANCE	300	646	300	
459	2153	INSURANCE	260	164	260	260
459	2300	C.A. CAPITAL RESERVE	150	150	150	150
459	2152	PROPERTY TAXES	600	329	600	600
Sub-Total			1,310	1,289	1,310	1,010
<b>WOOLVERTON CONSERVATION AREA EXPENSES</b>						
461	2264	WAGES - GROUNDS MAINTENANCE	900	525	911	
461	2153	INSURANCE	260	164	260	260
461	2152	PROPERTY TAXES	50	0	50	50
Sub-Total			1,210	689	1,221	310
<b>WOODEND CONSERVATION AREA EXPENSES</b>						
463	2152	PROPERTY TAXES	175	0	175	175
463	2193	VEHICLE CHARGEBACK	600	361	600	600
463	2194	EQUIPMENT CHARGEBACK	725	697	725	725
463	2196	SIGNS	250	0	250	250
463	2264	WAGES - GROUNDS MAINTENANCE	9,770	11,437	9,770	
463	2265	WAGES - BUILDING MAINTENANCE	0	0	0	0
463	2266	WAGES - PARKING LOT & ROADS	0	0	0	0
463	2267	WAGES - TRAIL MAINTENANCE	0	0	0	0
463	2269	MATERIAL & SUPPLIES-GROUNDS	270	61	270	270
463	2270	MATERIAL & SUPPLIES-BUILDINGS	50	0	50	50
463	2277	SNOW PLOUGHING	3,000	1,063	3,000	3,000
463	2272	MATERIAL & SUPPLIES-TRAILS	200	0	200	200
463	2273	MATERIAL & SUPPLIES-MISC.	100	0	100	100
463	2289	GATE ATTENDANT	5,100	7,483	5,100	5,100

# PROPOSED 2014 OPERATING BUDGET

			Approved	2013	2014 PRELIMINARY	2014 PROPOSED
			2013 BUDGET	YEAR END	BUDGET	FINAL BUDGET
463	2271	MATERIAL & SUPPLIES - ROADS	1,200	855	1,200	1,200
463	2300	C.A. CAPITAL RESERVE	400	400	400	400
463	2153	INSURANCE	275	175	275	275
Sub-Total			22,115	22,532	22,115	12,345
TOTAL EXPENDITURES - NIAGARA C.A.'S			1,888,645	1,914,993	1,911,286	1,837,181
TOTAL REVENUES - NIAGARA C.A.'S			1,260,970	1,056,979	1,290,120	1,195,306
NET OPERATIONS - NIAGARA C.A.'S			-627,675	-858,014	-621,166	-641,875
NET LEVY	34% OF OP. EXPENDITURES TARGET 40		632,600	692,771	650,000	641,875
TOTAL EXPENDITURES - HAMILTON C.A.'S			357,215	343,677	378,829	358,198
TOTAL REVENUES - HAMILTON C.A.'S			250,000	204,592	272,000	256,670
NET OPERATIONS - HAMILTON C.A.'S			-107,215	-139,085	-106,829	-101,528
NET LEVY	31% OF OP. EXPENDITURES TARGET 65)		120,047	134,687	115,545	101,528
TOTAL EXPENDITURES - HALDIMAND C.A.'S			10,710	4,842	9,710	910
TOTAL REVENUES - HALDIMAND C.A.'S						
NET OPERATIONS - HALDIMAND C.A.'S			-10,710	-4,842	-9,710	-910
NET LEVY (100% OF OP. EXPENDITURES)			10,710	4,842	9,710	-2,817
10) VEHICLES AND EQUIPMENT						
VEHICLES - REVENUE						
800	1007	MUNICIPAL LEVY-GENERAL	71,470	37,365	71,720	71,720
800	1055	VEHICLE SALES		0		
800	1056	VEHICLE RESERVE	60,000	60,000	60,000	46,250
Sub-Total			131,470	97,365	131,720	117,970
VEHICLE - EXPENSES						
801	2102	WAGES	13,500	3,946	13,750	
801	2153	INSURANCE	9,870	5,108	9,870	9,870
801	2500	GASOLINE & OIL (2500-2510)	37,000	39,064	37,000	37,000
801	2292	VEHICLE PURCHASE	60,000	33,856	60,000	60,000
801	2550	VEHICLE MAINTENANCE (2550-2560)	10,000	14,457	10,000	10,000
801	2298	SMALL TOOLS/SHOP SUPPLIES	1,100	934	1,100	1,100
Sub-Total			131,470	97,365	131,720	117,970
EQUIPMENT - REVENUE						
900	1007	MUNICIPAL LEVY-GENERAL	29,470	27,799	29,720	29,720
900	1059	EQUIPMENT SALES	1,000	5,973	1,000	1,000
900	1060	EQUIPMENT RESERVE	30,000	30,000	30,000	16,250
Sub-Total			60,470	63,772	60,720	46,970
EQUIPMENT - EXPENSES						
901	2102	WAGES	13,500	5,252	13,750	
901	2153	INSURANCE	1,470	836	1,470	1,470
901	2228	GASOLINE & OIL	4,200	4,516	4,200	4,200
901	2295	EQUIPMENT PURCHASE	30,000	33,621	30,000	30,000
901	2296	EQUIPMENT MAINTENANCE	9,800	18,571	9,800	9,800
901	2298	SMALL TOOLS/SHOP SUPPLIES	1,500	976	1,500	1,500
Sub-Total			60,470	63,772	60,720	46,970
TOTAL VEHICLES AND EQUIPMENT REVENUE			191,940	161,137	192,440	164,940
TOTAL VEHICLES AND EQUIPMENT EXPENSES			191,940	161,137	192,440	164,940



**TO: The Chairman and Members of the Authority**

**DATE: March 13, 2014**

**SUBJECT: Proposed 2014 Project/Capital Budget – Report No. 19-14**

Enclosed for Board member review and consideration is the Proposed 2014 Project/Capital Budget (Summary and Detailed Sheets) which includes 2013 Approved Budget and Unaudited Year End Actual Expenditures, Preliminary 2014 Project/Capital Budget which was approved by the Board at the September 2013 Meeting and finally the Proposed 2014 Project/Capital Budget with revisions as noted below:

Levy amount to member municipalities are identical to the preliminary budget approved at the September 2013 Board meeting with the following exceptions.

- The Hamilton Special levy is reduced (approved by the Board at the November 2013 meeting) to reflect the City of Hamilton Guidance of 0% over 2013.

The budget also includes land acquisition funding as per previous years with total special levy amounts of \$500,000 for Niagara Region and \$100,000 for the City of Hamilton. Should the Board approve land acquisition amount greater than the above amounts within the budget year, the difference would be financed with reserve amounts within the corresponding area. The current 2013 year end reserve amounts for Niagara and Hamilton Land Acquisition Funds are \$1,857,330 and \$600,000 respectfully.

Also attached are summary sheets outlining the respective capital projects for the Water and Land Management programs which provide a brief descriptions of the projects. The breakdown of costs for each of the projects is available on the detailed project budget sheets.

A summary of the significant changes to the operating budget from that previously approved is provided below.

#### **Source Water Protection Plan**

- Budget adjusted to reflect anticipated Provincial Grant (100% financed by Province)

#### **Restoration Program**

- Budget reductions in all program areas to reflect staff reductions as well as anticipated project works. It should be noted, as requested by Board members that the programs will include funding for all interested schools for the Canopy for Kids Program.
- Restoration works for the Fort Erie Creeks have been incorporated within the Welland River AOC project budget.
- Restoration works for 15, 16, 18 Mile Creek and Twenty Mile Creek have been included in a new Lake Ontario West Shores Restoration Area.
- The General Restoration program general levy component has been reduced significantly as a result of needs in other programs area, in particular to offset the anticipated reduction

in user fees for the Conservation Area Operations, as outline in the Operating Budget Report, earlier in the agenda. As an alternative for 2014, it is proposed that the General Restoration Budget and Project focus more on the Welland River utilizing OPG grants available. The NPCA has not utilized the funds in accordance with our multi year plan for OPG funds and accordingly, I believe it appropriate the NPCA refocus its efforts over the next several years towards this objective. Total OPG grant to be used in 2014 is \$160,000.

#### **Flood Protection Services**

- The Watershed Floodplain Mapping Update project will continue, however limitations in general levy will require a \$50,000 reserve fund allocation for the one-time cost of consultant review/communications strategy of the Welland River Mapping issue. The current reserve account for Flood Protection Services has \$414,642 available.

#### **Conservation Land Projects**

- The list of projects with summary details planned for 2014 is illustrated on the attached 2014 Proposed Conservation Land Development Projects summary sheet.

#### **Summary**

- The total expenditure under the Preliminary 2013 Project/Capital Budget is \$2,526,789 a decrease from the 2013 approved budget of \$3,782,708 and 2013 Year End Budget of \$3,096,377.
- The general levy to be assessed to the member municipalities is \$271,485, a decrease of \$373,720 from 2013.

#### **RECOMMENDATION:**

**That Report No. 19-14 regarding the Proposed 2014 Project/Capital Budget be received; and**

**That the Proposed 2014 Project/Capital Budget with a total expenditure of \$2,526,789 and a general levy of \$271,485 and special levies of \$1,136,137 to the Region of Niagara, \$257,100 to the City of Hamilton and \$0 to Haldimand County be approved; and**

**That the 2014 general levy in the amount of \$271,485 be apportioned to the member municipalities on the basis of the CA Levy Regulation (O Reg. 670/2000) for the Niagara Peninsula Conservation Authority; and**

**That special levies for the 2014 Project/Capital Budget be assessed in the amount of \$1,136,137 to the Region of Niagara, \$257,100 to the City of Hamilton and \$0 to Haldimand County.**

Respectfully Submitted By:



Tony D'Amario, P. Eng., CAO/Secretary-Treasurer

# Attachment No. 1

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Report 19-14; 2014 Proposed Water Mgmt.  
Projects & Conservation Land Dev. Projects

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2014 PROPOSED WATER MANAGEMENT PROJECTS			
	2013 Approved	2014 Proposed	NOTES
<b>WATERSHED STUDIES</b>			
SOURCE PROTECTION PLAN 13/14	\$ 265,487	\$ 260,067	Source Protection Plan Implementation Phase 1
sub-total	\$ 265,487	\$ 260,067	
<b>RESOURCE INVENTORY &amp; MONITORING</b>			
<b>WELLAND RIVER WATERSHED RESTORATION</b>			
STEWARDSHIP	\$ 65,161	\$ -	Combined with Welland River Agricultural Stewardship
GIS PROJECT	\$ 86,798	\$ -	Moved to Corporate Services
AGRICULTURAL STEWARDSHIP	\$ 224,560	\$ 190,012	Various landowner Best Management Practise projects including livestock fencing, manure storage, nutrient management, riparian habitat, trickle irrigation, wetlands and grassed
E.C. BROWN WETLAND PROJECT	\$ -	\$ -	
OPG PROJECTS	\$ 244,311	\$ 60,000	Construction projects along Welland River
MISCELLANEOUS PROJECTS	\$ 21,800		
<b>12 MILE CREEK WATERSHED RESTORATION</b>			
STEWARDSHIP	\$ 63,000	\$ 27,801	Support for Projects
PROJECTS	\$ 129,000	\$ 117,158	Landowner BMP projects to be undertaken as per the Watershed Plan
<b>LAKE ONTARIO WEST SHORES RESTORATION</b>			
FORT ERIE CREEKS RESTORATION	\$ 97,743	\$ -	Combined with General Restoration and AOC
NIAGARA-ON-THE-LAKE CREEKS RESTORATION	\$ 176,342	\$ 93,639	BMP projects as per the Watershed Plan
WATERSHED RESTORATION GENERAL	\$ 236,500	\$ 195,371	Program support, outreach and education including Canopies for Kids Program
15,16,18 MILE CREEK RESTORATION	\$ 128,200	\$ -	Combined with Lake Ontario West Shores
WELL DE-COMMISSIONING PROGRAM	\$ 25,000	\$ 25,000	Continuation of programs to assist owners to decommission wells
sub-total	\$ 1,657,335	\$ 809,020	
<b>FLOOD PROTECTION SERVICES</b>			
BINBROOK DAM	\$ 48,386	\$ 49,700	
SHRINERS CREEK	\$ -	\$ -	
WATERSHED FLOODPLAIN MAPPING UPDATE	\$ 310,000	\$ 197,403	mapping program review and implementation for 2014
sub-total	\$ 358,386	\$ 247,103	
Grand Total	\$ 2,281,208	\$ 1,316,190	

## 2014 PROPOSED CONSERVATION LAND DEVELOPMENT PROJECTS

	2013 Approved	2014 Proposed	NOTES
LAND ACQUISITION	\$ 600,000	\$ 600,000	As per previous years. \$100,000 Hamilton and \$500,000 Niagara
BALL'S FALLS HERITAGE C.A.	\$ 25,000	\$ 32,000	Exhibit Upgrades, Cabin Restoration, Visitor Services Upgrades
CHIPPAWA CREEK C.A.	\$ 260,600	\$ 225,000	Road Improvements, Electrical Upgrades, Campsite Upgrades
LONG BEACH C.A.	\$ 70,000	\$ 70,000	Electrical Upgrades, Campsite Upgrades
BEAMER MEMORIAL C.A.			
CAVE SPRINGS C.A.	\$ 11,800		Master Plan Implementation
E.C. BROWN C.A.	\$ 6,000		Trail work to connect E.C. Brown site to the new constructed wetland demonstration area.
JORDAN HARBOUR C.A.	\$ 50,000	\$ 80,000	Continued Development of Site as Per Development Plan
SMITH-NESS FOREST C.A.	\$ -		Site Restoration
ST. JOHN'S CENTRE C.A.	\$ -	\$ 23,000	Implementation of Master Plan
MUD LAKE C.A.	\$ -		Accessible Hunting Blind
WOOLVERTON C.A.	\$ -		Encroachment Resolution
LOUTH C.A.	\$ -		Trail Upgrades
MEMORIAL FORESTS	\$ 1,000		Planting program in partnership with the Niagara Peninsula Conservation Foundation
TWENTY VALLEY TRAIL DEVELOPMENT	\$ 100,000		Completed in 2013
COMFORT MAPLE C.A.	\$ 5,000		
GAINSBOROUGH C.A.	\$ 79,000	\$ 72,500	Roofing and Building Upgrades
GORD HARRY CONSERVATION TRAIL	\$ 115,000		Fencing and Entrance Improvements
WAINFLEET WETLANDS	\$ 25,000		Project Planned to Be Completed in 2013
WOODEND	\$ 3,200		Road Entrance Upgrades
VIRGIL C.A.	\$ 30,000		Project Planned to Be Completed in 2013
BINBROOK C.A.	\$ 110,000	\$ 107,100	Implementation of Master Plan - Capital Works - to be determined
RUIGROK TRACT	\$ 9,900		
<b>Grand Total</b>	<b>\$ 1,501,500</b>	<b>\$ 1,209,600</b>	

