



**NIAGARA PENINSULA CONSERVATION AUTHORITY
FULL AUTHORITY MEETING MINUTES**

Wednesday April 26, 2017; 9:30 am
Ball's Falls, Centre for Conservation-Glen Elgin Room
3292 Sixth Avenue, Jordan, ON

MEMBERS PRESENT:

S. Annunziata (Chair)

B. Baty
F. Campion
P. Darté
D. DiFruscio
J. Diodati
B. Hodgson
A. Jeffs
D. Joyner

J. Kaspersetz (Vice-Chair)

J. Maloney
R. Shirton
B. Timms

MEMBER REGRETS:

S. Beattie (Regrets)
T. Quirk (Regrets)

STAFF PRESENT:

P. Graham, Acting CAO/Secretary-Treasurer
D. Barrick, Director, Corporate Services
M. Brickell, Director, Operations and Strategic Initiatives
S. McInnes, Acting Director Watershed Management
M. Reles, Communications Specialist
L. Conte, Administrative Assistant, Office of CAO & Board

VISITORS / GUESTS:

no sign-in

NOTE: The archived recorded meeting is available on the NPCA website. The recorded video of the Full Authority meeting is not considered the official record of that meeting. The official record of the Full Authority meeting shall consist solely of the Minutes approved by the Full Authority Board. *NPCA Board of Directors Policy Handbook Regulation #2, Meeting Procedures Sec.17.0*

The Full Authority meeting was called to order at 9:40 am
Chair Annunziata welcomed Board members and Staff and began with the first order of Agenda, to go in closed session with the following resolution;

Resolution No. FA-90-17

Moved by: R. Shirton
Seconded by: J. Kaspersetz

THAT, the Full Authority Meeting move to Closed Session to receive a legal update, discuss outstanding violations and discuss a Cave Springs offer, all which identify individuals.

CARRIED

CLOSED SESSION

1. Legal Update.....verbal
(Note: legal Counsel unable to attend board meeting due to family matters)

2. Outstanding Violations.....**Report No. CR-37-17**

NOTE: Member J. Maloney declared a conflict of interest regarding file # Bxxxx 8.15.10; and, Member D. Joyner declared a conflict of interest regarding file # Sxxxx 2016.01. Both members left the room during those discussions.

3. Cave Springs Offerverbal

4. Confidential matter - Identifiable individualverbal

Resolution No. FA-91-17

Moved by: J. Kaspersetz
Seconded by: P. Dart

THAT the meeting rise from closed session with report.

CARRIED

Received at 11:25am

Following a 15 minute interval, the meeting reconvened with Public Session as follows;

PUBLIC SESSION

Chair welcomed guests and public gallery to the Full Authority meeting. Public meeting commenced at 11:40 am

Note: Following members absent for Public Session: S. Beattie; J. Kaspersetz; T. Quirk

DECLARATION OF CONFLICT OF INTEREST

Member B. Hodgson declared a conflict of interest regarding the outcome of closed session recommendations.

ADOPTION OF AGENDA

Resolution No. FA-92-17

Moved by: P. Darte

Seconded by: J. Diodati

THAT the Revised agenda be adopted as presented.

CARRIED

PRESENTATIONS

“Roots on Twenty” Presentation by Kris Smith, Exec. Director, Twenty Valley Tourism Assoc.

Resolution No. FA-93-17

Moved by: B. Baty

Seconded by: D. Joyner

THAT the “Roots on Twenty” presentation by Kris Smith, from Twenty Valley Tourism Association, be RECEIVED for information.

CARRIED

BUSINESS:

1. Resolution(s) from Closed Session:

Chair declared the following board resolution resulting from in-camera discussions;

Resolution No. FA-94-17

Moved by: R. Shirton

Seconded by: J. Diodati

THAT direction provided in closed session be followed.

CARRIED

(Recorded vote below)

Recorded Vote

| <u>NAME</u> | <u>YES</u> | <u>NO</u> |
|-------------------------|-------------------------------|-----------|
| BATY, Brian | X | |
| BEATTIE, Stewart | ABSENT | |
| CAMPION, Frank | | X |
| DARTE, Pat | | X |
| DIFRUSCIO, Dominic | | X |
| DIODATI, Jim | X | |
| HODGSON, Bill | DECLARED CONFLICT OF INTEREST | |
| JEFFS, April | | X |
| JOYNER, Douglas | X | |
| KASPERSETZ, James | ABSENT | |
| MALONEY, John | X | |
| QUIRK, Tony | ABSENT | |
| SHIRTON, Rob | X | |
| TIMMS, Bruce | X | |
| ANNUNZIATA, Sandy Chair | X | |

7

4

CARRIED

2. A. Approval of Minutes
1. **FULL AUTHORITY MEETING**, held March 29, 2017
 2. **SPECIAL Full Authority Meeting** held April 21, 2017

Minutes moved in block as follows:

Resolution No. FA-95-17

Moved by: B. Timms

Seconded by: F. Campion

THAT the minutes of the Full Authority Meeting held March 29, 2017 and the Minutes of Special Board Meeting held April 21, 2017, be approved as presented.

CARRIED

Business Arising from the Minutes

Member Timms conveyed some public concern over the Records Retention Policy approved at the last Board meeting and in order to allay such concerns, Timms moved the following motion:

Resolution No. FA-96-17

Moved by: B. Timms

Seconded by: D. Joyner

Notwithstanding the policy (Records Retention & Disposition Policy) that was passed at the last board meeting (March 29), that the NPCA not destroy or dispose of any Corporate records for the period of 2011 – 2016 until the full audit has been completed.

CARRIED

B. Committee Meeting Minutes (Draft):

1. *CLAC – Meeting held March 23, 2017*
2. *CAO Selection Committee – Meeting held April 5, 2017*
3. *Audit Committee – Meeting held April 11, 2017*

Draft Minutes moved in block as follows:

Resolution No. FA-97-17

Moved by: A. Jeffs
Seconded by: B. Timms

THAT the Draft minutes of the CLAC meeting held March 23, 2017; the Minutes of the CAO Selection Committee Meeting held April 5, 2017, and the Minutes of Audit Committee held April 11, 2017, be RECEIVED for information.

CARRIED

3. **Business Arising from the Minutes**
(see 2A)

4. **Correspondence**

1. Fort Erie Community Services dated April 3, 2017 regarding Great Lakes and St. Lawrence Cities Initiative.
2. Town of Pelham dated April 20, 2017 supporting Great Lakes & SL Cities Initiative.

Resolution No. FA-98-17

Moved by: B. Timms
Seconded by: B. Baty

THAT correspondence items be RECEIVED for information.

CARRIED

5. **Chair's Remarks**

Chair Annunziata was thrilled to attend the following NPCA events for the first time:

- Hawkwatch at Beamer C.A. with over 700 in attendance, impressive to see the various majestic birds.
- NPCF held its Wild Game Dinner fundraiser, an incredible success. Chair Annunziata praised the staff for making that a wonderful event, acknowledged and thanked the Master of Ceremonies, the Chair of the Foundation and the board members who participated and volunteered their time and to all those who attended in making it a success. Much positive feedback was received.
- The opening of Trout Pond Fishing at St. Johns CA was very well attended and Max Annunziata caught his first fish, truly an exciting time.

Chair expressed appreciation that NPCA is able to put forth these events and engage the public, great initiatives taking place and as a father, family member and member of this board, S. Annunziata expressed appreciation to staff and all board members for all that they do to make these occasions successful and memorable.

Member Comments:

Member DiFruscio expressed disappointment that the media neglects to report all the amazing events and great work being accomplished by the NPCA. i.e. the thousands of trees planted in the past year are well over 69,000 and further noted that the staff at the Authority are hardworking and dedicated people”

The Chair confirmed “NPCA planted 69,807 trees in 2016 an incredible initiative not only to a greener Niagara but also increase our tree canopy which is an indicator of healthy communities. Further to Member DiFruscio’s comment, NPCA does a great job in managing NPCA’s watershed, and are good stewards of the environment”.

6. Acting CAO Remarks

P. Graham thanked staff and volunteers for the events held at the NPCA this past week. Noteworthy at the fundraiser was Bruce Mackenzie who spoke on volunteerism. His message was very much appreciated in that as volunteers, we don’t volunteer to be recognized, or celebrated, they appreciate the recognition, but that’s not why they do it, they believe in the cause, they love what they do, and what the Conservation Authority is doing.

Reports for Information:

7. Financial & Reserves – Month ending March 31, 2017 ----- Report No. 38-17
8. Q1 2017 – Watershed Management Status ----- Report No. 39-17
9. Q1 2017 – Operations Status----- Report No. 40-17
10. Q1 2017 – Capital Projects Status ----- Report No. 41-17
11. Q1 2017 – Strategic Initiatives Status ----- Report No. 42-17
12. Q1 2017 – Ecological Status----- Report No. 43-17
13. Q1 2017 – Corporate Services Status----- Report No. 44-17
14. Q1 2017 – Communications Status----- Report No. 45-17
15. 2016 NPCA Annual Report----- Report No. 46-17
16. 2016 Annual Report –Tree & Forest Conservation Bylaw 2008-30 ----- Report No. 47-17
17. Q1 2017 – Region of Niagara Tree & Forest Conservation By-law ----- Report No. 48-17

- Member Shirton noted that Norfolk County has a similar arrangement to look after their trees and suggested staff get in touch with the County and find out whether Niagara Region Tree and Forest Bylaw may be applied to NPCA’s watershed in Haldimand County. P.Graham commented that staff maintains contact with their counterpart in Haldimand County.

Resolution No. FA-99-17

Moved by: P. Darte

Seconded by: B. Baty

THAT Reports 38-17 to 48-17 inclusive be RECEIVED-IN-BLOCK for information.

CARRIED

Reports for Consideration:

18. **2016 DRAFT Audited Financial Statements - Report No. 49-17**
(FINALIZED COPY ATTACHED)

It was noted that the Auditors, Grant Thornton were here earlier to address any questions but had to leave for another appointment. The Chair suggested should there be any questions by the members respecting the Audited Financial Statements, the Chair would entertain a deferral motion. Seeing none, the following was resolved;

Resolution No. FA-100-17

Moved by: B. Timms
Seconded by: B. Baty

That the NPCA Board APPROVE the 2016 DRAFT Audited Financial Statements (Appendix 1), as prepared by the accounting firm Grant Thornton; and, that the approved financial statements be distributed to the Watershed Municipalities and Provincial Government.

CARRIED

19. **Living Landscape – Draft Policy – Report No. 50-17**

Presentation by P. Kennedy - DILLON CONSULTING

Resolution No. FA-101-17

Moved by: R. Shirton
Seconded by: P. Dart

That the Presentation by Dillon Consulting be RECEIVED for information;

That the NPCA Board approve the release of the DRAFT Living Landscape document for public consultation;

That the public be requested to provide comments by June 30, 2017; and,

That a copy of Report No. 50-17 and Appendix 1 be forwarded to the municipalities within the NPCA Watershed municipalities, Niagara Area Planners, Core Working Group, Community Liaison Advisory Committee (CLAC) and Watershed Floodplain Advisory Committee members.

CARRIED

Schedule for upcoming Public Meetings:

| Date | Location | Time |
|--------------|--|----------------|
| May 16, 2017 | Wellandport Community Centre, West Lincoln 5042 Canborough Road | 6 pm – 8:00 pm |
| May 25, 2017 | Balls Falls Centre for Conservation, Lincoln 3292 Sixth Avenue | 6 pm – 8:00 pm |
| May 29, 2017 | Welland Community Wellness Centre, Welland 145 Lincoln Street | 6 pm – 8:00 pm |
| June 1, 2017 | McBain Centre, Niagara Falls 7150 Montrose Road | 6 pm – 8:00 pm |

- Member Timms asked whether a public meeting can be held in St. Catharines and also present to St. Catharines Council. Staff will report back on costs associated with additional public meetings by the Consultant.
- Member Baty suggested that it would be beneficial for the public, to list sources of NPCA's mandate, the date they came into effect, what changes / additional mandates has the CA taken on and why. Also regarding the process, a guide for public at large and Councils would be very helpful indicating what areas of our mandate are firm or have some flexibility.

20. **NPCA Regulation #1 – Draft Amendment - Report No. 51-17**

Resolution No. FA-102-17

Moved by: J. Diodati

Seconded by: R. Shirton

That Report No. 51-17 be RECEIVED for information; and,

That the NPCA Board AMEND the Board of Directors Policy Handbook – Regulation #1, Governance and Administrative Policies to add to section 8.5 regarding Board member involvement at committees as outlined in this report.

CARRIED

Resolution No. FA-103-17

Moved by: B. Timms

Seconded by: B. Baty

Whereas at the Annual General Meeting held January 18, 2017 multiple members were appointed to the CLAC Committee, and

Whereas the CLAC Terms of Reference only call for one board member (Chair) to sit on the CLAC committee;

Be it resolved THAT, the board repeal Resolution No. FA-06-17 and re-confirm the appointment of the Chair to the CLAC Committee in accordance with their Terms of Reference.

CARRIED

Direction to Staff: Investigate whether other Conservation Authorities actually have a Community Liaison Advisory Committee.

21. **NPCA Regulation #2, Meeting Procedures – Draft Amendment - Report No. 52-17**

Resolution No. FA-104-17

Moved by: B. Baty

Seconded by: J. Diodati

That Report No. 52-17 be RECEIVED for information; and,

That the NPCA Board AMEND the Board of Directors Policy Handbook – Regulation #2, Meeting Procedures to add section 9.3 and 9.4 regarding correspondence and the distribution of other materials to the Board as outlined in this report.

CARRIED

22. **Renewal – BoarderPass Canada-Facility Use Agreement - Report No. 53-17**

Resolution No. FA-105-17

Moved by: R. Shirton

Seconded by: B. Timms

That the NPCA Board of Directors Authorize the CAO to enter into another three (3) year Facility Use Agreement with BoarderPass Canada to operate at Binbrook Conservation Area.

CARRIED

23. **Long Beach C.A. RFQ for Stairs and AODA Ramp - Report No. 54-17**

Resolution No. FA-106-17

Moved by: J. Diodati

Seconded by: J. Maloney

That the NPCA Board of Directors AUTHORIZE staff to proceed with Contractor Bid #2 to complete the stairs and AODA Compliant Ramp Beach Access Project at Long Beach Conservation Area.

CARRIED

24. **OTHER BUSINESS**

1. Chair noted the importance of having a strengthened code of conduct for members with the board resolving the following:

Resolution No. FA-107-17

Moved by: R. Shirton

Seconded by: J. Diodati

THAT staff be directed to bring back to this Board at the next Full Authority Board Meeting, an updated Code of Conduct Policy for Board Members.

CARRIED

2. Members Baty and DiFruscio inquired about what comments NPCA could provide regarding the Brock/Lockhart Drive, St. Catharines project and what implications possibly exist for species. Chair Annunziata reminded members that this is an issue of the NEC. NPCA is only a commenting agency and unless NPCA is asked to provide comment on this project, we cannot get involved.

Member Timms requested staff verify whether NPCA was asked by the City of St. Catharines to comment on this project.

ADJOURNMENT

There being no further business to consider, the Full Authority meeting was adjourned at 12:52 pm with the following resolution;

Resolution No. FA-108-17

Moved by: R. Shirton

Seconded by: J. Diodati

THAT the Full Authority Meeting be adjourned.