# Proposed Capital/Projects Budget SUMMARY

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Presented at:  
Full Authority Meeting March 19, 2014

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PROPOSED 2014 CAPITAL/PROJECT BUDGET				
	APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<b>SUMMARY</b>				
<b>REVENUES</b>				
PROVINCIAL GRANTS - MOE	0	1,394	0	0
PROVINCIAL GRANTS - OTHER	295,487	473,981	296,776	290,067
FEDERAL GRANTS	181,000	204,440	181,000	181,000
LEVY - GENERAL	645,205	569,138	678,942	271,485
LEVY - SPECIAL - NIAGARA	1,002,195	567,814	1,013,967	1,136,137
PROJECT CONTRIBUTIONS - NIAGARA	600,000	600,000	630,000	0
LEVY - SPECIAL - HAMILTON	267,210	159,978	265,860	257,100
LEVY - SPECIAL - HALDIMAND	0	0	0	0
LEVY - SPECIAL - OTHER	0	0	0	0
CONSERVATION FOUNDATION	51,000	39,802	81,000	81,000
RESERVES	459,300	131,531	0	150,000
MISCELLANEOUS	281,311	348,299	247,549	160,000
<b>Total</b>	<b>3,782,708</b>	<b>3,096,377</b>	<b>3,395,094</b>	<b>2,526,789</b>
<b>EXPENDITURES</b>				
WATERSHED STUDIES	265,487	446,807	266,776	260,067
RESOURCE INVENTORY & ENVIRONMENTAL MONITORING	1,657,335	1,476,277	1,651,607	809,020
FLOOD PROTECTION SERVICES	358,386	292,401	277,001	247,103
CONSERVATION LAND DEVELOPMENT	1,501,500	880,892	1,199,710	1,210,600
<b>Total</b>	<b>3,782,708</b>	<b>3,096,376</b>	<b>3,395,094</b>	<b>2,526,790</b>
<b>WATERSHED STUDIES</b>				
<b>REVENUES</b>				
PROVINCIAL GRANTS - MOE	0	0	0	0
PROVINCIAL GRANTS - OTHER	265,487	446,807	266,776	260,067
LEVY - GENERAL				
LEVY - SPECIAL - NIAGARA	0	0	0	0
LEVY - SPECIAL - HAMILTON	0	0	0	0
LEVY - SPECIAL - HALDIMAND	0	0	0	0
LEVY - SPECIAL - OTHER	0	0	0	0
CONSERVATION FOUNDATION	0	0	0	0
MISCELLANEOUS	0	0	0	0
RESERVE	0	0	0	0
<b>Total</b>	<b>265,487</b>	<b>446,807</b>	<b>266,776</b>	<b>260,067</b>
<b>EXPENDITURES</b>				
SOURCE PROTECTION PLAN 13/14	265,487	446,807	266,776	260,067
SOURCE PROTECTION - TECHNICAL STUDIES	0	0	0	0
WATERSHED STORMWATER MANAGEMENT POLICIES	0	0	0	0
<b>Total</b>	<b>265,487</b>	<b>446,807</b>	<b>266,776</b>	<b>260,067</b>

PROPOSED 2014 CAPITAL/PROJECT BUDGET				
	APPROVED	2013	PRELIMINARY	PROPOSED
	2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>RESOURCE INVENTORY &amp; MONITORING</b>				
<b>REVENUES</b>				
MNR TRANSFER PAYMENTS	0	0	0	0
PROVINCIAL GRANTS - MOE	0	1,394	0	0
PROVINCIAL GRANTS - OTHER	0	2,785	0	0
FEDERAL GRANTS	181,000	204,440	181,000	181,000
LEVY - GENERAL	416,819	352,728	431,941	104,382
LEVY - SPECIAL - NIAGARA	428,995	358,803	420,967	313,637
LEVY - SPECIAL - HAMILTON	57,210	49,978	58,150	50,000
LEVY - SPECIAL - OTHER	0	0	0	0
LEVY - SPECIAL - HALDIMAND	0	0	0	0
CAPITAL CONTRIBUTIONS -NIAGARA	292,000	262,126	312,000	0
CONSERVATION FOUNDATION	0	0	0	0
MISCELLANEOUS	281,311	244,023	247,549	160,000
RESERVES	0	0	0	0
LANDOWNER CONTRIBUTIONS				
<b>Total</b>	<b>1,657,335</b>	<b>1,476,277</b>	<b>1,651,607</b>	<b>809,019</b>
<b>EXPENDITURES</b>				
WELLAND RIVER WATERSHED RESTORATION				
STEWARDSHIP	65,161	64,791	67,683	0
GIS PROJECT	86,798	73,138	58,948	0
AOC WATER QUALITY MONITORING	0	41,146	0	0
AGRICULTURAL STEWARDSHIP	224,560	199,766	226,538	190,012
E.C. BROWN WETLAND PROJECT	0	7,973	0	0
OPG PROJECTS	244,311	133,570	247,549	60,000
MISCELLANEOUS PROJECTS	21,800	31,079	23,272	0
<b>Sub-Total</b>	<b>642,630</b>	<b>551,462</b>	<b>623,990</b>	<b>250,012</b>
12 MILE CREEK WATERSHED RESTORATION				
STEWARDSHIP	63,000	63,588	66,970	27,801
PROJECTS	129,000	98,757	131,154	117,158
<b>Sub-Total</b>	<b>192,000</b>	<b>162,345</b>	<b>198,124</b>	<b>144,960</b>
LAKE ONTARIO WEST SHORES RESTORATION				
FORT ERIE CREEKS RESTORATION	158,920	139,006	161,532	100,039
NIAGARA-ON-THE-LAKE CREEKS RESTORATION	97,743	52,415	98,441	0
WATERSHED RESTORATION GENERAL	176,342	170,092	177,678	93,639
15,16,18 MILE CREEK RESTORATION	236,500	252,668	236,500	195,371
WELL DE-COMMISSIONING PROGRAM	128,200	128,295	130,342	0
	25,000	19,993	25,000	25,000
<b>Total</b>	<b>1,657,335</b>	<b>1,476,277</b>	<b>1,651,607</b>	<b>809,020</b>



PROPOSED 2014 CAPITAL/PROJECT BUDGET					
		APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
	<u>FLOOD PROTECTION SERVICES</u>				

PROPOSED 2014 CAPITAL/PROJECT BUDGET				
	APPROVED	2013	PRELIMINARY	PROPOSED
	2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>CONSERVATION LAND DEVELOPMENT</b>				
<b>REVENUES</b>				
GENERAL LEVY	-	-	-	-
LEVY - SPECIAL - NIAGARA	573,200	209,011	593,000	822,500
CAPITAL CONTRIBUTIONS - NIAGARA	308,000	337,874	318,000	0
LEVY - SPECIAL - HAMILTON	210,000	110,000	207,710	207,100
LEVY - SPECIAL - HALDIMAND	0	0	0	0
PROVINCIAL GRANTS - OTHER	0	(5,611)	0	0
FEDERAL GRANTS	0	0	0	0
RESERVES	359,300	131,531	0	100,000
CONSERVATION FOUNDATION	51,000	39,802	81,000	81,000
MISCELLANEOUS	0	58,285	0	0
<b>Total</b>	<b>1,501,500</b>	<b>880,892</b>	<b>1,199,710</b>	<b>1,210,600</b>
<b>EXPENDITURES</b>				
LAND ACQUISITION	600,000	191,101	600,000	600,000
BALL'S FALLS HERITAGE C.A.	25,000	13,086	50,000	32,000
CHIPPAWA CREEK C.A.	260,600	245,781	40,000	225,000
LONG BEACH C.A.	70,000	48,454	45,000	70,000
BEAMER MEMORIAL	0	0	15,000	0
CAVE SPRINGS C.A.	11,800	0	35,000	0
E.C. BROWN C.A.	6,000	0	0	0
COMFORT MAPLE	5,000	0	0	0
HUMBERSTONE MARSH C.A.	0	0	0	0
JORDAN HARBOUR C.A.	50,000	39,802	80,000	80,000
MORGAN'S POINT C.A.	0	0	0	0
STEVENSVILLE C.A.	0	0	0	0
ST. JOHN'S C.A.	0	3,626	70,000	23,000
TWO MILE CREEK C.A.	0	0	0	0
MEMORIAL FORESTS	1,000	0	1,000	1,000
MOUNTAINVIEW	0	0	8,000	0
TWENTY VALLEY TRAIL DEVELOPMENT	100,000	57,964	0	0
GAINSBOROUGH C.A.	79,000	1,543	15,000	72,500
GORD HARRY CONSERVATION TRAIL	115,000	118,075	50,000	0
ROCKWAY	0	0	8,000	0
WAINFLEET BOG	0	0	0	0
WAINFLEET WETLANDS	25,000	12,294	0	0
WILLOUGHBY MARSH	0	0	0	0
WOODEND	3,200	3,663	25,000	0
SMITH-NESS	0	0	35,000	0
VIRGIL C.A.	30,000	19,364	0	0
BINBROOK C.A.	110,000	126,138	107,710	107,100
BINBROOK TRACT	0	0	0	0
HEDLEY FOREST C.A.	0	0	0	0
MUD LAKE	0	0	15,000	0
RUIGROK TRACT	9,900	0	0	0
<b>TOTAL</b>	<b>1,501,500</b>	<b>880,892</b>	<b>1,199,710</b>	<b>1,210,600</b>

# Proposed Capital/Projects Budget DETAILED

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Presented at:  
Full Authority Meeting March 19, 2014

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**MARCH 2014****PROPOSED 2014 CAPITAL/PROJECT BUDGET**

			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<u>2) WATERSHED MANAGEMENT AND HEALTH MONITORING</u>						
<u>a) WATERSHED STUDIES - CAPITAL</u>						
<u>i) SOURCE PROTECTION PLANS 13/14</u>						
<u>REVENUES</u>						
204	1001	MNR TRANSFER PAYMENTS				
204	1002	PROVINCIAL GRANTS -MOEE				
204	1003	PROVINCIAL GRANTS - OTHER				
204	1004	FEDERAL GRANTS				
204	1007	LEVY - GENERAL				
204	1065	LEVY - SPECIAL - NIAGARA				
204	1066	LEVY - SPECIAL - HAMILTON				
204	1067	LEVY - SPECIAL - HALDIMAND				
204	1068	LEVY - SPECIAL - OTHER				
204	1012	CONSERVATION FOUNDATION				
204	1020	MISCELLANEOUS				
204	1008	RESERVE FUNDS				
sub-total			0	0	0	0
<u>EXPENDITURES</u>						
205	2101	WAGES - SALARIED				
205	2122	STAFF MILEAGE				
205	2123	STAFF EXPENSES				
205	2193	VEHICLE CHARGEBACK				
205	2125	EQUIPMENT PURCHASE				
205	2126	EQUIPMENT RENTAL				
205	2133	MATERIALS & SUPPLIES				
205	2165	CONSULTING SERVICES				
205	2302	COMMITTEE EXPENSES				
205	2303	FIXED COSTS-PROV.REPORTING				
205	2195	COMMUNICATION SERVICES				
205	2217	I.T. Services				
sub-total			0	0	0	0
<u>ii) SOURCE PROTECTION PLANS 13/14</u>						
<u>REVENUES</u>						
224	1001	MNR TRANSFER PAYMENTS				
224	1002	PROVINCIAL GRANTS -MOEE				
224	1003	PROVINCIAL GRANTS - OTHER	265,487	446,807	266,776	260,067
224	1004	FEDERAL GRANTS				
224	1007	LEVY - GENERAL				
224	1065	LEVY - SPECIAL - NIAGARA				
224	1066	LEVY - SPECIAL - HAMILTON				
224	1067	LEVY - SPECIAL - HALDIMAND				
224	1068	LEVY - SPECIAL - OTHER				
224	1012	CONSERVATION FOUNDATION				
224	1020	MISCELLANEOUS				
224	1008	RESERVE FUNDS				
sub-total			265,487	446,807	266,776	260,067