CARRIED



Lisa Conte
Administrative Assistant,
Office of CAO and Board



Sandy Annunziata,
Chair,
Niagara Peninsula Conservation Authority



Financial Statements

Niagara Peninsula Conservation Authority

December 31, 2016

Contents

| | Page |
|---|-------------|
| Independent Auditor's Report | 1 - 2 |
| Statement of Financial Position | 3 |
| Statement of Operations | 4 |
| Statement of Changes in Net Financial Assets (Debt) | 5 |
| Statement of Continuity of Reserves and Reserve Funds | 6 |
| Statement of Cash Flows | 7 |
| Notes to the Financial Statements | 8 - 15 |
| Schedules of Segment Disclosure | 16 -30 |

Independent Auditor's Report

Grant Thornton LLP
80 King Street
Suite 200
St. Catharines, ON
L2R 7G1

T +1 905 682 8363
F +1 905 682 2191
www.GrantThornton.ca

To the Members of
Niagara Peninsula Conservation Authority

We have audited the accompanying financial statements of the Niagara Peninsula Conservation Authority, which comprise the statement of financial position as at December 31, 2016, and the statements of operations, changes in net financial assets (debt), continuity of reserve and reserve funds and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Auditor's Report (continued)

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Niagara Peninsula Conservation Authority as at December 31, 2016, and the results of its operations, changes in net financial assets (debt), continuity of reserve and reserve funds and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Emphasis of matter

Without modifying our opinion, we draw attention to Note 3 to the financial statements, which explains that certain comparative information for the year ended December 31, 2015 has been restated.



St. Catharines, Canada
April 26, 2017

Chartered Professional Accountants
Licensed Public Accountants

Niagara Peninsula Conservation Authority

Statement of Financial Position

As at December 31

2016
(As restated)
(Note 3)

Financial assets

| | | |
|---|------------------|------------------|
| Cash and cash equivalents | \$ 4,409,704 | \$ 4,224,450 |
| Portfolio investments (Note 3) | 4,003,563 | 3,119,300 |
| Accounts receivable | | |
| Government transfers | 216,643 | 122,483 |
| Niagara Peninsula Conservation Foundation | 5,248 | 100,000 |
| Other | 268,041 | 218,127 |
| | <u>489,932</u> | <u>440,610</u> |
| | <u>8,903,199</u> | <u>7,784,360</u> |

Liabilities

| | | |
|--|------------------|------------------|
| Accounts payable and accrued liabilities | 1,275,816 | 386,335 |
| Employee future benefits (Note 5) | 146,000 | 153,000 |
| Deferred revenue - Other | 602,241 | 505,972 |
| Deferred revenue - | | |
| Welland River restoration (Ontario Power Generation) | 1,736,981 | 1,906,616 |
| Long-term debt (Note 6) | <u>2,443,130</u> | <u>3,581,840</u> |
| | <u>6,204,168</u> | <u>6,533,763</u> |

Net financial assets

2,699,031 1,250,597

Non-financial assets

| | | |
|----------------------------------|-------------------|-------------------|
| Prepaid expenses | 43,630 | 24,000 |
| Tangible capital assets (Note 7) | <u>19,563,286</u> | <u>18,923,086</u> |

Accumulated surplus

\$22,305,947 \$20,197,683

Accumulated surplus consists of the following:

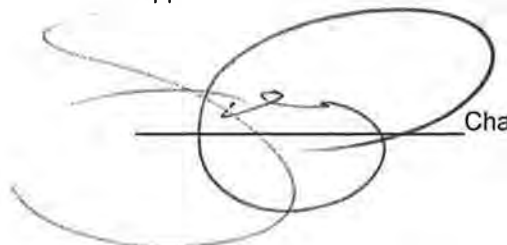

Reserves and reserve funds (Page 6)

| | | |
|--------------------------------------|----------------|----------------|
| Capital reserves | \$ 4,543,925 | \$ 4,033,559 |
| Operating reserves and reserve funds | <u>641,863</u> | <u>822,878</u> |
| | 5,185,788 | 4,856,437 |

Net assets invested in tangible capital assets (Note 10)

17,120,159 15,341,246
\$22,305,947 \$20,197,683

Approved on behalf of the Authority

 Chair  Acting Chief Administrative Officer

Niagara Peninsula Conservation Authority

Statement of Operations

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual (As restated) (Note 3) |
|---|---------------------|---------------------|---|
| Revenues | | | |
| Government transfers | | | |
| Province of Ontario - Ministry of Natural Resources and Forestry | \$ 174,500 | \$ 174,496 | \$ 174,496 |
| Province of Ontario - Other | 330,000 | 380,756 | 360,112 |
| Government of Canada | 480,000 | 271,033 | 214,253 |
| Municipal levies | | | |
| General | 6,010,610 | 6,010,610 | 6,010,610 |
| Special | 2,792,333 | 2,792,333 | 2,792,333 |
| Authority generated | | | |
| User fees, sales and admissions | 1,379,495 | 1,612,548 | 1,450,140 |
| Niagara Peninsula Conservation Foundation | 70,000 | 13,500 | 100,000 |
| Administration fees | 355,000 | 393,255 | 463,940 |
| Interest | 60,000 | 73,872 | 114,616 |
| Land contribution (Note 7) | - | - | 112,500 |
| Other | 230,474 | 541,971 | 403,361 |
| | <u>11,882,412</u> | <u>12,264,374</u> | <u>12,196,361</u> |
| Expenses | | | |
| Corporate services (Page 16) | 2,964,066 | 3,140,111 | 2,955,389 |
| Watershed (Page 17) | 3,225,585 | 3,342,824 | 3,056,086 |
| Operations (Page 23) | 2,903,384 | 2,985,890 | 2,763,269 |
| | <u>9,093,035</u> | <u>9,468,825</u> | <u>8,774,744</u> |
| Annual surplus before amortization | 2,789,377 | 2,795,549 | 3,421,617 |
| Amortization | 687,285 | 687,285 | 640,147 |
| Annual surplus | <u>\$ 2,102,092</u> | <u>\$ 2,108,264</u> | <u>\$ 2,781,470</u> |
| Accumulated surplus | | | |
| Beginning of year, as previously stated | \$20,197,683 | \$19,997,311 | \$17,416,213 |
| Prior period adjustments (Note 3) | - | 200,372 | - |
| Beginning of year, as restated | 20,197,683 | 20,197,683 | 17,416,213 |
| Annual surplus | 2,102,092 | 2,108,264 | 2,781,470 |
| End of year | <u>\$22,299,775</u> | <u>\$22,305,947</u> | <u>\$20,197,683</u> |

Niagara Peninsula Conservation Authority

Statement of Changes in Net Financial Assets (Debt)

Year ended December 31

| | 2016 Budget | 2016 Actual | 2015 Actual (As restated) (Note 3) |
|---|----------------------------|----------------------------|---|
| Annual surplus | \$ 2,102,092 | \$ 2,108,264 | \$ 2,781,470 |
| Changes in non-financial assets | | | |
| Acquisition of tangible capital assets | (1,405,876) | (1,327,485) | (1,815,689) |
| Disposal of tangible capital assets | - | - | - |
| Amortization | 687,285 | 687,285 | 640,147 |
| Increase in prepaid expenses | - | (19,630) | - |
| | <u>1,383,501</u> | <u>1,448,434</u> | <u>1,605,928</u> |
| Net financial assets (debt) | | | |
| Beginning of year, as previously stated | 1,250,597 | 1,050,225 | (355,331) |
| Prior period adjustments (Note 3) | - | 200,372 | - |
| | <u>1,250,597</u> | <u>1,250,597</u> | <u>(355,331)</u> |
| Beginning of year, as restated | <u>1,250,597</u> | <u>1,250,597</u> | <u>(355,331)</u> |
| End of year | <u>\$ 2,634,098</u> | <u>\$ 2,699,031</u> | <u>\$ 1,250,597</u> |

| Year ended December 31 | 2015 | Appropriations | Appropriations | 2016 |
|------------------------|---------------|----------------|----------------|------|
| | (As restated) | From | To | |
| | (Note 3) | Operations | Operations | |

See accompanying notes and schedules to the financial statements

Niagara Peninsula Conservation Authority

Statement of Cash Flows

Year ended December 31

2016 2015
(As restated)
(Note 3)

Increase (decrease) in cash and cash equivalents

Operating activities

| | | |
|--|------------------|------------------|
| Annual surplus | \$ 2,108,264 | \$ 2,781,470 |
| Adjustments for non-cash items | | |
| Amortization of tangible capital assets | 687,285 | 640,147 |
| Contributed tangible capital assets | - | (112,500) |
| (Gain) loss on disposal of tangible capital assets | - | (14,095) |
| Employee future benefits | (7,000) | 31,000 |
| | <u>2,788,549</u> | <u>3,326,022</u> |
| Changes in non-cash working capital | | |
| Accounts receivable | (49,322) | (175,706) |
| Accrued interest on investments | (873) | 826 |
| Prepays | (19,630) | - |
| Accounts payable and accrued liabilities | 889,481 | (39,411) |
| Deferred revenue - Other | 96,269 | 84,967 |
| Deferred revenue - Welland River restoration (Ontario Power Generation) | <u>(169,635)</u> | <u>(33,086)</u> |
| | <u>3,534,839</u> | <u>3,163,612</u> |

Investing activities

| | | |
|-----------------------------------|--------------------|--------------------|
| Proceeds from sale of investments | 3,116,610 | 3,055,500 |
| Purchases of investments | <u>(4,000,000)</u> | <u>(3,116,610)</u> |
| | <u>(883,390)</u> | <u>(61,110)</u> |

Capital activities

| | | |
|---|--------------------|--------------------|
| Purchases of tangible capital assets | (1,327,485) | (1,703,189) |
| Proceeds from disposal of tangible capital assets | - | 14,095 |
| Payments on long-term debt | <u>(1,138,710)</u> | <u>(1,243,603)</u> |
| | <u>(2,466,195)</u> | <u>(2,932,697)</u> |

Increase in cash and cash equivalents

185,254 169,805

Cash and cash equivalents

| | | |
|-------------------|---------------------|---------------------|
| Beginning of year | <u>4,224,450</u> | <u>4,054,645</u> |
| End of year | <u>\$ 4,409,704</u> | <u>\$ 4,224,450</u> |

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

1. Nature of operations

The Niagara Peninsula Conservation Authority ("the Authority") is established under The Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources. It is exempt from income taxes under section 149(1)(c) of the Income Tax Act.

2. Significant accounting policies

Management responsibility

The financial statements are the responsibility of and prepared by management in accordance with Canadian public sector accounting standards. The preparation of financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The significant accounting policies used are as follows:

Basis of accounting

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Cash and cash equivalents

Cash and temporary investments include cash on hand, balances with banks and guaranteed investment certificates that mature within one year.

Portfolio investments

Portfolio investments are valued at the lower of cost and market value. Interest income is reported as revenue in the period earned.

Deferred revenue

Deferred revenues represent government transfers and user fees which have been collected but for which related expenditures or related services have yet to be performed. These amounts will be recognized as revenues in the year the expenditures are made or services provided.

Tangible capital assets

Tangible capital assets are recorded at cost. Cost includes all directly attributable expenses in the acquisition, construction, development and/or betterment of the asset required to install the asset at the location and in the condition necessary for its intended use. Contributed tangible capital assets are capitalized at their estimated fair value upon acquisition.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

2. Significant accounting policies (continued)

Leases are classified as capital or operating leases. Leases that transfer substantially all benefits incidental to ownership are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

Amortization is calculated on a straight-line basis to write-off the net cost of each asset over its estimated useful life for all classes except land. Land is considered to have an infinite life without amortization. Residual values of assets are assumed to be zero with any net gain or loss arising from the disposal of assets recognized in the Statement of Operations as "Other" revenue. Full-year amortization is charged in the year of acquisition and disposal. Assets under construction are not amortized until the asset is available for productive use.

Amortization is based on the following classifications and useful lives:

| | |
|-------------------|-----------------|
| Land improvements | 20 years |
| Buildings | 30 years |
| Dams | 15 to 100 years |
| Gauge stations | 15 to 30 years |
| Equipment | 10 years |
| Vehicles | 5 years |
| Office equipment | 5 years |

Vehicles and equipment

The Authority maintains reserves for replacement of vehicles and equipment. Internal charges for the use of the vehicles and equipment are made to the various projects and programs of the Authority. The internal charges are designed to recover the costs of operating equipment including replacement.

Reserves

Reserves for future expenditures and contingencies are established as required at the discretion of the board of directors of the Authority. Increases or decreases in these reserves are made by appropriations from or to operations.

Revenue recognition

a) Government transfers

Government transfers are recognized as revenue in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

b) Municipal levies

Municipal levies are recognized as revenue in the period in which the levy is issued.

c) Authority generated

User fees, sales and admissions are recognized when the services are performed or goods are delivered and there is reasonable assurance of collection. Other revenues are recorded when they are earned and collection is reasonably assured.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

2. Significant accounting policies (continued)

Use of estimates and measurement uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. One area in which management makes an estimate is with regards to obligations for employee benefits.

3. Prior period adjustments

In 2016, management became aware that amounts were recorded in error for the year ended December 31, 2015.

Adjustment A

Government transfers and interest in the amount of \$214,547 were recorded as deferred revenue at December 31, 2015, but it was subsequently identified that the expenses related to the funding had been incurred and recorded incorrectly within the general ledger. Therefore, the deferred revenue had satisfied the stipulations for reporting as revenue.

Adjustment B

Accounts receivable in the amount of \$14,175 were removed to more accurately reflect amounts owing.

The correction of these errors has been presented by retrospectively restating the comparative figures as follows:

| | <u>As Previously Reported</u> | <u>Increase/(Decrease)</u> | <u>As Restated</u> |
|--|-----------------------------------|----------------------------|--------------------|
| | | <u>A</u> <u>B</u> | |
| <u>Statement of Financial Position</u> | | | |
| Accounts receivable - Other | \$232,302 | \$(14,175) | \$218,127 |
| Deferred revenue - Other | 720,519 | \$(214,547) | 505,972 |
| <u>Statement of Operations</u> | | | |
| <u>Revenues</u> | | | |
| Government transfers | | | |
| Province of Ontario - Other | 225,418 | 134,694 | 360,112 |
| Government of Canada | 160,682 | 53,571 | 214,253 |
| Authority generated | | | |
| Interest | 88,334 | 26,282 | 114,616 |
| <u>Expenses</u> | | | |
| Corporate services | 2,941,214 | 14,175 | 3,101,342 |
| <u>Accumulated surplus</u> | 19,997,311 | 214,547 (14,175) | 20,197,683 |

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

4. Portfolio investments

Portfolio investments consist of a bank guaranteed investment certificates bearing interest ranging from 1.5% to 1.85% maturing in December 2017. Interest is receivable on maturity. Carrying value approximates market value.

5. Employee future benefits

The Authority provides extended life, health and dental benefits for early retirees to age 65 which will require funding in future periods. The Authority recognizes these post-retirement costs in the period in which the employees rendered the services. The accrued benefit liability at December 31, 2016 was estimated by management to be \$146,000 (2015 - \$153,000).

6. Long-term debt

| | <u>2016</u> | <u>2015</u> |
|--|----------------------------|----------------------------|
| The Authority has assumed responsibility for the payment of principal and interest charges on long-term debt issued by the Region of Niagara. The debt bears interest at 5%. At the end of the year, the outstanding principal amount of this debt is: | <u>\$ 2,443,130</u> | <u>\$ 3,581,840</u> |

Principal repayments in each of the next four years are due as follows:

| | |
|------|------------|
| 2017 | \$ 982,670 |
| 2018 | 760,429 |
| 2019 | 483,705 |
| 2020 | 216,326 |

The Authority paid \$164,468 (2015 - \$218,891) in interest on long-term debt during the year.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