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
225	2101	WAGES - SALARIED	237,987	299,978	239,276	232,567
225	2122	STAFF MILEAGE		587		
225	2123	STAFF EXPENSES		1,171		
225	2193	VEHICLE CHARGEBACK		0		
225	2125	EQUIPMENT PURCHASE		0		
225	2126	EQUIPMENT RENTAL		0		
225	2133	MATERIALS & SUPPLIES	10,000	3,897	10,000	10,000
225	2165	CONSULTING SERVICES		3,300		
225	2302	COMMITTEE EXPENSES	7,500	5,369	7,500	7,500
225	2303	FIXED COSTS-PROV.REPORTING		125,000		
225	2195	COMMUNICATION SERVICE	10,000	6,786	10,000	10,000
225	2217	IT SERVICES		719		
sub-total			265,487	446,807	266,776	260,067
<b>III)SOURCE PROTECTION - TECHNICAL STUDIES</b>						
<b>REVENUES</b>						
200	1001	MNR TRANSFER PAYMENTS				
200	1002	PROVINCIAL GRANTS -MOEE				
200	1003	PROVINCIAL GRANTS - OTHER				
200	1004	FEDERAL GRANTS				
200	1007	LEVY - GENERAL				
200	1065	LEVY - SPECIAL - NIAGARA				
200	1066	LEVY - SPECIAL - HAMILTON				
200	1067	LEVY - SPECIAL - HALDIMAND				
200	1068	LEVY - SPECIAL - OTHER				
200	1012	CONSERVATION FOUNDATION				
200	1020	MISCELLANEOUS				
200	1008	RESERVE FUNDS				
sub-total			0	0	0	0
<b>EXPENDITURES</b>						
201	2101	WAGES - SALARIED				
201	2122	STAFF MILEAGE				
201	2123	STAFF EXPENSES				
201	2193	VEHICLE CHARGEBACK				
201	2125	EQUIPMENT PURCHASE				
201	2126	EQUIPMENT RENTAL				
201	2133	MATERIALS & SUPPLIES				
201	2165	CONSULTING SERVICES				
201	2195	COMMUNICATION SERVICES				
sub-total			0	0	0	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET						
			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>B) RESOURCE INVENTORY &amp; ENVIRONMENTAL MONITORING - CAPITAL</b>						
<b>i) WELLAND RIVER WATERSHED RESTORATION-STEWARDSHIP</b>						
<b>REVENUES</b>						
218	1001	MNR TRANSFER PAYMENTS				
218	1002	PROVINCIAL GRANTS - MOE				
218	1003	PROVINCIAL GRANTS - OTHER				
218	1004	FEDERAL GRANTS				
218	1007	MUNICIPAL LEVY - GENERAL	65,161	64,791	67,683	
218	1065	LEVY - SPECIAL - NIAGARA				
218	1066	LEVY - SPECIAL - HAMILTON				
218	1067	LEVY - SPECIAL - HALDIMAND				
218	1068	LEVY - SPECIAL - OTHER				
218	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
218	1012	CONSERVATION FOUNDATION				
218	1020	MISCELLANEOUS				
218	1008	RESERVE FUNDS				
		sub-total	65,161	64,791	67,683	0
<b>EXPENDITURES</b>						
219	2101	WAGES - SALARIED	58,361	60,826	60,883	
219	2122	STAFF MILEAGE	1,000	0	1,000	
219	2123	STAFF EXPENSES	500	0	500	
219	2193	VEHICLE CHARGEBACK	300	370	300	
219	2125	EQUIPMENT PURCHASE		0		
219	2126	EQUIPMENT RENTAL		0		
219	2133	MATERIALS & SUPPLIES	5,000	3,594	5,000	
219	2165	CONSULTING SERVICES		0		
219	2195	COMMUNICATIONS SERVICES		0		
219	2164	CONTRACTOR SERVICES		0		
		sub-total	65,161	64,791	67,683	0
<b>ii) WELLAND RIVER WATERSHED RESTORATION- MISCELLANEOUS PROJECTS</b>						
<b>REVENUES</b>						
246	1001	MNR TRANSFER PAYMENTS				
246	1002	PROVINCIAL GRANTS - MOE				
246	1003	PROVINCIAL GRANTS - OTHER				
246	1004	FEDERAL GRANTS				
246	1007	MUNICIPAL LEVY - GENERAL	21,800	20,829	23,272	
246	1065	LEVY - SPECIAL - NIAGARA				
246	1066	LEVY - SPECIAL - HAMILTON				
246	1067	LEVY - SPECIAL - HALDIMAND				
246	1068	LEVY - SPECIAL - OTHER				
246	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
246	1012	CONSERVATION FOUNDATION				
246	1020	MISCELLANEOUS				
246	1008	RESERVE FUNDS				
		sub-total	21,800	20,829	23,272	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
247	2101	WAGES - SALARIED	12,253	13,940	13,725	
247	2122	STAFF MILEAGE	500	0	500	
247	2123	STAFF EXPENSES	500	0	500	
247	2193	VEHICLE CHARGEBACK	1,200	1,270	1,200	
247	2125	EQUIPMENT PURCHASE		0		
247	2126	EQUIPMENT RENTAL		0		
247	2133	MATERIALS & SUPPLIES	7,347	3,177	7,347	
247	2165	CONSULTING SERVICES		2,442		
247	2164	CONTRACTOR SERVICES		0		
247	2195	COMMUNICATIONS SERVICES		0		
		sub-total	21,800	20,829	23,272	0
<b>III) WELLAND RIVER WATERSHED RESTORATION- E.C. BROWN WETLAND PROJECT</b>						
<b>REVENUES</b>						
268	1001	MNR TRANSFER PAYMENTS				
268	1002	PROVINCIAL GRANTS - MOE				
268	1003	PROVINCIAL GRANTS - OTHER				
268	1004	FEDERAL GRANTS				
268	1007	MUNICIPAL LEVY - GENERAL				
268	1065	LEVY - SPECIAL - NIAGARA				
268	1066	LEVY - SPECIAL - HAMILTON				
268	1067	LEVY - SPECIAL - HALDIMAND				
268	1068	LEVY - SPECIAL - OTHER				
268	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
268	1012	CONSERVATION FOUNDATION				
268	1020	MISCELLANEOUS		7,973		
268	1008	RESERVE FUNDS				
		sub-total		7,973		
<b>EXPENDITURES</b>						
269	2101	WAGES - SALARIED		7,727		
269	2122	STAFF MILEAGE		0		
269	2123	STAFF EXPENSES		0		
269	2193	VEHICLE CHARGEBACK		216		
269	2125	EQUIPMENT PURCHASE		0		
269	2126	EQUIPMENT RENTAL		0		
269	2133	MATERIALS & SUPPLIES		31		
269	2165	CONSULTING SERVICES		0		
269	2164	CONTRACTOR SERVICES		0		
269	2195	COMMUNICATIONS SERVICES		0		
		sub-total		7,973		

PROPOSED 2014 CAPITAL/PROJECT BUDGET						
			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<b>iv) WELLAND RIVER WATERSHED RESTORATION- OPG PROJECTS</b>						
<b>REVENUES</b>						
276	1001	MNR TRANSFER PAYMENTS				
276	1002	PROVINCIAL GRANTS - MOE				
276	1003	PROVINCIAL GRANTS - OTHER				
276	1004	FEDERAL GRANTS				
276	1007	MUNICIPAL LEVY - GENERAL				
276	1065	LEVY - SPECIAL - NIAGARA				
276	1066	LEVY - SPECIAL - HAMILTON				
276	1067	LEVY - SPECIAL - HALDIMAND				
276	1068	LEVY - SPECIAL - OTHER				
276	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
276	1012	CONSERVATION FOUNDATION				
276	1020	MISCELLANEOUS	244,311	133,570	247,549	60,000
276	1008	RESERVE FUNDS				
		sub-total	244,311	133,570	247,549	60,000
<b>EXPENDITURES</b>						
277	2101	WAGES - SALARIED	94,311	108,169	97,549	20,000
277	2122	STAFF MILEAGE		0		
277	2123	STAFF EXPENSES		0		
277	2193	VEHICLE CHARGEBACK		0		
277	2125	EQUIPMENT PURCHASE		0		
277	2126	EQUIPMENT RENTAL		0		
277	2133	MATERIALS & SUPPLIES	150,000	25,401	150,000	40,000
277	2165	CONSULTING SERVICES		0		
277	2164	CONTRACTOR SERVICES		0		
277	2195	COMMUNICATIONS SERVICES		0		
		sub-total	244,311	133,570	247,549	60,000
<b>v) WATERSHED GIS</b>						
<b>REVENUES</b>						
248	1001	MNR TRANSFER PAYMENTS		0		
248	1002	PROVINCIAL GRANTS - MOE		0		
248	1003	PROVINCIAL GRANTS - OTHER		0		
248	1004	FEDERAL GRANTS		0		
248	1007	MUNICIPAL LEVY - GENERAL	49,798	36,138	58,948	
248	1065	LEVY - SPECIAL - NIAGARA		0		
248	1066	LEVY - SPECIAL - HAMILTON		0		
248	1067	LEVY - SPECIAL - HALDIMAND		0		
248	1068	LEVY - SPECIAL - OTHER		0		
248	1069	CAPITAL CONTRIBUTIONS - NIAGARA		0		
248	1012	CONSERVATION FOUNDATION		0		
248	1020	MISCELLANEOUS	37,000	37,000		
248	1008	RESERVE FUNDS		0		
		sub-total	86,798	73,138	58,948	0



**PROPOSED 2014 CAPITAL/PROJECT BUDGET**

			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
249	2101	WAGES - SALARIED	27,798	24,120	36,948	
249	2122	STAFF MILEAGE	1,000	1,237	1,000	
249	2123	STAFF EXPENSES	1,000	4,429	1,000	
249	2193	VEHICLE CHARGEBACK		0		
249	2125	EQUIPMENT PURCHASE		0		
249	2126	EQUIPMENT RENTAL		0		
249	2133	MATERIALS & SUPPLIES	10,000	0	20,000	
249	2165	CONSULTING SERVICES	47,000	279		
249	2124	STAFF TRAINING & DEV.		60		
249	2195	COMMUNICATIONS SERVICES		0		
249	2166	INFORMATION SYSTEMS		43,013		
sub-total			86,798	73,138	58,948	0
<b>vi) WELLAND RIVER WATERSHED RESTORATION - AOC WATER QUALITY MONITORING</b>						
<b>REVENUES</b>						
286	1001	MNR TRANSFER PAYMENTS				
286	1002	PROVINCIAL GRANTS - MOE				
286	1003	PROVINCIAL GRANTS - OTHER				
286	1004	FEDERAL GRANTS		41,146		
286	1007	MUNICIPAL LEVY - GENERAL				
286	1065	LEVY - SPECIAL - NIAGARA				
286	1066	LEVY - SPECIAL - HAMILTON				
286	1067	LEVY - SPECIAL - HALDIMAND				
286	1068	LEVY - SPECIAL - OTHER				
286	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
286	1012	CONSERVATION FOUNDATION				
286	1020	MISCELLANEOUS				
286	1008	RESERVE FUNDS				
sub-total				41,146		
<b>EXPENDITURES</b>						
287	2101	WAGES - SALARIED				
287	2122	STAFF MILEAGE				
287	2123	STAFF EXPENSES				
287	2193	VEHICLE CHARGEBACK				
287	2125	EQUIPMENT PURCHASE				
287	2126	EQUIPMENT RENTAL				
287	2133	MATERIALS & SUPPLIES		41,146		
287	2165	CONSULTING SERVICES				
287	2166	INFORMATION SYSTEMS				
287	2195	COMMUNICATIONS SERVICES				
sub-total				41,146		

PROPOSED 2014 CAPITAL/PROJECT BUDGET						
			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>vii) WELLAND R. RESTORATION-AG.STEWARDSHIP 12/13</b>						
<b>REVENUES</b>						
254	1002	PROVINCIAL GRANTS - MOE		0		
254	1003	PROVINCIAL GRANTS - OTHER		0		
254	1004	FEDERAL GRANTS	35,000	39,610	35,000	35,000
254	1007	MUNICIPAL LEVY - GENERAL	10,560	13,185	12,538	2,493
254	1065	LEVY - SPECIAL - NIAGARA		0		
254	1066	LEVY - SPECIAL - HAMILTON		0		
254	1067	LEVY - SPECIAL - HALDIMAND		0		
254	1068	LEVY - SPECIAL - OTHER		0		
254	1070	CAPITAL CONTRIBUTIONS - NIAGARA		0		
254	1012	CONSERVATION FOUNDATION		0		
254	1020	MISCELLANEOUS		-57		
254	1008	RESERVE FUNDS		0		
254	1075	LANDOWNER CONTRIBUTION		0		
		sub-total	45,560	52,739	47,538	37,493
<b>EXPENDITURES</b>						
255	2101	WAGES - SALARIED	38,826	36,341	40,804	30,759
255	2122	STAFF MILEAGE		0		
255	2123	STAFF EXPENSES		0		
255	2193	VEHICLE CHARGEBACK		0		
255	2125	EQUIPMENT PURCHASE		0		
255	2126	EQUIPMENT RENTAL		0		
255	2133	MATERIALS & SUPPLIES	6,734	0	6,734	6,734
255	2165	CONSULTING SERVICES		0		
255	2190	REMEDIAL PROJECTS		16,398		
255	2164	CONTRACTOR SERVICES		0		
255	2195	COMMUNICATIONS SERVICES		0		
		sub-total	45,560	52,739	47,538	37,493
<b>viii) WELLAND R. RESTORATION-AG.STEWARDSHIP 13/14</b>						
<b>REVENUES</b>						
262	1002	PROVINCIAL GRANTS - MOE		0		
262	1003	PROVINCIAL GRANTS - OTHER		0		
262	1004	FEDERAL GRANTS	146,000	113,435	146,000	146,000
262	1007	MUNICIPAL LEVY - GENERAL	33,000	28,358	33,000	6,518
262	1065	LEVY - SPECIAL - NIAGARA		0		
262	1066	LEVY - SPECIAL - HAMILTON		0		
262	1067	LEVY - SPECIAL - HALDIMAND		0		
262	1068	LEVY - SPECIAL - OTHER		0		
262	1070	CAPITAL CONTRIBUTIONS - NIAGARA		0		
262	1012	CONSERVATION FOUNDATION		0		
262	1020	MISCELLANEOUS		0		
262	1008	RESERVE FUNDS		0		
262	1075	LANDOWNER CONTRIBUTION		5,234		
		sub-total	179,000	147,027	179,000	152,518

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
263	2101	WAGES - SALARIED	100,939	100,265	102,453	60,518
263	2122	STAFF MILEAGE	1,000	628	1,000	1,000
263	2123	STAFF EXPENSES	500	0	500	500
263	2193	VEHICLE CHARGEBACK		0		
263	2125	EQUIPMENT PURCHASE		0		
263	2126	EQUIPMENT RENTAL		0		
263	2133	MATERIALS & SUPPLIES	5,500	7,436	5,500	5,500
263	2165	CONSULTING SERVICES		0		
263	2190	REMEDIAL PROJECTS	71,061	38,698	69,547	85,000
263	2164	CONTRACTOR SERVICES		0		
263	2195	COMMUNICATIONS SERVICES		0		
sub-total			179,000	147,027	179,000	152,518
<b>ix) 12 MILE CREEK WATERSHED RESTORATION-STEWARDSHIP</b>						
<b>REVENUES</b>						
222	1001	MNR TRANSFER PAYMENTS				
222	1002	PROVINCIAL GRANTS - MOE				
222	1003	PROVINCIAL GRANTS - OTHER				
222	1004	FEDERAL GRANTS				
222	1007	MUNICIPAL LEVY - GENERAL				
222	1065	LEVY - SPECIAL - NIAGARA			3,970	27,801
222	1066	LEVY - SPECIAL - HAMILTON				
222	1067	LEVY - SPECIAL - HALDIMAND				
222	1068	LEVY - SPECIAL - OTHER				
222	1070	CAPITAL CONTRIBUTIONS - NIAGARA	63,000	63,588	63,000	
222	1012	CONSERVATION FOUNDATION				
222	1020	MISCELLANEOUS				
222	1008	RESERVE FUNDS				
sub-total			63,000	63,588	66,970	27,801
<b>EXPENDITURES</b>						
223	2101	WAGES - SALARIED	61,018	61,695	64,988	25,819
223	2122	STAFF MILEAGE	100	0	100	100
223	2123	STAFF EXPENSES		0		
223	2193	VEHICLE CHARGEBACK	500	570	500	500
223	2125	EQUIPMENT PURCHASE		0		
223	2126	EQUIPMENT RENTAL		0		
223	2133	MATERIALS & SUPPLIES	1,382	1,323	1,382	1,382
223	2165	CONSULTING SERVICES		0		
223	2164	CONTRACTOR SERVICES		0		
223	2195	COMMUNICATIONS SERVICES		0		
sub-total			63,000	63,588	66,970	27,801

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>x) 12 MILE CREEK WATERSHED RESTORATION- PROJECTS</b>						
<b>REVENUES</b>						
210	1001	MNR TRANSFER PAYMENTS				
210	1002	PROVINCIAL GRANTS - MOE				
210	1003	PROVINCIAL GRANTS - OTHER				
210	1004	FEDERAL GRANTS				
210	1007	MUNICIPAL LEVY - GENERAL				
210	1065	LEVY - SPECIAL - NIAGARA			2,154	117,158
210	1066	LEVY - SPECIAL - HAMILTON				
210	1067	LEVY - SPECIAL - HALDIMAND				
210	1068	LEVY - SPECIAL - OTHER				
210	1070	CAPITAL CONTRIBUTIONS - NIAGARA	129,000	98,538	129,000	
210	1012	CONSERVATION FOUNDATION		0		
210	1020	MISCELLANEOUS		0		
210	1008	RESERVE FUNDS		0		
210	1075	LANDOWNER CONTRIBUTION		219		
		sub-total	129,000	98,757	131,154	117,158
<b>EXPENDITURES</b>						
211	2101	WAGES - SALARIED	50,189	45,077	52,343	64,458
211	2122	STAFF MILEAGE	1,000	592	1,000	1,000
211	2123	STAFF EXPENSES	500	0	500	500
211	2193	VEHICLE CHARGEBACK	1,200	1,270	1,200	1,200
211	2125	EQUIPMENT PURCHASE		0		
211	2126	EQUIPMENT RENTAL		0		
211	2133	MATERIALS & SUPPLIES	76,111	51,818	76,111	50,000
211	2165	CONSULTING SERVICES		0		
211	2164	CONTRACTOR SERVICES		0		
211	2195	COMMUNICATIONS SERVICES		0		
		sub-total	129,000	98,757	131,154	117,158
<b>xii) WATERSHED GENERAL RESTORATION</b>						
<b>REVENUES</b>						
226	1001	MNR TRANSFER PAYMENTS		0		
226	1002	PROVINCIAL GRANTS -MOE		1,394		
226	1003	PROVINCIAL GRANTS - OTHER		2,785		
226	1004	FEDERAL GRANTS		0		
226	1007	MUNICIPAL LEVY - GENERAL	236,500	189,427	236,500	95,371
226	1065	LEVY - SPECIAL - NIAGARA		0		
226	1066	LEVY - SPECIAL - HAMILTON		0		
226	1067	LEVY - SPECIAL - HALDIMAND		0		
226	1068	LEVY - SPECIAL - OTHER		0		
226	1070	CAPITAL CONTRIBUTIONS - NIAGARA		0		
226	1012	CONSERVATION FOUNDATION		0		
226	1020	MISCELLANEOUS (OPG FUNDS)		57,451		100,000
226	1008	RESERVE FUNDS		0		
226	1075	LANDOWNER CONTRIBUTIONS		1,611		
		sub-total	236,500	252,668	236,500	195,371
<b>EXPENDITURES</b>						
227	2101	WAGES - SALARIED	145,718	148,594	155,108	82,371
227	2122	STAFF MILEAGE	1,500	1,249	1,500	1,500
227	2123	STAFF EXPENSES	1,500	266	1,500	1,500
227	2193	VEHICLE CHARGEBACK		0		
227	2125	EQUIPMENT PURCHASE		0		
227	2126	EQUIPMENT RENTAL	5,000	0	5,000	5,000
227	2133	MATERIALS & SUPPLIES	77,782	97,494	68,392	100,000

<b>PROPOSED 2014 CAPITAL/PROJECT BUDGET</b>						
			<b>APPROVED 2013 BUDGET</b>	<b>2013 Year End</b>	<b>PRELIMINARY 2014 BUDGET</b>	<b>PROPOSED 2014 BUDGET</b>
227	2165	CONSULTING SERVICES		0		
227	2124	STAFF TRAINING & DEV.	5,000	0	5,000	5,000
227	2164	CONTRACTOR SERVICES		1,272		
227	2195	COMMUNICATIONS SERVICES		3,793		
		sub-total	236,500	252,668	236,500	195,371

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>xiii) WATERSHED WELL DE-COMMISSIONING PROGRAM</b>						
<b>REVENUES</b>						
278	1001	MNR TRANSFER PAYMENTS				
278	1002	PROVINCIAL GRANTS -MOE				
278	1003	PROVINCIAL GRANTS - OTHER				
278	1004	FEDERAL GRANTS				
278	1007	MUNICIPAL LEVY - GENERAL				
278	1065	LEVY - SPECIAL - NIAGARA	25,000	19,993	5,000	25,000
278	1066	LEVY - SPECIAL - HAMILTON				
278	1067	LEVY - SPECIAL - HALDIMAND				
278	1068	LEVY - SPECIAL - OTHER				
278	1070	CAPITAL CONTRIBUTIONS - NIAGARA			20,000	
278	1012	CONSERVATION FOUNDATION				
278	1020	MISCELLANEOUS				
278	1008	RESERVE FUNDS				
		sub-total	25,000	19,993	25,000	25,000
<b>EXPENDITURES</b>						
279	2101	WAGES - SALARIED				
279	2122	STAFF MILEAGE				
279	2123	STAFF EXPENSES				
279	2193	VEHICLE CHARGEBACK				
279	2125	EQUIPMENT PURCHASE				
279	2126	EQUIPMENT RENTAL				
279	2133	MATERIALS & SUPPLIES				
279	2165	CONSULTING SERVICES				
279	2164	CONTRACTOR SERVICES	25,000	19,993	25,000	25,000
279	2195	COMMUNICATIONS SERVICES				
		sub-total	25,000	19,993	25,000	25,000
<b>xiv) Lake Ontario West Shores</b>						
<b>REVENUES</b>						
270	1001	MNR TRANSFER PAYMENTS				
270	1002	PROVINCIAL GRANTS -MOE				
270	1003	PROVINCIAL GRANTS - OTHER				
270	1004	FEDERAL GRANTS				
270	1007	MUNICIPAL LEVY - GENERAL				
270	1065	LEVY - SPECIAL - NIAGARA	101,710	88,849.00	103,382	50,039
270	1066	LEVY - SPECIAL - HAMILTON	57,210	49,977.65	58,150	50,000
270	1067	LEVY - SPECIAL - HALDIMAND				
270	1068	LEVY - SPECIAL - OTHER				
270	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
270	1012	CONSERVATION FOUNDATION				
270	1020	MISCELLANEOUS		179.00		
270	1008	RESERVE FUNDS				
		sub-total	158,920	139,006	161,532	100,039

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
271	2101	WAGES - SALARIED	103,520	97,343	106,132	41,639
271	2122	STAFF MILEAGE	1,000	184	1,000	1,000
271	2123	STAFF EXPENSES	1,000	0	1,000	1,000
271	2193	VEHICLE CHARGEBACK	1,900	1,970	1,900	1,900
271	2125	EQUIPMENT PURCHASE		0		
271	2126	EQUIPMENT RENTAL		0		
271	2133	MATERIALS & SUPPLIES	47,000	37,327	47,000	50,000
271	2165	CONSULTING SERVICES		0		
271	2164	CONTRACTOR SERVICES		2,181		
271	2195	COMMUNICATIONS SERVICES	4,500	0	4,500	4,500
sub-total			158,920	139,006	161,532	100,039
<b>xv) FORT ERIE CREEKS RESTORATION</b>						
<b>REVENUES</b>						
280	1001	MNR TRANSFER PAYMENTS				
280	1002	PROVINCIAL GRANTS -MOE				
280	1003	PROVINCIAL GRANTS - OTHER				
280	1004	FEDERAL GRANTS				
280	1007	MUNICIPAL LEVY - GENERAL				
280	1065	LEVY - SPECIAL - NIAGARA	97,743	52,233	98,441	
280	1066	LEVY - SPECIAL - HAMILTON		0		
280	1067	LEVY - SPECIAL - HALDIMAND		0		
280	1068	LEVY - SPECIAL - OTHER		0		
280	1070	CAPITAL CONTRIBUTIONS - NIAGARA		0		
280	1012	CONSERVATION FOUNDATION		0		
280	1020	MISCELLANEOUS		0		
280	1008	RESERVE FUNDS		0		
280	1075	LANDOWNER CONTRIBUTION		182		
sub-total			97,743	52,415	98,441	0
<b>EXPENDITURES</b>						
281	2101	WAGES - SALARIED	45,743	34,817	46,441	
281	2122	STAFF MILEAGE	1,000	0	1,000	
281	2123	STAFF EXPENSES	1,000	71	1,000	
281	2193	VEHICLE CHARGEBACK		0		
281	2125	EQUIPMENT PURCHASE		0		
281	2126	EQUIPMENT RENTAL		0		
281	2133	MATERIALS & SUPPLIES	50,000	17,527	50,000	
281	2165	CONSULTING SERVICES		0		
281	2164	CONTRACTOR SERVICES		0		
281	2195	COMMUNICATIONS SERVICES		0		
sub-total			97,743	52,415	98,441	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>xvi) NIAGARA-ON-THE-LAKE CREEKS RESTORATION</b>						
<b>REVENUES</b>						
282	1001	MNR TRANSFER PAYMENTS				
282	1002	PROVINCIAL GRANTS -MOE				
282	1003	PROVINCIAL GRANTS - OTHER				
282	1004	FEDERAL GRANTS				
282	1007	MUNICIPAL LEVY - GENERAL				
282	1065	LEVY - SPECIAL - NIAGARA	176,342	169,527	177,678	93,639
282	1066	LEVY - SPECIAL - HAMILTON		0		
282	1067	LEVY - SPECIAL - HALDIMAND		0		
282	1068	LEVY - SPECIAL - OTHER		0		
282	1070	CAPITAL CONTRIBUTIONS - NIAGARA		0		
282	1012	CONSERVATION FOUNDATION		0		
282	1020	MISCELLANEOUS		0		
282	1008	RESERVE FUNDS		0		
282	1075	LANDOWNER CONTRIBUTION		565		
		sub-total	176,342	170,092	177,678	93,639
<b>EXPENDITURES</b>						
283	2101	WAGES - SALARIED	88,342	81,982	89,678	41,639
283	2122	STAFF MILEAGE	1,000	54	1,000	1,000
283	2123	STAFF EXPENSES	1,000	49	1,000	1,000
283	2193	VEHICLE CHARGEBACK		0		
283	2125	EQUIPMENT PURCHASE		0		
283	2126	EQUIPMENT RENTAL		0		
283	2133	MATERIALS & SUPPLIES	86,000	88,007	86,000	50,000
283	2165	CONSULTING SERVICES		0		
283	2164	CONTRACTOR SERVICES		0		
283	2195	COMMUNICATIONS SERVICES		0		
		sub-total	176,342	170,092	177,678	93,639
<b>xvii) 15,16,18 Mile Creek Restoration</b>						
<b>REVENUES</b>						
284	1001	MNR TRANSFER PAYMENTS				
284	1002	PROVINCIAL GRANTS -MOE				
284	1003	PROVINCIAL GRANTS - OTHER				
284	1004	FEDERAL GRANTS				
284	1007	MUNICIPAL LEVY - GENERAL				
284	1065	LEVY - SPECIAL - NIAGARA	28,200	28,200	30,342	
284	1066	LEVY - SPECIAL - HAMILTON		0		
284	1067	LEVY - SPECIAL - HALDIMAND		0		
284	1068	LEVY - SPECIAL - OTHER		0		
284	1070	CAPITAL CONTRIBUTIONS - NIAGARA	100,000	100,000	100,000	
284	1012	CONSERVATION FOUNDATION		0		
284	1020	MISCELLANEOUS		0		
284	1008	RESERVE FUNDS		0		
284	1075	LANDOWNER CONTRIBUTION		95		
		sub-total	128,200	128,295	130,342	0



PROPOSED 2014 CAPITAL/PROJECT BUDGET						
			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
285	2101	WAGES - SALARIED	55,797	53,657	57,939	
285	2122	STAFF MILEAGE	500	0	500	
285	2123	STAFF EXPENSES	500	0	500	
285	2193	VEHICLE CHARGEBACK	1,200	1,270	1,200	
285	2125	EQUIPMENT PURCHASE		0		
285	2126	EQUIPMENT RENTAL		0		
285	2133	MATERIALS & SUPPLIES	70,203	73,368	70,203	
285	2165	CONSULTING SERVICES		0		
285	2164	CONTRACTOR SERVICES		0		
285	2195	COMMUNICATIONS SERVICES		0		
		sub-total	128,200	128,295	130,342	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET						
			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<b>FLOOD PROTECTION SERVICES</b>						
<b>i) BINBROOK DAM</b>						
<b>REVENUES</b>						
314	1001	MNR TRANSFER PAYMENTS		0		
314	1002	PROVINCIAL GRANTS - OTHER	30,000	30,000	30,000	30,000
314	1004	FEDERAL GRANTS		0		
314	1007	MUNICIPAL LEVY - GENERAL	18,386	18,386	19,161	19,700
314	1065	LEVY - SPECIAL - NIAGARA		0		
314	1066	LEVY - SPECIAL - HAMILTON		0		
314	1067	LEVY - SPECIAL - HALDIMAND		0		
314	1068	LEVY - SPECIAL - OTHER		0		
314	1070	CAPITAL CONTRIBUTIONS - NIAGARA		0		
314	1012	CONSERVATION FOUNDATION		0		
314	1008	RESERVE FUNDS		0		
314	1020	MISCELLANEOUS		45,991		
		sub-total	48,386	94,377	49,161	49,700
<b>EXPENDITURES</b>						
315	2101	WAGES - SALARIED	16,686	12,552	17,461	18,000
315	2102	WAGES - HOURLY		0		
315	2122	STAFF MILEAGE	500	50	500	500
315	2123	STAFF EXPENSES	200	52	200	200
315	2193	VEHICLE CHARGEBACK	1,000	1,070	1,000	1,000
315	2194	EQUIPMENT CHARGEBACK		0		
315	2125	EQUIPMENT PURCHASE		0		
315	2126	EQUIPMENT RENTAL		0		
315	2133	MATERIALS AND SUPPLIES	30,000	51,833	30,000	30,000
315	2191	EROSION CONTROL		0		
315	2192	DAM COMPUTER SYSTEM		0		
315	2165	CONSULTING SERVICES		28,820		
315	2195	COMMUNICATIONS SERVICES		0		
		sub-total	48,386	94,377	49,161	49,700
<b>ii) SHRINERS CREEK</b>						
<b>REVENUES</b>						
316	1001	MNR TRANSFER PAYMENTS				
316	1002	PROVINCIAL GRANTS - OTHER				
316	1004	FEDERAL GRANTS				
316	1007	MUNICIPAL LEVY - GENERAL				
316	1065	LEVY - SPECIAL - NIAGARA				
316	1066	LEVY - SPECIAL - HAMILTON				
316	1067	LEVY - SPECIAL - HALDIMAND				
316	1068	LEVY - SPECIAL - OTHER				
316	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
316	1012	CONSERVATION FOUNDATION				
316	1008	RESERVE FUNDS				
316	1020	MISCELLANEOUS				
		sub-total				