7. Tangible capital assets

| | Cost Beginning of Year | Additions | Disposals | Cost End of Year | Accumulated Amortization Beginning of Year | Amortization | Disposals | Accumulated Amortization End of Year | Net Book Value 2016 |
|-------------------|------------------------------|--------------------|------------------|---------------------|---|-------------------|-------------|--|------------------------------|
| Land | \$8,504,865 | \$ - | \$ - | \$8,504,865 | \$ - | \$ - | \$ - | \$ - | \$ 8,504,865 |
| Land improvements | 4,468,402 | 316,166 | - | 4,784,568 | 2,317,523 | 189,532 | - | 2,507,055 | 2,277,513 |
| Buildings | 5,506,991 | 146,025 | - | 5,653,016 | 1,762,436 | 179,701 | - | 1,942,137 | 3,710,879 |
| Dams | 4,986,642 | - | - | 4,986,642 | 1,535,786 | 59,086 | - | 1,594,872 | 3,391,770 |
| Gauge stations | 377,774 | 25,577 | - | 403,351 | 141,785 | 21,090 | - | 162,875 | 240,476 |
| Equipment | 1,200,516 | 218,643 | - | 1,419,159 | 707,215 | 119,406 | - | 826,621 | 592,538 |
| Vehicles | 210,176 | - | - | 210,176 | 184,349 | 17,747 | - | 202,096 | 8,080 |
| Office equipment | 557,526 | 151,245 | - | 708,771 | 311,384 | 100,723 | - | 412,107 | 296,664 |
| Work-in-progress | 70,672 | 530,854 | 61,025 | 540,501 | - | - | - | - | 540,501 |
| | <u>\$25,883,564</u> | <u>\$1,388,510</u> | <u>\$ 61,025</u> | <u>\$27,211,049</u> | <u>\$6,960,478</u> | <u>\$ 687,285</u> | <u>\$ -</u> | <u>\$7,647,763</u> | <u>\$19,563,286</u> |

| | Cost Beginning of Year | Additions | Disposals | Cost End of Year | Accumulated Amortization Beginning of Year | Amortization | Disposals | Accumulated Amortization End of Year | Net Book Value 2015 |
|-------------------|------------------------------|--------------------|------------------|---------------------|---|-------------------|------------------|--|------------------------------|
| Land | \$7,471,796 | \$1,033,069 | \$ - | \$8,504,865 | \$ - | \$ - | \$ - | \$ - | \$8,504,865 |
| Land improvements | 4,349,554 | 118,848 | - | 4,468,402 | 2,139,151 | 178,372 | - | 2,317,523 | 2,150,879 |
| Buildings | 5,401,414 | 105,577 | - | 5,506,991 | 1,587,602 | 174,834 | - | 1,762,436 | 3,744,555 |
| Dams | 4,986,642 | - | - | 4,986,642 | 1,476,701 | 59,085 | - | 1,535,786 | 3,450,856 |
| Gauge stations | 344,602 | 33,172 | - | 377,774 | 121,400 | 20,388 | 3 | 141,785 | 235,989 |
| Equipment | 997,722 | 203,094 | 300 | 1,200,516 | 604,512 | 103,003 | 300 | 707,215 | 493,301 |
| Vehicles | 231,176 | - | 21,000 | 210,176 | 177,820 | 27,529 | 21,000 | 184,349 | 25,827 |
| Office equipment | 303,130 | 254,396 | - | 557,526 | 234,448 | 76,936 | - | 311,384 | 246,142 |
| Work-in-progress | 3,139 | 70,672 | 3,139 | 70,672 | - | - | - | - | 70,672 |
| | <u>\$24,089,175</u> | <u>\$1,818,828</u> | <u>\$ 24,439</u> | <u>\$25,883,564</u> | <u>\$6,341,634</u> | <u>\$ 640,147</u> | <u>\$ 21,303</u> | <u>\$6,960,478</u> | <u>\$18,923,086</u> |

During the year the Authority received a donation related to a land purchase. The donated value of \$112,500 has been added to the cost of the land and reported in revenue as a land contribution.

8. Credit facility

The Authority's credit facility includes an overdraft lending account of \$800,000 bearing interest at prime. No amount was outstanding as at the year end. The facility is secured by a general security agreement.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

9. Pension plan

The Authority makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of the 59 (2015 - 58) members of its staff. The plan is a defined benefit plan that specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Employees and employers contribute jointly to the plan.

Since OMERS is a multi-employer pension plan, the Authority does not recognize any share of the pension plan deficit of \$2.3 billion (2015 - \$5.3 billion) based on the fair market value of the Plan's assets, as this is a joint responsibility of all Ontario municipal entities and their employees. Contributions were made in the 2016 calendar year at rates ranging from 9.0% to 15.8% depending on the member's designated retirement age and level of earnings. Employer contributions for current and past service are included as an expense in the Statement of Operations. Employer contributions to OMERS for 2016 current and past service was \$462,855 (2015 - \$420,250) and were matched by employee contributions in a similar amount.

10. Net assets invested in tangible capital assets

The net assets invested in tangible capital assets is represented by:

| | <u>2016</u> | <u>2015</u> |
|--|----------------------------|---------------------|
| Tangible capital assets net book value | \$19,563,286 | \$18,923,086 |
| Less: Past capital levy due to the Region (Note 6) | <u>(2,443,130)</u> | <u>(3,581,840)</u> |
| | <u>\$17,120,156</u> | <u>\$15,341,246</u> |

11. Economic interest in Niagara Peninsula Conservation Foundation

The Authority has an economic interest in the Niagara Peninsula Conservation Foundation ("Foundation"). The Foundation is incorporated under the laws of Ontario to assist in the cultivation and advancement of conservation by actively seeking support for conservation projects and programs through fundraising efforts and by serving as custodian for the donations and gifts. The Foundation is an independent organization and a Registered Charity that is exempt from income tax under the Income Tax Act. The Authority is the main beneficiary of the Foundation's externally restricted and unrestricted funds. The Foundation follows Canadian accounting standards for non-profit organizations and its accounts are not consolidated in these financial statements.

During 2016, the Foundation contributed \$13,500 (2015 - \$100,000) to fund projects and programs carried out by the Authority. At December 31, 2016, the amount due from the Foundation to the Authority to fund projects and programs is \$Nil (2015 - \$100,000).

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

12. Comparative figures

Certain of the comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

13. Budget

The budget adopted by the Authority on October 21, 2015 was not prepared on a basis consistent with that used to report actual results in accordance with Canadian public sector accounting standards. The budget was prepared on a modified accrual basis while Canadian public sector accounting standards require a full accrual basis. As a result, the budget figures presented in the statement of operations and statement of changes in net debt represent the budget adopted by the Authority with the following adjustments:

| | | |
|--|----|------------------|
| Budgeted annual surplus | \$ | - |
| Add: | | |
| Acquisition of tangible capital assets | | 1,405,876 |
| Repayment of long term debt | | 1,185,532 |
| Transfers to reserves | | 1,027,469 |
| Less: | | |
| Transfers from reserves | | (829,500) |
| Amortization of tangible capital assets | | <u>(687,285)</u> |
| Budgeted surplus per statement of operations | \$ | <u>2,102,092</u> |

14. Contingencies

The Authority is involved from time to time in litigation, which arises in the normal course of business. In respect of any outstanding claims, the Authority believes that insurance coverage is adequate and that no material exposure exists on the eventual settlement of such litigation, therefore no provision has been made in the accompanying financial statements.

Niagara Peninsula Conservation Authority

Notes to the Financial Statements

December 31, 2016

15. Segmented information

The Authority provides a wide range of services which are categorized by department. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

Corporate services

Corporate services is comprised of the administration of the offices.

Watershed

The watershed department is the umbrella for three divisions dedicated to monitoring, regulating, protecting and improving the health and safety of our watershed.