PROPOSED 2014 CAPITAL/PROJECT BUDGET						
			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<b>EXPENDITURES</b>						
317	2101	WAGES - SALARIED				
317	2102	WAGES - HOURLY				
317	2122	STAFF MILEAGE				
317	2123	STAFF EXPENSES				
317	2193	VEHICLE CHARGEBACK				
317	2194	EQUIPMENT CHARGEBACK				
317	2125	EQUIPMENT PURCHASE				
317	2126	EQUIPMENT RENTAL				
317	2133	MATERIALS AND SUPPLIES				
317	2191	EROSION CONTROL				
317	2192	DAM COMPUTER SYSTEM				
317	2165	CONSULTING SERVICES				
317	2195	COMMUNICATIONS SERVICES				
		sub-total				
<b>b) WATERSHED FLOODPLAIN MAPPING UPDATE</b>						
<b>REVENUES</b>						
318	1001	MNR TRANSFER PAYMENTS				
318	1003	PROVINCIAL GRANTS - OTHER				
318	1004	FEDERAL GRANTS				
318	1007	MUNICIPAL LEVY - GENERAL	210,000	198,024	227,840	147,403
318	1065	LEVY - SPECIAL - NIAGARA				
318	1066	LEVY - SPECIAL - HAMILTON				
318	1067	LEVY - SPECIAL - HALDIMAND				
318	1068	LEVY - SPECIAL - OTHER				
318	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
318	1012	CONSERVATION FOUNDATION				
318	1020	MISCELLANEOUS				
318	1008	RESERVE FUNDS	100,000			50,000
		sub-total	310,000	198,024	227,840	197,403
<b>EXPENDITURES</b>						
319	2101	WAGES - SALARIED	145,050	150,449	149,940	137,703
319	2122	STAFF MILEAGE	2,300	0	2,300	2,300
319	2123	STAFF EXPENSES	1,500	85	1,500	1,500
319	2193	VEHICLE CHARGEBACK	3,400	3,470	3,400	3,400
319	2125	EQUIPMENT PURCHASE	6,200	0	6,200	
319	2126	EQUIPMENT RENTAL		5,803		
319	2133	MATERIALS & SUPPLIES	12,000	204	12,000	
319	2165	CONSULTING SERVICES	137,050	38,013	50,000	25,000
319	2195	COMMUNICATIONS SERVICES	2,500	0	2,500	27,500
319	2166	INFORMATION SYSTEMS/TRAINING		0		
		sub-total	310,000	198,024	227,840	197,403

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<b>b) STREAM GAUGE &amp; MONITORING NETWORK</b>						
<b>REVENUES</b>						
332	1001	MNR TRANSFER PAYMENTS				
332	1003	PROVINCIAL GRANTS - OTHER				
332	1004	FEDERAL GRANTS				
332	1007	MUNICIPAL LEVY - GENERAL				
332	1065	LEVY - SPECIAL - NIAGARA				
332	1066	LEVY - SPECIAL - HAMILTON				
332	1067	LEVY - SPECIAL - HALDIMAND				
332	1068	LEVY - SPECIAL - OTHER				
332	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
332	1012	CONSERVATION FOUNDATION				
332	1020	MISCELLANEOUS				
332	1008	RESERVE FUNDS				
		sub-total	0	0	0	0
<b>EXPENDITURES</b>						
333	2101	WAGES - SALARIED				
333	2122	STAFF MILEAGE				
333	2123	STAFF EXPENSES				
333	2193	VEHICLE CHARGEBACK				
333	2125	EQUIPMENT PURCHASE				
333	2126	EQUIPMENT RENTAL				
333	2133	MATERIALS & SUPPLIES				
333	2165	CONSULTING SERVICES				
333	2166	INFORMATION SYSTEMS				
		sub-total	0	0	0	0
<b>B) CONSERVATION AREA CAPITAL</b>						
<b>i) LAND ACQUISITION</b>						
<b>REVENUES</b>						
600	1007	GENERAL LEVY				
600	1065	LEVY - SPECIAL - NIAGARA	500,000	135,816	500,000	500,000
600	1066	LEVY - SPECIAL - HAMILTON	100,000		100,000	100,000
600	1067	LEVY - SPECIAL - HALDIMAND				
600	1068	LEVY - SPECIAL - OTHER				
600	1003	PROVINCIAL GRANTS-OTHER				
600	1004	FEDERAL GRANTS				
600	1008	RESERVE FUNDS				
600	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
600	1012	CONSERVATION FOUNDATION				
600	1014	OTHER		55,285		
		Sub-Total	600,000	191,101	600,000	600,000
<b>EXPENDITURES</b>						
601	2103	WAGES		130,408		
601	2133	MATERIALS & SUPPLIES	550,000	48,380	550,000	550,000
601	2164	CONTRACTOR SERVICES		0		
601	2165	CONSULTING SERVICES	50,000	12,313	50,000	50,000
601	2193	VEHICLE CHARGEBACK		0		
601	2194	EQUIPMENT CHARGEBACK		0		
		Sub-Total	600,000	191,101	600,000	600,000

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>ii) BALL'S FALLS C.A.</b>						
<b>REVENUES</b>						
632	1065	LEVY - SPECIAL - NIAGARA	25,000	18,697	50,000	32,000
632	1068	LEVY - SPECIAL - OTHER				
632	1003	PROVINCIAL GRANTS-OTHER		-5,611		
632	1004	FEDERAL GRANTS				
632	1008	RESERVE FUNDS				
632	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
632	1012	CONSERVATION FOUNDATION				
632	1014	OTHER				
		Sub-Total	25,000	13,086	50,000	32,000
<b>EXPENDITURES</b>						
633	2103	WAGES	13,000	1,499	13,000	
633	2133	MATERIALS & SUPPLIES	2,000	4,912	20,000	16,000
633	2164	CONTRACTOR SERVICES	4,000	5,312	5,000	
633	2165	CONSULTING SERVICES	4,000	1,362	10,000	16,000
633	2193	VEHICLE CHARGEBACK	1,000	0	1,000	
633	2194	EQUIPMENT CHARGEBACK	1,000	0	1,000	
		Sub-Total	25,000	13,086	50,000	32,000
<b>iii) BINBROOK C.A.</b>						
<b>REVENUES</b>						
602	1066	LEVY - SPECIAL - HAMILTON	110,000	110,000	107,710	107,100
602	1068	LEVY - SPECIAL - OTHER				
602	1003	PROVINCIAL GRANTS-OTHER				
602	1004	FEDERAL GRANTS				
602	1008	RESERVE FUNDS		16,138		
602	1012	CONSERVATION FOUNDATION				
602	1014	OTHER				
		Sub-Total	110,000	126,138	107,710	107,100
<b>EXPENDITURES</b>						
603	2103	WAGES	7,000	11,579	15,000	
603	2133	MATERIALS & SUPPLIES	61,000	59,979	50,710	107,100
603	2164	CONTRACTOR SERVICES	35,000	22,663	14,000	
603	2165	CONSULTING SERVICES	5,000	30,513	20,000	
603	2193	VEHICLE CHARGEBACK	1,000	1,405	1,000	
603	2194	EQUIPMENT CHARGEBACK	1,000	0	7,000	
		Sub-Total	110,000	126,138	107,710	107,100

PROPOSED 2014 CAPITAL/PROJECT BUDGET							
			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET	
<b>iv) CHIPPAWA CREEK C.A.</b>							
<b>REVENUES</b>							
608	1065	LEVY - SPECIAL - NIAGARA		25,835		125,000	
608	1068	LEVY - SPECIAL - OTHER					
608	1003	PROVINCIAL GRANTS-OTHER					
608	1004	FEDERAL GRANTS					
608	1008	RESERVE FUNDS	167,600	115,393		100,000	
608	1070	CAPITAL CONTRIBUTIONS - NIAGARA	93,000	104,553	40,000		
608	1012	CONSERVATION FOUNDATION					
608	1014	OTHER					
		Sub-Total	260,600	245,781	40,000	225,000	
<b>EXPENDITURES</b>							
609	2103	WAGES	45,000	75,473	8,000		
609	2133	MATERIALS & SUPPLIES	50,000	134,217	26,000	225,000	
609	2164	CONTRACTOR SERVICES	25,500	18,001	5,000		
609	2165	CONSULTING SERVICES	137,600	16,600			
609	2193	VEHICLE CHARGEBACK		1,411			
609	2194	EQUIPMENT CHARGEBACK	2,500	78	1,000		
		Sub-Total	260,600	245,781	40,000	225,000	
<b>v) LONG BEACH C.A.</b>							
<b>REVENUES</b>							
610	1065	LEVY - SPECIAL - NIAGARA				70,000	
610	1068	LEVY - SPECIAL - OTHER					
610	1003	PROVINCIAL GRANTS-OTHER					
610	1004	FEDERAL GRANTS					
610	1008	RESERVE FUNDS	20,000				
610	1070	CAPITAL CONTRIBUTIONS - NIAGARA	50,000	48,454	45,000		
610	1012	CONSERVATION FOUNDATION					
610	1014	OTHER					
		Sub-Total	70,000	48,454	45,000	70,000	
<b>EXPENDITURES</b>							
611	2103	WAGES	25,000	20,550	4,000		
611	2133	MATERIALS & SUPPLIES	15,000	11,946	3,000		
611	2164	CONTRACTOR SERVICES	29,500	15,665	37,500	70,000	
611	2165	CONSULTING SERVICES		0			
611	2193	VEHICLE CHARGEBACK		293			
611	2194	EQUIPMENT CHARGEBACK	500	0	500		
		Sub-Total	70,000	48,454	45,000	70,000	
<b>vi) BEAMER MEMORIAL C.A.</b>							
<b>REVENUES</b>							
604	1065	LEVY - SPECIAL - NIAGARA	0	0	0	0	
604	1068	LEVY - SPECIAL - OTHER					
604	1003	PROVINCIAL GRANTS-OTHER					
604	1004	FEDERAL GRANTS					
604	1008	RESERVE FUNDS					
604	1070	CAPITAL CONTRIBUTIONS - NIAGARA			15,000		
604	1012	CONSERVATION FOUNDATION					
604	1014	OTHER					
		Sub-Total	0	0	15,000	0	

**PROPOSED 2014 CAPITAL/PROJECT BUDGET**

			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
605	2103	WAGES			5,000	
605	2133	MATERIALS & SUPPLIES			8,000	
605	2164	CONTRACTOR SERVICES				
605	2165	CONSULTING SERVICES				
605	2193	VEHICLE CHARGEBACK			1,000	
605	2194	EQUIPMENT CHARGEBACK			1,000	
Sub-Total			0	0	15,000	0
<b>vii) BINBROOK TRACT.</b>						
<b>REVENUES</b>						
612	1066	LEVY - SPECIAL - HAMILTON				
612	1068	LEVY - SPECIAL - OTHER				
612	1003	PROVINCIAL GRANTS-OTHER				
612	1004	FEDERAL GRANTS				
612	1008	RESERVE FUNDS				
612	1012	CONSERVATION FOUNDATION				
612	1014	OTHER				
Sub-Total			0	0	0	0
<b>EXPENDITURES</b>						
613	2103	WAGES				
613	2133	MATERIALS & SUPPLIES				
613	2164	CONTRACTOR SERVICES				
613	2165	CONSULTING SERVICES				
613	2193	VEHICLE CHARGEBACK				
613	2194	EQUIPMENT CHARGEBACK				
Sub-Total			0	0	0	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<b>COMFORT MAPLE</b>						
<b>REVENUES</b>						
648	1065	LEVY - SPECIAL - NIAGARA				
648	1068	LEVY - SPECIAL - OTHER				
648	1003	PROVINCIAL GRANTS-OTHER				
648	1004	FEDERAL GRANTS				
648	1008	RESERVE FUNDS				
648	1070	CAPITAL CONTRIBUTIONS - NIAGARA	5000			
648	1012	CONSERVATION FOUNDATION				
648	1014	OTHER				
		Sub-Total	5000	0	0	0
<b>EXPENDITURES</b>						
649	2103	WAGES				
649	2133	MATERIALS & SUPPLIES	5000			
649	2164	CONTRACTOR SERVICES				
649	2165	CONSULTING SERVICES				
649	2193	VEHICLE CHARGEBACK				
649	2194	EQUIPMENT CHARGEBACK				
		Sub-Total	5000	0	0	0
<b>viii) E.C. BROWN C.A.</b>						
<b>REVENUES</b>						
648	1065	LEVY - SPECIAL - NIAGARA				
648	1068	LEVY - SPECIAL - OTHER				
648	1003	PROVINCIAL GRANTS-OTHER				
648	1004	FEDERAL GRANTS				
648	1008	RESERVE FUNDS	6000			
648	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
648	1012	CONSERVATION FOUNDATION				
648	1014	OTHER				
		Sub-Total	6,000	0	0	0
<b>EXPENDITURES</b>						
649	2103	WAGES	1,500			
649	2133	MATERIALS & SUPPLIES	3,500			
649	2164	CONTRACTOR SERVICES				
649	2165	CONSULTING SERVICES				
649	2193	VEHICLE CHARGEBACK	500			
649	2194	EQUIPMENT CHARGEBACK	500			
		Sub-Total	6,000	0	0	0
<b>ix) HEDLEY FOREST C.A.</b>						
<b>REVENUES</b>						
614	1067	LEVY - SPECIAL - HALDIMAND				
614	1068	LEVY - SPECIAL - OTHER				
614	1003	PROVINCIAL GRANTS-OTHER				
614	1004	FEDERAL GRANTS				
614	1008	RESERVE FUNDS				
614	1012	CONSERVATION FOUNDATION				
614	1014	OTHER				
		Sub-Total	0	0	0	0



PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
615	2103	WAGES				
615	2133	MATERIALS & SUPPLIES				
615	2164	CONTRACTOR SERVICES				
615	2165	CONSULTING SERVICES				
615	2193	VEHICLE CHARGEBACK				
615	2194	EQUIPMENT CHARGEBACK				
Sub-Total			0	0	0	0
<b>x) HUMBERSTONE C.A.</b>						
<b>REVENUES</b>						
616	1065	LEVY - SPECIAL - NIAGARA				
616	1068	LEVY - SPECIAL - OTHER				
616	1003	PROVINCIAL GRANTS-OTHER				
616	1004	FEDERAL GRANTS				
616	1008	RESERVE FUNDS				
616	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
616	1012	CONSERVATION FOUNDATION				
616	1014	OTHER				
Sub-Total			0	0	0	0
<b>EXPENDITURES</b>						
617	2103	WAGES				
617	2133	MATERIALS & SUPPLIES				
617	2164	CONTRACTOR SERVICES				
617	2165	CONSULTING SERVICES				
617	2193	VEHICLE CHARGEBACK				
617	2194	EQUIPMENT CHARGEBACK				
Sub-Total			0	0	0	0
<b>JORDAN HARBOUR C.A.</b>						
<b>REVENUES</b>						
	1065	LEVY - SPECIAL - NIAGARA				
	1068	LEVY - SPECIAL - OTHER				
	1003	PROVINCIAL GRANTS-OTHER				
	1004	FEDERAL GRANTS				
	1008	RESERVE FUNDS				
	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
	1012	CONSERVATION FOUNDATION	50,000	39,802	80,000	80,000
	1014	OTHER				
Sub-Total			50,000	39,802	80,000	80,000
<b>EXPENDITURES</b>						
	2103	WAGES	5,000	3,335	7,000	
	2133	MATERIALS & SUPPLIES	40,000	36,158	60,000	80,000
	2164	CONTRACTOR SERVICES		0	12,000	
	2165	CONSULTING SERVICES		0		
	2193	VEHICLE CHARGEBACK		110		
	2194	EQUIPMENT CHARGEBACK	5,000	199	1,000	
Sub-Total			50,000	39,802	80,000	80,000

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>xi) MORGAN'S POINT C.A.</b>						
<b>REVENUES</b>						
618	1065	LEVY - SPECIAL - NIAGARA				
618	1068	LEVY - SPECIAL - OTHER				
618	1003	PROVINCIAL GRANTS-OTHER				
618	1004	FEDERAL GRANTS				
618	1008	RESERVE FUNDS				
618	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
618	1012	CONSERVATION FOUNDATION				
618	1014	OTHER				
		Sub-Total	0	0	0	0
<b>EXPENDITURES</b>						
619	2103	WAGES				
619	2133	MATERIALS & SUPPLIES				
619	2164	CONTRACTOR SERVICES				
619	2165	CONSULTING SERVICES				
619	2193	VEHICLE CHARGEBACK				
619	2194	EQUIPMENT CHARGEBACK				
		Sub-Total	0	0	0	0
<b>xii) RUIGROK TRACT</b>						
<b>REVENUES</b>						
620	1067	LEVY - SPECIAL - HALDIMAND				
620	1068	LEVY - SPECIAL - OTHER				
620	1003	PROVINCIAL GRANTS-OTHER				
620	1004	FEDERAL GRANTS				
620	1008	RESERVE FUNDS	9,900			
620	1012	CONSERVATION FOUNDATION				
620	1014	OTHER				
		Sub-Total	9,900	0	0	0
<b>EXPENDITURES</b>						
621	2103	WAGES	2,000			
621	2133	MATERIALS & SUPPLIES	7,500			
621	2164	CONTRACTOR SERVICES				
621	2165	CONSULTING SERVICES				
621	2193	VEHICLE CHARGEBACK	150			
621	2194	EQUIPMENT CHARGEBACK	250			
		Sub-Total	9,900	0	0	0
<b>xiii) WAINFLEET BOG C.A.</b>						
<b>REVENUES</b>						
624	1065	LEVY - SPECIAL - NIAGARA				
624	1068	LEVY - SPECIAL - OTHER				
624	1003	PROVINCIAL GRANTS-OTHER				
624	1004	FEDERAL GRANTS				
624	1008	RESERVE FUNDS				
624	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
624	1012	CONSERVATION FOUNDATION				
624	1014	OTHER				
		Sub-Total	0	0	0	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
625	2103	WAGES				
625	2133	MATERIALS & SUPPLIES				
625	2164	CONTRACTOR SERVICES				
625	2165	CONSULTING SERVICES				
625	2193	VEHICLE CHARGEBACK				
625	2194	EQUIPMENT CHARGEBACK				
Sub-Total			0	0	0	0
<b>xiv) MEMORIAL FORESTS</b>						
<b>REVENUES</b>						
622	1065	LEVY - SPECIAL - NIAGARA				
622	1066	LEVY - SPECIAL - HAMILTON				
622	1067	LEVY - SPECIAL - HALDIMAND				
622	1068	LEVY - SPECIAL - OTHER				
622	1003	PROVINCIAL GRANTS-OTHER				
622	1004	FEDERAL GRANTS				
622	1008	RESERVE FUNDS				
622	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
622	1012	CONSERVATION FOUNDATION	1,000		1,000	1,000
622	1014	OTHER	0	0	0	0
Sub-Total			1,000	0	1,000	1,000
<b>EXPENDITURES</b>						
623	2103	WAGES				
623	2133	MATERIALS & SUPPLIES	1,000		1,000	1,000
623	2164	CONTRACTOR SERVICES				
623	2165	CONSULTING SERVICES				
623	2193	VEHICLE CHARGEBACK				
623	2194	EQUIPMENT CHARGEBACK				
Sub-Total			1,000	0	1,000	1,000
<b>xv) LOUTH C.A.</b>						
<b>REVENUES</b>						
626	1065	LEVY - SPECIAL - NIAGARA			8,000	
626	1068	LEVY - SPECIAL - OTHER				
626	1003	PROVINCIAL GRANTS-OTHER				
626	1004	FEDERAL GRANTS				
626	1008	RESERVE FUNDS				
626	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
626	1012	CONSERVATION FOUNDATION				
626	1014	OTHER				
Sub-Total			0	0	8,000	0
<b>EXPENDITURES</b>						
627	2103	WAGES			3,500	
627	2133	MATERIALS & SUPPLIES			3,000	
627	2164	CONTRACTOR SERVICES				
627	2165	CONSULTING SERVICES				
627	2193	VEHICLE CHARGEBACK			500	
627	2194	EQUIPMENT CHARGEBACK			1,000	
Sub-Total			0	0	8,000	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>xvi) TWENTY VALLEY TRAIL DEVELOPMENT</b>						
<b>REVENUES</b>						
640	1065	LEVY - SPECIAL - NIAGARA				
640	1068	LEVY - SPECIAL - OTHER				
640	1003	PROVINCIAL GRANTS-OTHER				
640	1004	FEDERAL GRANTS				
640	1008	RESERVE FUNDS	20,000			
640	1070	CAPITAL CONTRIBUTIONS - NIAGARA	80,000	57,964		
640	1012	CONSERVATION FOUNDATION				
640	1014	OTHER				
		Sub-Total	100,000	57,964	0	0
<b>EXPENDITURES</b>						
641	2103	WAGES		15,088		
641	2133	MATERIALS & SUPPLIES		1,028		
641	2164	CONTRACTOR SERVICES	100,000	41,799		
641	2165	CONSULTING SERVICES		0		
641	2193	VEHICLE CHARGEBACK		35		
641	2194	EQUIPMENT CHARGEBACK		15		
		Sub-Total	100,000	57,964	0	0
<b>xvii) GAINSBOROUGH C.A.</b>						
<b>REVENUES</b>						
642	1065	LEVY - SPECIAL - NIAGARA	20,000			72,500
642	1068	LEVY - SPECIAL - OTHER				
642	1003	PROVINCIAL GRANTS-OTHER				
642	1004	FEDERAL GRANTS				
642	1008	RESERVE FUNDS	34,000			
642	1070	CAPITAL CONTRIBUTIONS - NIAGARA	25,000	1,543	15,000	
642	1012	CONSERVATION FOUNDATION				
642	1014	OTHER				
		Sub-Total	79,000	1,543	15,000	72,500
<b>EXPENDITURES</b>						
643	2103	WAGES	5,000		1,000	
643	2133	MATERIALS & SUPPLIES	20,000	1,543	13,000	72,500
643	2164	CONTRACTOR SERVICES	54,000			
643	2165	CONSULTING SERVICES				
643	2193	VEHICLE CHARGEBACK				
643	2194	EQUIPMENT CHARGEBACK			1,000	
		Sub-Total	79,000	1,543	15,000	72,500
<b>xviii) WOOLVERTON C.A.</b>						
<b>REVENUES</b>						
646	1065	LEVY - SPECIAL - NIAGARA				
646	1068	LEVY - SPECIAL - OTHER				
646	1003	PROVINCIAL GRANTS-OTHER				
646	1004	FEDERAL GRANTS				
646	1008	RESERVE FUNDS				
646	1070	CAPITAL CONTRIBUTIONS - NIAGARA			8,000	
646	1012	CONSERVATION FOUNDATION				
646	1014	OTHER				
		Sub-Total	0	0	8,000	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
647	2103	WAGES			3,000	
647	2133	MATERIALS & SUPPLIES			4,000	
647	2164	CONTRACTOR SERVICES				
647	2165	CONSULTING SERVICES				
647	2193	VEHICLE CHARGEBACK			500	
647	2194	EQUIPMENT CHARGEBACK			500	
Sub-Total			0	0	8,000	0
<b>xix) ST. JOHN'S C. A.</b>						
<b>REVENUES</b>						
628	1065	LEVY - SPECIAL - NIAGARA				23,000
628	1068	LEVY - SPECIAL - OTHER				
628	1003	PROVINCIAL GRANTS-OTHER				
628	1004	FEDERAL GRANTS				
628	1008	RESERVE FUNDS				
628	1070	CAPITAL CONTRIBUTIONS - NIAGARA		626	70,000	
628	1012	CONSERVATION FOUNDATION		0		
628	1014	OTHER		3,000		
Sub-Total			0	3,626	70,000	23,000
<b>EXPENDITURES</b>						
629	2103	WAGES		1,848	15,000	
629	2133	MATERIALS & SUPPLIES		1,778	47,000	23,000
629	2164	CONTRACTOR SERVICES			2,000	
629	2165	CONSULTING SERVICES				
629	2193	VEHICLE CHARGEBACK			1,000	
629	2194	EQUIPMENT CHARGEBACK			5,000	
Sub-Total			0	3,626	70,000	23,000
<b>xx) VIRGIL C. A.</b>						
<b>REVENUES</b>						
630	1065	LEVY - SPECIAL - NIAGARA				
630	1068	LEVY - SPECIAL - OTHER				
630	1003	PROVINCIAL GRANTS-OTHER				
630	1004	FEDERAL GRANTS				
630	1008	RESERVE FUNDS	30,000			
630	1070	CAPITAL CONTRIBUTIONS - NIAGARA		19,364		
630	1012	CONSERVATION FOUNDATION				
630	1014	OTHER				
Sub-Total			30,000	19,364	0	0
<b>EXPENDITURES</b>						
631	2103	WAGES	5,000	12,895		
631	2133	MATERIALS & SUPPLIES	21,000	5,795		
631	2164	CONTRACTOR SERVICES	2,000	0		
631	2165	CONSULTING SERVICES	1,000	0		
631	2193	VEHICLE CHARGEBACK	1,000	388		
631	2194	EQUIPMENT CHARGEBACK		286		
Sub-Total			30,000	19,364	0	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>xxi) THE GORD HARRY CONSERVATION TRAIL</b>						
<b>REVENUES</b>						
634	1065	LEVY - SPECIAL - NIAGARA	25,000	25,000		
634	1068	LEVY - SPECIAL - OTHER				
634	1003	PROVINCIAL GRANTS-OTHER				
634	1004	FEDERAL GRANTS				
634	1008	RESERVE FUNDS	60,000			
634	1070	CAPITAL CONTRIBUTIONS - NIAGARA	30,000	93,075	50,000	
634	1012	CONSERVATION FOUNDATION				
634	1014	OTHER				
Sub-Total			115,000	118,075	50,000	0
<b>EXPENDITURES</b>						
635	2103	WAGES		5,000	2,500	
635	2133	MATERIALS & SUPPLIES		681	2,000	
635	2164	CONTRACTOR SERVICES	115,000	112,395	42,000	
635	2165	CONSULTING SERVICES		0		
635	2193	VEHICLE CHARGEBACK		0		
635	2194	EQUIPMENT CHARGEBACK		0	3,500	
Sub-Total			115,000	118,075	50,000	0
<b>xxii) WILLOUGHBY MARSH C. A.</b>						
<b>REVENUES</b>						
636	1065	LEVY - SPECIAL - NIAGARA				
636	1068	LEVY - SPECIAL - OTHER				
636	1003	PROVINCIAL GRANTS-OTHER				
636	1004	FEDERAL GRANTS				
636	1008	RESERVE FUNDS				
636	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
636	1012	CONSERVATION FOUNDATION				
636	1014	OTHER				
Sub-Total			0	0	0	0
<b>EXPENDITURES</b>						
637	2103	WAGES				
637	2133	MATERIALS & SUPPLIES				
637	2164	CONTRACTOR SERVICES				
637	2165	CONSULTING SERVICES				
637	2193	VEHICLE CHARGEBACK				
637	2194	EQUIPMENT CHARGEBACK				
Sub-Total			0	0	0	0
<b>xxiii) SMITH-NESS C. A.</b>						
<b>REVENUES</b>						
662	1065	LEVY - SPECIAL - NIAGARA				
662	1068	LEVY - SPECIAL - OTHER				
662	1003	PROVINCIAL GRANTS-OTHER				
662	1004	FEDERAL GRANTS				
662	1008	RESERVE FUNDS				
662	1070	CAPITAL CONTRIBUTIONS - NIAGARA			35,000	
662	1012	CONSERVATION FOUNDATION				
662	1014	OTHER				
Sub-Total			0	0	35,000	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>EXPENDITURES</b>						
663	2103	WAGES			5,000	
663	2133	MATERIALS & SUPPLIES			11,000	
663	2164	CONTRACTOR SERVICES			15,000	
663	2165	CONSULTING SERVICES				
663	2193	VEHICLE CHARGEBACK			1,000	
663	2194	EQUIPMENT CHARGEBACK			3,000	
Sub-Total			0	0	35,000	0
<b>xxix) MUD LAKE C.A.</b>						
<b>REVENUES</b>						
664	1065	LEVY - SPECIAL - NIAGARA				
664	1068	LEVY - SPECIAL - OTHER				
664	1003	PROVINCIAL GRANTS-OTHER				
664	1004	FEDERAL GRANTS				
664	1008	RESERVE FUNDS				
664	1070	CAPITAL CONTRIBUTIONS - NIAGARA			15,000	
664	1012	CONSERVATION FOUNDATION				
664	1014	OTHER				
Sub-Total			0	0	15,000	0
<b>EXPENDITURES</b>						
665	2103	WAGES			5,000	
665	2133	MATERIALS & SUPPLIES			9,500	
665	2164	CONTRACTOR SERVICES				
665	2165	CONSULTING SERVICES				
665	2193	VEHICLE CHARGEBACK				
665	2194	EQUIPMENT CHARGEBACK			500	
Sub-Total			0	0	15,000	0
<b>xxiv) TWO MILE CREEK C.A.</b>						
<b>REVENUES</b>						
652	1065	LEVY - SPECIAL - NIAGARA				
652	1068	LEVY - SPECIAL - OTHER				
652	1003	PROVINCIAL GRANTS-OTHER				
652	1004	FEDERAL GRANTS				
652	1008	RESERVE FUNDS				
652	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
652	1012	CONSERVATION FOUNDATION				
652	1014	OTHER				
Sub-Total			0	0	0	0
<b>EXPENDITURES</b>						
653	2103	WAGES				
653	2133	MATERIALS & SUPPLIES				
653	2164	CONTRACTOR SERVICES				
653	2165	CONSULTING SERVICES				
653	2193	VEHICLE CHARGEBACK				
653	2194	EQUIPMENT CHARGEBACK				
Sub-Total			0	0	0	0