Operations

The operations department is the umbrella for three divisions dedicated to conservation land management, conservation land programming and development and managing the Authority's vehicles and equipment. Conservation land management is the administration department for the conservation areas. Conservation land programming and development is responsible for maintenance and improvements to the conservation areas. The vehicles and equipment department accounts for the cost of maintaining the vehicles and equipment.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

Niagara Peninsula Conservation Authority
Corporate Services
Schedule of Segment Disclosure

Year ended December 31

| | 2016 Budget | 2016 Actual | 2015 Actual (As restated) (Note 3) |
|---|-------------------|-------------------|---|
| Revenues | | | |
| Government transfers | | | |
| Province of Ontario - Ministry of Natural Resources and Forestry | \$ 75,800 | \$ 75,796 | \$ 70,196 |
| Municipal levies | | | |
| General | 2,935,634 | 2,935,634 | 2,224,995 |
| Special | 1,563,133 | 1,563,133 | 1,563,133 |
| Authority generated | | | |
| Niagara Peninsula Conservation Foundation | 70,000 | - | 100,000 |
| Interest | 60,000 | 73,872 | 114,616 |
| Other | - | 34,634 | 32,767 |
| | <u>4,704,567</u> | <u>4,683,069</u> | <u>4,105,707</u> |
| Expenses | | | |
| Corporate services | 643,310 | 655,082 | 357,872 |
| Office services | 767,094 | 832,441 | 930,214 |
| Financial services | 273,937 | 366,646 | 277,339 |
| Human resources | 117,590 | 111,552 | 78,764 |
| Information technology/GIS | 511,324 | 505,969 | 516,757 |
| Corporate communications | 325,738 | 314,928 | 453,160 |
| CAO & board expenses | 325,073 | 353,493 | 341,283 |
| | <u>2,964,066</u> | <u>3,140,111</u> | <u>2,955,389</u> |
| Annual surplus | 1,740,501 | 1,542,958 | 1,150,318 |
| <i>Acquisition of tangible capital assets</i> | <i>182,500</i> | <i>141,403</i> | <i>254,396</i> |
| <i>Principal payments on long-term debt</i> | <u>1,185,532</u> | <u>1,185,532</u> | <u>1,243,603</u> |
| <i>Annual surplus (deficit) after acquisition of tangible capital assets and principal payments on long-term debt</i> | <u>\$ 372,469</u> | <u>\$ 216,023</u> | <u>\$ (347,681)</u> |

Niagara Peninsula Conservation Authority

Watershed

Schedule of Segment Disclosure

Year ended December 31

2016
Budget

2016
Actual

2015
Actual
(As restated)
(Note 3)

Revenues

| | | | |
|--|------------------|------------------|------------------|
| Government transfers | | | |
| Province of Ontario - Ministry of Natural Resources and Forestry | \$ 98,700 | \$ 98,700 | \$ 104,300 |
| Province of Ontario - Other | 330,000 | 376,756 | 360,112 |
| Government of Canada | 235,000 | 157,402 | 211,605 |
| Municipal levies | | | |
| General | 1,628,441 | 1,628,441 | 1,346,456 |
| Special | 497,200 | 497,200 | 479,200 |
| Authority generated | | | |
| Administration fees | 355,000 | 393,255 | 463,940 |
| Other | <u>81,244</u> | <u>294,310</u> | <u>163,556</u> |
| | <u>3,225,585</u> | <u>3,446,064</u> | <u>3,129,169</u> |

Expenses

| | | | |
|---------------------------------------|------------------|------------------|------------------|
| Watershed management | 326,785 | 568,531 | 333,443 |
| Plan review and regulations (Page 18) | 1,119,381 | 1,135,276 | 1,011,445 |
| Watershed projects (Page 19) | <u>1,779,419</u> | <u>1,639,017</u> | <u>1,711,198</u> |
| | <u>3,225,585</u> | <u>3,342,824</u> | <u>3,056,086</u> |

Annual surplus (deficit)

- 103,240 73,083

Acquisition of tangible capital assets

112,500 234,159 33,172

Annual (deficit) surplus after acquisition of tangible capital assets

\$ (112,500) \$ (130,919) \$ 39,911

Niagara Peninsula Conservation Authority

Plan Review and Regulations

Schedule of Segment Disclosure

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|--|---------------------|---------------------|-------------------|
| Revenues | | | |
| Government transfers | | | |
| Province of Ontario - Ministry of Natural Resources and Forestry | \$ 60,000 | \$ 60,000 | \$ 28,100 |
| Municipal levies | | | |
| General | 211,998 | 211,998 | 465,000 |
| Special | 309,500 | 309,500 | 309,500 |
| Authority generated | | | |
| Administration fees | 355,000 | 393,255 | 463,940 |
| Other | - | 22,515 | 27 |
| | <u>936,498</u> | <u>997,268</u> | <u>1,266,567</u> |
| Expenses | | | |
| Municipal plan input and review | 199,358 | 216,177 | 160,565 |
| Development plan input and review | 341,318 | 356,136 | 335,513 |
| Construction permit review and compliance | 190,790 | 178,425 | 174,027 |
| Forest by law | 103,927 | 101,986 | 101,328 |
| Watershed biology | <u>283,988</u> | <u>282,552</u> | <u>240,012</u> |
| | <u>1,119,381</u> | <u>1,135,276</u> | <u>1,011,445</u> |
| Annual (deficit) surplus | (182,883) | (138,008) | 255,122 |
| <i>Acquisition of tangible capital assets</i> | <u>-</u> | <u>-</u> | <u>-</u> |
| <i>Annual (deficit) surplus after acquisition of tangible capital assets</i> | <u>\$ (182,883)</u> | <u>\$ (138,008)</u> | <u>\$ 255,122</u> |

Niagara Peninsula Conservation Authority

Watershed Projects

Schedule of Segment Disclosure

Year ended December 31

2016
Budget

2016
Actual

2015
Actual
(As restated)
(Note 3)

Revenues

| | | | |
|--|------------------|------------------|------------------|
| Government transfers | | | |
| Province of Ontario - Ministry of Natural Resources and Forestry | \$ 38,700 | \$ 38,700 | \$ 76,200 |
| Province of Ontario - Other | 330,000 | 376,756 | 360,112 |
| Government of Canada | 235,000 | 157,402 | 211,605 |
| Municipal levies | | | |
| General | 1,089,658 | 1,089,658 | 871,456 |
| Special | 187,700 | 187,700 | 169,700 |
| Authority generated | | | |
| Other | 81,244 | 271,795 | 163,529 |
| | <u>1,962,302</u> | <u>2,122,011</u> | <u>1,852,602</u> |

Expenses

| | | | |
|---|------------------|------------------|------------------|
| Restoration and remedial action plan (Page 20) | 892,533 | 859,100 | 911,530 |
| Source water protection, engineering and water quality (Page 21) | 611,629 | 511,233 | 509,617 |
| Flood protection, control structures and special projects (Page 22) | 275,257 | 268,684 | 290,051 |
| | <u>1,779,419</u> | <u>1,639,017</u> | <u>1,711,198</u> |

Annual surplus

182,883 482,994 141,404

Acquisition of tangible capital assets

112,500 234,159 33,172

Annual surplus after acquisition of tangible capital assets

\$ 70,383 \$ 248,835 \$ 108,232

Niagara Peninsula Conservation Authority

Restoration and Remedial Action Plan

Schedule of Segment Disclosure

Year ended December 31

| | 2016 Budget | 2016 Actual | 2015 Actual (As restated) (Note 3) |
|--|------------------|------------------|---|
| Revenues | | | |
| Government transfers | | | |
| Province of Ontario - Other | \$ 95,000 | \$ 144,795 | \$ 59,205 |
| Government of Canada | 235,000 | 157,402 | 211,605 |
| Municipal levies | | | |
| General | 521,033 | 521,033 | 271,456 |
| Special | - | - | 150,000 |
| Authority generated | | | |
| Other | 81,244 | 99,781 | 100,144 |
| | <u>932,277</u> | <u>923,011</u> | <u>792,410</u> |
| Expenses | | | |
| 12 Mile Creek restoration | 135,059 | 137,805 | 49,679 |
| 20 Mile Creek restoration | 134,658 | 131,677 | 49,825 |
| Lake Erie Northshore restoration | 30,000 | 28,103 | 19,228 |
| Niagara-on-the-Lake creeks restoration | 134,059 | 118,012 | 50,991 |
| Welland River restoration | 125,500 | 100,506 | 130,064 |
| General restoration | 242,757 | 263,262 | 480,321 |
| Well decommissioning program | 12,500 | 13,394 | 10,595 |
| Niagara River remedial action plan co-ordination | 78,000 | 66,341 | 120,827 |
| | <u>892,533</u> | <u>859,100</u> | <u>911,530</u> |
| Annual surplus (deficit) | 39,744 | 63,911 | (119,120) |
| <i>Acquisition of tangible capital assets</i> | <u>15,000</u> | - | - |
| <i>Annual surplus (deficit) after acquisition of tangible capital assets</i> | <u>\$ 24,744</u> | <u>\$ 63,911</u> | <u>\$ (119,120)</u> |