PROPOSED 2014 CAPITAL/PROJECT BUDGET			APPROVED	2013	PRELIMINARY	PROPOSED
			2013 BUDGET	Year End	2014 BUDGET	2014 BUDGET
<b>xxv) STEVENSVILLE C. A.</b>						
<b>REVENUES</b>						
654	1065	LEVY - SPECIAL - NIAGARA				
654	1068	LEVY - SPECIAL - OTHER				
654	1003	PROVINCIAL GRANTS-OTHER				
654	1004	FEDERAL GRANTS				
654	1008	RESERVE FUNDS				
654	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
654	1012	CONSERVATION FOUNDATION				
654	1014	OTHER				
		Sub-Total	0	0	0	0
<b>EXPENDITURES</b>						
655	2103	WAGES				
655	2133	MATERIALS & SUPPLIES				
655	2164	CONTRACTOR SERVICES				
655	2165	CONSULTING SERVICES				
655	2193	VEHICLE CHARGEBACK				
655	2194	EQUIPMENT CHARGEBACK				
		Sub-Total	0	0	0	0
<b>xxvi) WAINFLEET WETLANDS C. A.</b>						
<b>REVENUES</b>						
656	1065	LEVY - SPECIAL - NIAGARA				
656	1068	LEVY - SPECIAL - OTHER				
656	1003	PROVINCIAL GRANTS-OTHER				
656	1004	FEDERAL GRANTS				
656	1008	RESERVE FUNDS				
656	1070	CAPITAL CONTRIBUTIONS - NIAGARA	25,000	12,293.76		
656	1012	CONSERVATION FOUNDATION				
656	1014	OTHER				
		Sub-Total	25,000	12,294	0	0
<b>EXPENDITURES</b>						
657	2103	WAGES		2,000.00		
657	2133	MATERIALS & SUPPLIES		9,935.06		
657	2164	CONTRACTOR SERVICES		358.70		
657	2165	CONSULTING SERVICES	25,000	0.00		
657	2193	VEHICLE CHARGEBACK		0.00		
657	2194	EQUIPMENT CHARGEBACK		0.00		
		Sub-Total	25,000	12,294	0	0
<b>xxvii) WOODEND C. A.</b>						
<b>REVENUES</b>						
658	1065	LEVY - SPECIAL - NIAGARA	3,200	3,663.36		
658	1068	LEVY - SPECIAL - OTHER				
658	1003	PROVINCIAL GRANTS-OTHER				
658	1004	FEDERAL GRANTS				
658	1008	RESERVE FUNDS				
658	1070	CAPITAL CONTRIBUTIONS - NIAGARA			25,000	
658	1012	CONSERVATION FOUNDATION				
658	1014	OTHER				
		Sub-Total	3,200	3,663	25,000	0



PROPOSED 2014 CAPITAL/PROJECT BUDGET						
			APPROVED 2013 BUDGET	2013 Year End	PRELIMINARY 2014 BUDGET	PROPOSED 2014 BUDGET
<b>EXPENDITURES</b>						
659	2103	WAGES		0.00	3,000	
659	2133	MATERIALS & SUPPLIES		0.00	4,000	
659	2164	CONTRACTOR SERVICES	3,200	3,052.80	18,000	
659	2165	CONSULTING SERVICES		610.56		
659	2193	VEHICLE CHARGEBACK		0.00		
659	2194	EQUIPMENT CHARGEBACK		0.00		
		Sub-Total	3,200	3,663	25,000	0
<b>xxviii) CAVE SPRINGS C. A.</b>						
<b>REVENUES</b>						
660	1065	LEVY - SPECIAL - NIAGARA			35,000	
660	1068	LEVY - SPECIAL - OTHER				
660	1003	PROVINCIAL GRANTS-OTHER				
660	1004	FEDERAL GRANTS				
660	1008	RESERVE FUNDS	11,800	0		
660	1070	CAPITAL CONTRIBUTIONS - NIAGARA				
660	1012	CONSERVATION FOUNDATION				
660	1014	OTHER				
		Sub-Total	11,800	0	35,000	0
<b>EXPENDITURES</b>						
661	2103	WAGES	2,500		5,000	
661	2133	MATERIALS & SUPPLIES	8,000		10,000	
661	2164	CONTRACTOR SERVICES	500		15,000	
661	2165	CONSULTING SERVICES				
661	2193	VEHICLE CHARGEBACK	300		1,000	
661	2194	EQUIPMENT CHARGEBACK	500		4,000	
		Sub-Total	11,800	0	35,000	0

**TO: Chairman and Members of the Authority**

**DATE: March 19, 2014**

**SUBJECT: PROJECT / PROGRAM STATUS REPORT - REPORT NO. 20-14**

## **WATERSHED MANAGEMENT**

### **Plan Review & Regulations**

- Staff reviewed 45 planning applications and issued 19 permits to the end of February.

### **Watershed Biology**

- Staff provided biology reviews for planning and permits applications including valleylands, culvert replacements, site-specific development buffers for wetlands and watercourses, and Existing Lot of Record residential developments.
- An Ecological Lands Classification workshop will be conducted by the MNR at Ball's Falls Centre for Conservation in partnership with NPCA. Training and certification will be available free of charge to staff.

### **Source Water Protection Plan**

- Staff attended the Source Protection Committee Chairs and Project Managers coordination meeting hosted by the Ministry of Environment (MOE) on March 3 and 4, 2014. Niagara Region and City of Thorold staff gave a presentation describing how they are preparing to implement the approved Source Protection Plan.

### **Water Quality Monitoring Program**

- Staff is updating water quality databases with the lab and benthic macroinvertebrates results from the 2013 field season, and analyzing the 2013 data. A report will be prepared.
- The groundwater levels at all Provincial Groundwater Monitoring Network (PGMN) wells within NPCA jurisdiction are being monitored.
- The 2013 Hamilton Airport Biological Monitoring Report will be completed in May 2014.
- Monitoring and maintenance of the Ball's Falls Climate Change station for the MOE continues.

- One water well decommissioning project has been approved for 2014.
- The 2014 sampling season will begin following the spring melt.

## **Flood Forecasting and Warning**

- Daily water levels monitoring at the **Binbrook Reservoir** continues. In an effort to avoid fluctuations, the water level has been allowed to rise for the safety of the ice fishermen. Ongoing contact with Binbrook staff ensures conditions are satisfactory for recreational activities.
- Seasonal winter snow surveys used to determine the amount of water present in the snowpack and the associated flood risk in the event of a rapid melt continues. The information is shared with the Ministry of Natural Resources.
- The NPCA retained WSP (formally Genivar) to complete a dam 'Pressure Relief and Monitoring Wells Study' in order to assess the stability of the dam and determine critical water levels within the dam's 26 existing monitoring and pressure relief wells. The draft report concluded that the Binbrook Dam continues to be a strong and stable structure. Preliminary recommendations included installing additional monitoring wells along the crest of the dam. A final report is scheduled to be completed by end of March 2014.
- Staff presented **Region of Niagara's 'Emergency Preparedness Workshop'** attended by upper and lower tier municipalities, local police, fire, EMS, utilities staff and federal and provincial agencies. The theme was 'Building a Disaster Resilient Niagara' which focus on flooding. A radio interview was conducted in relation to this.
- On February 26, 2014 NPCA staff participated in **Ontario Power Generation's (OPG) annual Dam Break Emergency Preparedness exercise**. The NPCA, along with emergency responders, the Region of Niagara, and the municipalities of Niagara Falls and Niagara-on-the-Lake responded to a simulated dam break emergency at OPG's Queenston Power Reservoir. The intent of the exercise was to confirm roles, responsibilities, and lines of communication during an emergency at one of OPG's 26 dams and dykes in Niagara.

## **Restoration**

The Watershed Restoration Program strives to improve water quality, quantity and biodiversity within the NPCA Watershed. The program is administered through cost-sharing incentives to local landowners to implement qualifying projects on their properties.

- The Landowner Stewardship Guide has been completed and will be available at the combined Hawkwatch / Earth Day Event on April 18<sup>th</sup> at Beamer Memorial.
- In partnership with Trout Unlimited Niagara Chapter, a Twelve Mile Creek stewardship guide will be developed.

## **Canopies for Kids**

- Ten (10) elementary schools in the watershed will be selected to participate in the 2014 program scheduled to take place April 28-May 2<sup>nd</sup>.

## **Welland River Special Restoration Funding Partnership**

- Special qualifying projects will be pursued as per the terms of the OPG funding partnership opportunities.

## **Niagara Region - Federation of Canadian Municipality (FCM) Conference**

- Staff is assisting on the Federation of Canadian Municipalities conference project tour committee and will be leading tours on the Authority's properties.

## **Niagara River Remedial Action Plan (RAP)**

- The RAP coordinating committee through Environment Canada will undertake an outreach and engagement strategy to increase participation and interest in RAP initiatives. It is anticipated that the strategy will be completed by early summer.

## **Special Projects**

- The Niagara Region Private Drinking Water Survey was mailed out to 730 Town of Grimsby rural residents, and a public information meeting was held to respond to inquiries.
- Staff assisted with the Ontario Geological Survey Niagara Peninsula Groundwater Study work plan development. This included grant applications and academia partnership possibilities. Field drilling program is to begin June 2014.

## **iDARTS**

NPCA is looking to implement the iDARTS tracking system. A meeting was held with the Region to obtain information about the system to customize for NPCA needs and associated costs.

## **CONSERVATION AREAS OPERATIONS**

### **Ball's Falls C.A.**

- The installation date for the new projector and screen at the Centre for Conservation is March 12th. Staff has already installed new wiring and electrical outlets to accommodate the new projector and screen.
- On February 8, 21 guides from 1st North Pelham Guides participated in a winter outdoor adventure program.
- March Break Camp is taking place from March 11-17<sup>th</sup>.

- Registrations for spring schools programs are being received.
- A new program in conjunction with “*Canary in a Coalmine: Birds of Ontario*” exhibit is being offered to students.
- A partnership is being explored with St Catharines Collegiate High School to provide catering services for corporate functions.

### **Binbrook Conservation Area**

- The Ice Fishing Season will be coming to a close as of Monday March 10, 2014. Attendance and revenues are reflective of a good season.
- A date for the Master Plan Steering Committee has been set for Monday March 17<sup>th</sup> to meet with the consultants of EDA and Sierra Management. Discussions will include a review of the final draft plan. Once any/all revisions have been made the draft will be brought forth to the Board of Directors for approval. A tentative date of March 27 is scheduled for a public meeting.
- An Information package for the use of facilities has been sent out and reservations are being accepted.

### **Central Workshop**

- The remaining stair section at the Jordan Valley (behind the Museum) is expected to be installed by the third week of March.
- Entrance signs at the Virgil Dam and E.C. Brown were replaced.
- Site preparations are continuing at Beamer Conservation Area in anticipation of Hawkwatch season.

### **Chippawa Creek Conservation Area & Long Beach Conservation Areas**

- Camping reservations are being accepted for the 2014 season. Seasonal campers have been contacted and have a deadline of March 31<sup>st</sup> to renew their site, after-which- time those on the waiting list will be contacted.
- Work continues on the Comfort Station at Long Beach and other capital projects in anticipation of the May 16 season opening.
- Duck nesting boxes have been installed at Chippawa Creek.
- A partnership with Ducks Unlimited and two Welland Girl Guide troops will work to install waterfowl nesting boxes as part of a monitoring program.
- Partnership with the Royal Astronomical Society of Canada: will continue at Chippawa Creek for the 2014 season.

## **St. Johns Centre Conservation Area**

- Classes from the St. Johns Outdoor Studies Centre have made use of the upper fields for snow shoeing activities. The Spring Lambs Program will operate from March 17 through to May 2 and anticipate 3500 visitors.

## **COMMUNITY RELATIONS**

### **Strategic Plan Presentation**

Strategic Plan Presentations will be made to municipal councils and other parties within the watershed. A schedule will be prepared in the weeks to come. Staff are completing a PowerPoint presentation and speaking notes.

### **Binbrook Master Plan Public Open House**

An open house is being planned and promoted for 6pm, March 27th at Glanbrook Municipal Centre. NPCA staff is working closely with Ward 11 Councillor, Brenda Johnson's office to promote the event locally.

### **Source Water Protection Website**

A new website for Niagara Source Water Protection is being created. Future Access was selected from three RFPs issued. The site will be moved into a content management system to allow for easy updating.

### **Social Media Planning**

Corporate Strategy, Protocol and Social Media Plan is in the planning stage for NPCA and conservation areas. Communications will be working with all departments to develop guidelines and topics of communication.

### **Annual Report**

Preparations are underway for the production of the Annual Report. Staff anticipates that this will be completed in May.