Niagara Peninsula Conservation Authority

Source Water Protection, Engineering and Water Quality

Schedule of Segment Disclosure

Year ended December 31

2016
Budget

2016
Actual

2015
Actual
(As restated)
(Note 3)

Revenues

| | | | |
|--|----------------|----------------|----------------|
| Government transfers | | | |
| Province of Ontario - Ministry of Natural Resources and Forestry | \$ 38,700 | \$ 38,700 | \$ - |
| Province of Ontario - Other | 235,000 | 231,961 | 298,363 |
| Municipal levies | | | |
| General | 333,829 | 333,829 | 375,000 |
| Special | 187,700 | 187,700 | - |
| Authority generated | | | |
| Other | - | 17,431 | 11,839 |
| | <u>795,229</u> | <u>809,621</u> | <u>685,202</u> |

Expenses

| | | | |
|----------------------------------|----------------|----------------|----------------|
| Source water protection | 128,500 | 126,185 | 161,667 |
| Water resources engineering | 127,417 | 134,205 | 105,555 |
| Water quality monitoring program | 355,712 | 250,843 | 241,795 |
| Other monitoring programs | - | - | 600 |
| | <u>611,629</u> | <u>511,233</u> | <u>509,617</u> |

Annual surplus

183,600 298,388 175,585

Acquisition of tangible capital assets

- - -

Annual surplus after acquisition
of tangible capital assets

\$ 183,600 \$ 298,388 \$ 175,585

Niagara Peninsula Conservation Authority Flood Protection, Control Structures and Special Projects Schedule of Segment Disclosure

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|--|---------------------|---------------------|------------------|
| Revenues | | | |
| Government transfers | | | |
| Province of Ontario - Ministry of Natural Resources and Forestry | \$ - | \$ - | \$ 76,200 |
| Province of Ontario - Other | - | - | 2,544 |
| Municipal levies | | | |
| General | 234,796 | 234,796 | 225,000 |
| Special | - | - | 19,700 |
| Authority generated | | | |
| Other | - | 154,583 | 51,546 |
| | <u>234,796</u> | <u>389,379</u> | <u>374,990</u> |
| Expenses | | | |
| Flood forecasting and warning | 128,313 | 122,076 | 122,785 |
| Flood control structures | - | - | 44,293 |
| Special projects | <u>146,944</u> | <u>146,608</u> | <u>122,973</u> |
| | <u>275,257</u> | <u>268,684</u> | <u>290,051</u> |
| Annual surplus (deficit) | (40,461) | 120,695 | 84,939 |
| <i>Acquisition of tangible capital assets</i> | <u>97,500</u> | <u>234,159</u> | <u>33,172</u> |
| <i>Annual (deficit) surplus after acquisition of tangible capital assets</i> | <u>\$ (137,961)</u> | <u>\$ (113,464)</u> | <u>\$ 51,767</u> |

Niagara Peninsula Conservation Authority

Operations

Schedule of Segment Disclosure

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|--|--------------------|-------------------|-------------------|
| Revenues | | | |
| Government transfers | | | |
| Province of Ontario - Other | \$ - | \$ 4,000 | \$ - |
| Government of Canada | 245,000 | 113,631 | 2,648 |
| Municipal levies | | | |
| General | 1,446,535 | 1,446,535 | 2,439,159 |
| Special | 732,000 | 732,000 | 750,000 |
| Authority generated | | | |
| User fees, sales and admissions | 1,379,495 | 1,612,548 | 1,450,140 |
| Niagara Peninsula Conservation Foundation | - | 13,500 | - |
| Land contribution (Note 7) | - | - | 112,500 |
| Other | 149,230 | 213,027 | 207,038 |
| | <u>3,952,260</u> | <u>4,135,241</u> | <u>4,961,485</u> |
| Expenses | | | |
| Land management (Page 24) | 1,057,021 | 1,110,485 | 855,400 |
| Land programming and development (Page 26) | 1,645,863 | 1,704,233 | 1,826,604 |
| Vehicles and equipment (Page 29) | 200,500 | 171,172 | 81,265 |
| | <u>2,903,384</u> | <u>2,985,890</u> | <u>2,763,269</u> |
| Annual surplus | 1,048,876 | 1,149,351 | 2,198,216 |
| <i>Acquisition of tangible capital assets</i> | <u>1,110,876</u> | <u>944,384</u> | <u>1,484,475</u> |
| <i>Annual surplus (deficit) after acquisition of tangible capital assets</i> | <u>\$ (62,000)</u> | <u>\$ 204,967</u> | <u>\$ 713,741</u> |

Niagara Peninsula Conservation Authority

Conservation Land Management

Schedule of Segment Disclosure

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|--|-------------------|------------------|-------------------|
| Revenues | | | |
| Government transfers | | | |
| Province of Ontario - Other | \$ - | \$ 4,000 | \$ - |
| Municipal levies | | | |
| General | 703,641 | 703,641 | 638,997 |
| Special | 132,000 | 132,000 | 150,000 |
| Authority generated | | | |
| User fees, sales and admissions | 262,295 | 246,822 | 253,223 |
| Niagara Peninsula Conservation Foundation | - | 13,500 | - |
| Other | <u>117,730</u> | <u>90,967</u> | <u>32,170</u> |
| | <u>1,215,666</u> | <u>1,190,930</u> | <u>1,074,390</u> |
| Expenses | | | |
| Operations management | 457,673 | 546,757 | 709,447 |
| Strategic initiatives (Page 25) | <u>599,348</u> | <u>563,728</u> | <u>145,953</u> |
| | <u>1,057,021</u> | <u>1,110,485</u> | <u>855,400</u> |
| Annual surplus | 158,645 | 80,445 | 218,990 |
| <i>Acquisition of tangible capital assets</i> | <u>-</u> | <u>-</u> | <u>-</u> |
| <i>Annual surplus after acquisition of tangible capital assets</i> | <u>\$ 158,645</u> | <u>\$ 80,445</u> | <u>\$ 218,990</u> |

Niagara Peninsula Conservation Authority

Strategic Initiatives

Schedule of Segment Disclosure

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|--|-------------------|-------------------|-------------------|
| Revenues | | | |
| Municipal levies | | | |
| General | \$ 349,053 | \$ 349,053 | \$ - |
| Special | 132,000 | 132,000 | 150,000 |
| Authority generated | | | |
| User fees, sales and admissions | 262,295 | 246,353 | 244,013 |
| Niagara Peninsula Conservation Foundation | - | 13,500 | - |
| Other | <u>97,730</u> | <u>7,665</u> | <u>11,187</u> |
| | <u>841,078</u> | <u>748,571</u> | <u>405,200</u> |
| Expenses | | | |
| Management | 372,968 | 325,253 | - |
| Ball's Falls Christmas program | 3,725 | 13,885 | 7,002 |
| Envirothon | 5,550 | 8,577 | 6,450 |
| Binbrook ice fishing | 6,555 | 3,034 | 910 |
| Niagara Children's Water festival | 90,900 | 93,939 | 25,744 |
| Thanksgiving festival | <u>119,650</u> | <u>119,040</u> | <u>105,847</u> |
| | <u>599,348</u> | <u>563,728</u> | <u>145,953</u> |
| Annual surplus | 241,730 | 184,843 | 259,247 |
| <i>Acquisition of tangible capital assets</i> | <u>-</u> | <u>-</u> | <u>43,646</u> |
| <i>Annual surplus after acquisition of tangible capital assets</i> | <u>\$ 241,730</u> | <u>\$ 184,843</u> | <u>\$ 215,601</u> |

Niagara Peninsula Conservation Authority **Conservation Land Programming and Development** **Schedule of Segment Disclosure**

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|--|---------------------|-------------------|-------------------|
| Revenues | | | |
| Government transfers | | | |
| Government of Canada | \$ 245,000 | \$ 113,631 | \$ 2,648 |
| Municipal levies | | | |
| General | 622,394 | 622,394 | 1,667,562 |
| Special | 600,000 | 600,000 | 600,000 |
| Authority generated | | | |
| User fees, sales and admissions | 1,117,200 | 1,365,726 | 1,196,917 |
| Land contribution (Note 7) | - | - | 112,500 |
| Other | <u>31,500</u> | <u>121,958</u> | <u>148,869</u> |
| | <u>2,616,094</u> | <u>2,823,709</u> | <u>3,728,496</u> |
| Expenses | | | |
| Programming (Page 27) | 1,645,863 | 1,704,233 | 1,754,659 |
| Development (Page 28) | <u>-</u> | <u>-</u> | <u>71,945</u> |
| | <u>1,645,863</u> | <u>1,704,233</u> | <u>1,826,604</u> |
| Annual surplus | 970,231 | 1,119,476 | 1,901,892 |
| <i>Acquisition of tangible capital assets</i> | <u>1,110,876</u> | <u>944,384</u> | <u>1,457,288</u> |
| <i>Annual surplus (deficit) after acquisition of tangible capital assets</i> | \$ <u>(140,645)</u> | \$ <u>175,092</u> | \$ <u>444,604</u> |

Niagara Peninsula Conservation Authority
Conservation Land Programming
Schedule of Expenses

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|---|----------------------------|----------------------------|----------------------------|
| <hr/> | | | |
| Conservation Land Programming | | | |
| Ball's Falls | \$ 401,517 | \$ 382,921 | \$ 464,288 |
| Binbrook | 322,283 | 311,162 | 294,770 |
| Chippawa Creek | 307,241 | 336,000 | 300,938 |
| Long Beach | <u>311,751</u> | <u>353,734</u> | <u>346,570</u> |
| | 1,342,792 | 1,383,817 | 1,406,566 |
| Central workshop maintained areas | <u>303,071</u> | <u>320,416</u> | <u>348,093</u> |
| Expenses for the year | 1,645,863 | 1,704,233 | 1,754,659 |
| <i>Acquisition of tangible capital assets</i> | | | |
| <i>Expenses for the year</i> | <i><u>\$ 1,645,863</u></i> | <i><u>\$ 1,704,233</u></i> | <i><u>\$ 1,754,659</u></i> |

Niagara Peninsula Conservation Authority Conservation Land Development Schedule of Expenses

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|---|---------------------|-------------------|---------------------|
| Conservation Land Development | | | |
| Ball's Falls Heritage | \$ - | \$ - | \$ 7,955 |
| Binbrook | - | - | 1,473 |
| Chippawa Creek | - | - | 21,631 |
| Long Beach | - | - | 3,625 |
| | - | - | 34,684 |
| Central workshop maintained areas | | | |
| Land acquisition | - | - | 10,971 |
| Ecological projects | - | - | 13,893 |
| Gainsborough | - | - | 12,397 |
| | - | - | 37,261 |
| Expenses for the year | - | - | 71,945 |
| <i>Acquisition of tangible capital assets</i> | <u>1,110,876</u> | <u>944,384</u> | <u>1,457,288</u> |
| <i>Expenses for the year</i> | <u>\$ 1,110,876</u> | <u>\$ 944,384</u> | <u>\$ 1,529,233</u> |

**Niagara Peninsula Conservation Authority
Vehicles and Equipment
Schedule of Segment Disclosure**

| Year ended December 31 | 2016 Budget | 2016 Actual | 2015 Actual |
|--|--------------------|--------------------|------------------|
| Revenues | | | |
| Municipal levies | | | |
| General | \$ 120,500 | \$ 120,500 | \$ 132,600 |
| Authority generated | | | |
| Other | <u>-</u> | <u>102</u> | <u>25,999</u> |
| | <u>120,500</u> | <u>120,602</u> | <u>158,599</u> |
| Expenses | | | |
| Operations | | | |
| Fuel | 26,000 | 30,353 | 23,764 |
| Maintenance and repairs | 170,000 | 139,213 | 53,779 |
| Supplies and small tools | 4,500 | 1,606 | 2,629 |
| Insurance | <u>-</u> | <u>-</u> | <u>1,093</u> |
| | <u>200,500</u> | <u>171,172</u> | <u>81,265</u> |
| Annual (deficit) surplus | (80,000) | (50,570) | 77,334 |
| <i>Acquisition of tangible capital assets</i> | <u>-</u> | <u>-</u> | <u>27,187</u> |
| <i>Annual (deficit) surplus after acquisition of tangible capital assets</i> | <u>\$ (80,000)</u> | <u>\$ (50,570)</u> | <u>\$ 50,147</u> |

Niagara Peninsula Conservation Authority

Schedule of Segment Disclosure by Object

Year ended December 31

| | Corporate Services | Watershed | Operations | 2016 Total |
|------------------------------------|-----------------------|---------------------|---------------------|----------------------|
| Revenues | | | | |
| MNRF transfers | \$ 75,796 | \$ 98,700 | \$ - | \$ 174,496 |
| Other transfers | - | 534,158 | 117,631 | 651,789 |
| Municipal levies | 4,498,767 | 2,125,641 | 2,178,535 | 8,802,943 |
| User fees, sales and admissions | - | - | 1,612,548 | 1,612,548 |
| NPCF | - | - | 13,500 | 13,500 |
| Administration fees | - | 393,255 | - | 393,255 |
| Interest | 73,872 | - | - | 73,872 |
| Land contribution | - | - | - | - |
| Other | 34,634 | 294,310 | 213,027 | 541,971 |
| | <u>\$ 4,683,069</u> | <u>\$ 3,446,064</u> | <u>\$ 4,135,241</u> | <u>\$ 12,264,374</u> |
| Expenses | | | | |
| Salaries and benefits | \$ 1,632,421 | \$ 2,600,430 | \$ 2,007,000 | \$ 6,239,851 |
| Materials and supplies | 971,702 | 321,696 | 814,277 | 2,107,675 |
| Contracted services | 163,792 | 420,698 | 72,982 | 657,472 |
| Rent and financial expenses | 207,728 | - | 91,631 | 299,359 |
| Debt service | 164,468 | - | - | 164,468 |
| Intersegment transfers | - | - | - | - |
| | <u>3,140,111</u> | <u>3,342,824</u> | <u>2,985,890</u> | <u>9,468,825</u> |
| Annual surplus | <u>\$ 1,542,958</u> | <u>\$ 103,240</u> | <u>\$ 1,149,351</u> | <u>\$ 2,795,549</u> |

| | Corporate Services | Watershed | Operations | 2015 (As restated) (Note 3) Total |
|------------------------------------|-----------------------|---------------------|---------------------|--|
| Revenues | | | | |
| MNRF transfers | \$ 70,196 | \$ 104,300 | \$ - | \$ 174,496 |
| Other transfers | - | 571,717 | 2,648 | 574,365 |
| Municipal levies | 3,788,128 | 1,825,656 | 3,189,159 | 8,802,943 |
| User fees, sales and admissions | - | - | 1,450,140 | 1,450,140 |
| NPCF | 100,000 | - | - | 100,000 |
| Administration fees | - | 463,940 | - | 463,940 |
| Interest | 114,616 | - | - | 114,616 |
| Land contribution | - | - | 112,500 | 112,500 |
| Other | 32,767 | 163,556 | 207,038 | 403,361 |
| | <u>\$ 4,105,707</u> | <u>\$ 3,129,169</u> | <u>\$ 4,961,485</u> | <u>\$ 12,196,361</u> |
| Expenses | | | | |
| Salaries and benefits | \$ 1,462,076 | \$ 2,262,222 | \$ 2,036,284 | \$ 5,760,582 |
| Materials and supplies | 868,190 | 347,370 | 621,168 | 1,836,728 |
| Contracted services | 203,638 | 446,015 | 75,232 | 724,885 |
| Rent and financial expenses | 202,594 | 479 | 30,585 | 233,658 |
| Debt service | 218,891 | - | - | 218,891 |
| Intersegment transfers | - | - | - | - |
| | <u>2,955,389</u> | <u>3,056,086</u> | <u>2,763,269</u> | <u>8,774,744</u> |
| Annual surplus | <u>\$ 1,150,318</u> | <u>\$ 73,083</u> | <u>\$ 2,198,216</u> | <u>\$ 3,421,617</u> |