### **Events Update**

Staff assisted with the execution of the Binbrook Hard Water Derby on February 9<sup>th</sup> and Family Day at Ball's Falls on February 17<sup>th</sup>. This year the theme was Birds. Bird Kingdom, Bird Studies Canada, The Owl Foundation and Yard Birds participated with various activities including presentations by Bird Kingdom and hikes led by Bird Studies Canada which included having visitors participate in the Great Back Yard Bird Count. Yard Birds brought various bird seeds and bird feeders and visitors were able to learn about which feeders attracted which birds. The Owl Foundation shared information on what they do, and had an interesting display of feathers and pictures of their birds. Bird games and crafts were available, and each family was able to decorate and bring home a bird house. Snow shoe rentals were offered as part of the admission fee, an activity that was well received.

## **Hawkwatch and Good Friday Open House**

The Niagara Peninsula Hawkwatch volunteers will be on site at Beamer Memorial Conservation Area for the period of March 1 to May 15th, 2014 from 9:00 AM to 4:00 PM recording the sightings as part of a global environmental watch. This year marks the 25th year that the Niagara Peninsula Hawkwatch group has partnered with the Niagara Peninsula Conservation Authority on this endeavour. On average over 15,000 raptors are viewed flying over Beamer annually. Visitors will view species such as Broad-winged Hawks, Turkey Vultures, Peregrine Falcons, Bald Eagles and Golden Eagles to name a few. We have even had the pleasure of witnessing an unusual visit by a Mississippi Kite, a graceful southern species that rarely occurs in Ontario in a previous season. The spring raptors are expected to be equally as impressive in 2014 and it will be interesting to see what surprises await. Due to the cold and snowy winter it is expected that we may see a high volume of Rough-legged Hawks this year. This shows the connection of South, Central and North America as these birds winter in the south, nest in the north and feed along the way.

Trends in these migrating bird populations serve as valuable biological indicators for ecosystem health, as raptors are top-level predators. Increasing or decreasing population trends of these top predators can be used as indicators in environmental health, landscape changes, or toxins in the system.

The annual Open House will be held on Good Friday, April 18<sup>th</sup> 2014. The Niagara Peninsula Hawkwatch organization continues to partner with NPCA on this very popular event. Staff will be developing activities to engage visitors at the event and the new Stewardship Guide will be available for handout.

## **Partnerships**

Saturday September 6th is the scheduled date for the third annual “Jordan Harbour Garbage Derby” promoting Great Lake Shoreline clean up and maintaining natural areas. This event is hosted by the Niagara Sportsmen Ambassadors Cleanup, and assisted by the NPCA.

## **St. Johns Conservation Area Trout Season**

Arrangements for the pond trout stocking have been made and the official opening day is scheduled for Saturday, April 26<sup>th</sup> commencing at 12:00 noon.

## **Niagara Children’s Water Festival**

Plans for the 2014 Water Festival are proceeding and staff are currently working on following up with potential sponsors. Registration for this year’s Water Festival will begin at the beginning of April. A number of new activities are being planned for 2014.

## **Niagara Region Science and Engineering Fair**

The Conservation Authority has supported this important initiative for many years and will continue to do so. The Awards Ceremony is scheduled to take place on April 2<sup>nd</sup> at St. Catharines Collegiate.

## Niagara Envirothon

The Steering Committee is preparing for the 7th annual Niagara Envirothon, an outdoor environmental skill testing competition for secondary school students.

This year's theme is *Local Sustainable Agriculture*. The Envirothon will take place at Stevensville Conservation Area on April 9th (workshop/review day) and April 23rd (competition day). Invitations to participate were sent to all secondary schools in the Niagara Region; currently 14 teams from 8 schools are registered. Eco Station activities will be led by a team of professionals from various sectors of the region.

The program is a partnership between the NPCA and watershed community groups including Niagara Restoration Council, Land Care Niagara and the Niagara Falls Nature Club. Land Care Niagara is contributing \$1000 towards the awards and will offer a scholarship to a deserving participant. Outdoors Oriented is offering a discount on prizes that will be purchased and Ontario Forestry Association is providing funding.

2014 Participating schools include:

- Fort Erie Secondary School (DSBN - Fort Erie) – 1 team
- Saint Michael Catholic High School (NCDSB - Niagara Falls) – 4 teams
- Lakeshore Catholic High School ( NCDSB - Port Colborne) – 2 teams
- Stamford Collegiate (DSBN - Niagara Falls) – 1 team
- Westlane Secondary School (DSBN - Niagara Falls) – 2 teams
- E.L. Crossley Secondary School (DSBN - Fonthill) – 1 team
- Sir Winston Churchill (DSBN - St. Catharines) – 2 teams
- Ridgeway Crystal Beach High School (DSBN - Fort Erie) – 1 team

## Volunteer Recruitment

Volunteer recruitment applications are available online and submissions are being received. A handbook is being created and orientation/training sessions will be planned. Staff has been in contact with the Regional Association for Volunteer Administrators a resource of Information Niagara which we will be able to tap into.

## Earth Day Activities

Requests to assist with Earth Day (April 22, 2014) are being received. The NPCA is providing information to as many organizations as possible to assist with their efforts to promote environmental stewardship. This year, with Earth Day coinciding to Easter staff will have several activities and other information available at the Hawkwatch Open House on Good Friday, April 18th for visitors to participate in.

## Thanksgiving Festival

Planning for the 40<sup>th</sup> Ball's Falls Thanksgiving Festival is underway. This year artisans were able to apply online and deadline for submission is March 31. To date 100 applications have been received. A number of new initiatives are being explored including hosting a Wedding Show in the Centre for Conservation.



## **Fundraising Update**

The Bob Welch Memorial Golf Classic is scheduled for Wednesday, June 25<sup>th</sup> at the Whirlpool Golf Course in Niagara Falls. Registration and sponsorship information is being prepared for distribution over the next several weeks. As per last year, the funds will be directed to the redevelopment of the Jordan Harbour Conservation Area.

## **Native Plant Supplier List**

Staff has completed the details for the 2014 list of local suppliers of native plants. This list is provided to the public and is posted on the NPCA website to encourage watershed residents to incorporate native plants into their landscapes.

**Bert Miller Nature Club's** "Butterfly Festival" at the **Stevensville Conservation Area** is scheduled for Saturday September 20th from 9 am to 3 pm. NPCA will assist the club with the event with details to be determined as planning proceeds.

## **RECOMMENDATION:**

**That Report No. 11-14 outlining the status of Authority projects / programs be received for information.**

Respectfully Submitted By:



Tony D'Amario, P. Eng. CAO/ Secretary-Treasurer

# CORRESPONDENCE

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March 13, 2014 Full Authority Meeting

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**Administration**

Office of the Regional Clerk

2201 St. David's Road, PO Box 1042, Thorold, ON L2V 4T7

Telephone: 905-685-4225 Toll-free: 1-800-263-7215 Fax: 905-687-4977

[www.niagararegion.ca](http://www.niagararegion.ca)

February 28, 2014

CL 3-2014 February 27, 2014

Our Reference: C8154

MAR 3 '14 10:16

Mr. Tony D'Amario, CAO  
Niagara Peninsula Conservation Authority  
250 Thorold Road West; 3rd Floor  
Welland, ON L3C 3W2

Re: Port Colborne Representative on NPCA Board

Dear Mr. D'Amario:

Regional Council at their meeting on Thursday, February 27, 2014 approved the recommendation from the Port Colborne City Council as follows:

That Mark Bagu be recommended to fill the vacancy and serve as the City of Port Colborne's representative on the Niagara Peninsula Conservation Authority Board for a term ending November 30, 2014.

Mr. Bagu's contact information is:

Mark Bagu  
254 Charlotte Street,  
Port Colborne, Ontario  
L3K 3E6  
905-835-1229  
[m\\_bagu@yahoo.ca](mailto:m_bagu@yahoo.ca)

Yours truly,



Janet Pilon  
Regional Clerk  
/pp

**Administration**

Office of the Regional Clerk

2201 St. David's Road, PO Box 1042, Thorold, ON L2V 4T7

Telephone: 905-685-4225 Toll-free: 1-800-263-7215 Fax: 905-687-4977

[www.niagararegion.ca](http://www.niagararegion.ca)

February 28, 2014

CL 3-2014 February 27, 2014

Our Reference: C8154

MAR 3 '14 10:16

Mr. Mark Bagu  
254 Charlotte Street  
Port Colborne, Ontario  
L3K 3E6

Re: Port Colborne Representative on NPCA Board

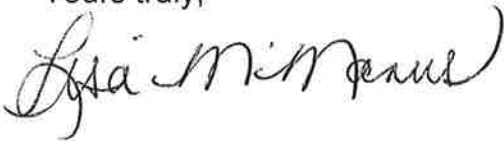
Dear Mr. Bagu:

Regional Council at their meeting on Thursday, February 27, 2014 approved the recommendation from the Port Colborne City Council as follows:

That Mark Bagu, **BE APPOINTED** to the Niagara Peninsula Conservation Authority Board of Directors for the remainder of the term (expiring on November 30, 2014).

Congratulations on your appointment to the NPCA Board. Staff from the NPCA will be contacting you directly with information regarding upcoming meetings.

Yours truly,



for Janet Pilon  
Regional Clerk  
/pp

Cc: Tony D'Amario, CAO, Niagara Peninsula Conservation Authority

Ms. Erika Furney  
534 Harriet Street  
Welland, ON L3B 2J1

MAR 11 14:10:41

March 10, 2014

Mr. David Oraziatti, Minister of Natural Resources  
Office of the Deputy Minister  
Room 6643, Whitney Block  
99 Wellesley Street West  
Toronto ON M7A 1W3

Mr. Oraziatti:

I was in attendance at the Niagara Peninsula Conservation Authority's Final Draft Strategic Plan meeting, on Wednesday, February 9, 2014. I listened to Mr. Anthony Kaluzny's speech, addressing allodial rights and patent grants. At the conclusion of Mr. Kaluzny's speech, he posed the question to the Board of Directors, "Have you considered superior documents (referring to his speech) when dealing with private property owners?" Mr. Carmen D'Angelo responded, "No, we only follow Provincial Law and you (Mr. Kaluzny) would have to pursue this claim through the courts."

Mr. Minister, because of what I heard, I am requesting an answer to 3 questions:

1. Is Mr. D'Angelo's statement true, does the Niagara Peninsula Conservation Authority personnel, not have to know, understand and respect Federal Statute?
2. Are all NPCA personnel, whether salaried or volunteer, responsible for their actions when representing NPCA?
3. Is there some supportive statute that supports this Niagara Peninsula Conservation Authority board of directors, in their thought that they are exempt from Federal Law?

I am anxiously awaiting your answer to these question because Mr. D'Angelo's statement was accepted by all the NPCA Board of Directors, who remained silent after he answered Mr. Kaluzny's question, which gave the audience the impression that Mr. D'Angelo's response was a true fact.

There were three other presenters, addressing the NPCA's proposal for new floodplain mapping along the Welland River, all speaking against it. The NPCA passed the plan, only one member voted against it.

I requested the minutes of the meeting, days later. On Thursday, March 6<sup>th</sup>, I spoke with Lisa (NPCA) who informed me the minutes had been completed. When I asked for the exact quote referring to Mr. D'Angelo's response to Mr. Kaluzny's question, Lisa stated that the 'essence of the minutes of the meeting' is what she captures when taking the minutes at the meeting. The public is given access, on line, to the minutes of the meeting after they have been approved at the next NPCA meeting, which is March 19, 2014.

I wish to request, for you to stop the approval of the minutes of the meeting for February 9, 2014 until Mr. Kaluzny's question and Mr. D'Angelo's response to his question is added to the minutes of the meeting. To avoid future incidents of this sort, would you please consider that all future NPCA meetings should be recorded; effective immediately. It is a public meeting and for that reason I feel that it should be taped. This will give a truer sense of what actually is said at the meetings, rather than capturing the 'essence'.

I would appreciate a response to my 3 questions on or before March 31st, 2014.

Thank you kindly,



Erika Furney

CC: NPCA, (Thorold Stone Road, Welland, ON) Delivered In Person By Erika Furney

Rec'd  
Feb 26

Mr. David Oraziatti  
Minster of Natural Resources  
Office of the Deputy Minister  
Room 6643, Whitney Block  
99 Wellesley Street West  
Toronto Ontario  
M7A 1W3

Anthony R. Kaluzny  
595 Kemp Road West RR1  
Grimsby Ontario  
L3M 4E7

Dear Minister Oraziatti

On February 19<sup>th</sup> 2014 I attended a meeting held at the Ball Falls Conservation Pavilion in Vineland Ontario. The meeting was regarding the Final Draft Strategic Plan. I did attend an earlier meeting in January of this year as well. At this meeting I wanted to understand how the Niagara Peninsula Conservation Authority (NPCA) interacts with private land owners. I did a 10 minute presentation about this subject.

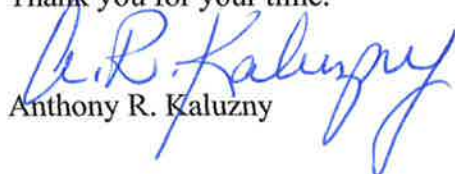
After my presentation I asked the board of the meeting if they have considered Superior Documents when dealing with Private Property owners. A response was given by Dominic DiFruscio that the NPCA only follows Provincial Law.

My questions are, does the NPCA not have to,

- a) know, understand and respect Federal Statute,
- b) understand their obligations under Federal Statute, and
- c) be aware that their actions, if they violate Federal Law, is criminal and has no effect? Also is there some supportive statute that supports this board in their thought that they feel they are exempt from Federal Law?

I would appreciate a response to my questions on or before March 31<sup>st</sup> 2014.

Thank you for your time.

  
Anthony R. Kaluzny

Cc NPCA

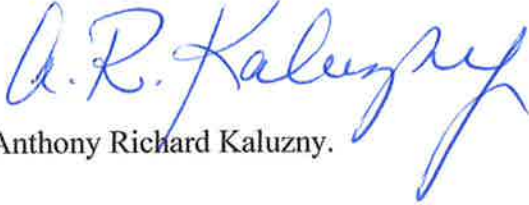
Niagara Peninsula Conservation Authority  
250 Thorold Road  
Welland Ontario  
L3C 3W2

Anthony R. Kaluzny  
595 Kemp Road West RR1  
Grimsby Ontario  
L3M 4E7

Dear NPCA,

Could you please distribute the attached letter to all members of the Board.

Thank you for your cooperation.

  
Anthony Richard Kaluzny.