

**Hybrid Finance Committee Agenda
Niagara Peninsula Conservation Authority
Wednesday September 17, 2025, 10:00 a.m.
3350 Merrittville Hwy., Thorold ON**

1. APPROVAL OF AGENDA

2. DECLARATIONS OF CONFLICT OF INTEREST

3. PREVIOUS MEETING MINUTES

3.1. Minutes of the NPCA Finance Committee dated July 16, 2025

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4. CORRESPONDENCE

5. PRESENTATIONS

6. DELEGATIONS

7. CONSENT ITEMS

8. DISCUSSION ITEMS

8.1. Report No. FC-12-25 RE: 2026 Draft Budgets and Municipal Levies

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9. NEW BUSINESS

9.1. Update on Niagara Region Funding Agreement – Capital Projects 2025

10. CLOSED SESSION

11. ADJOURNMENT

**Finance Committee
MINUTES
Hybrid Meeting
Niagara Peninsula Conservation Authority
3350 Merrittville Hwy., Thorold ON
Wednesday, July 16, 2025, 10:00 a.m.**

ATTENDANCE:

S. Beattie
D. Cridland
M. Seaborn

REGRETS:

R. Foster
J. Metcalfe

STAFF PRESENT:

L. Lee-Yate, CAO & Secretary-Treasurer
L. Gagnon, Director, Corporate Services
A. Christie, Director, Conservation Areas
M. Davis, Manager, Office of the CAO & Board
E. Gervais, Manager, Corporate Support Services

Vice Chair Cridland called the meeting to order at 9:56 a.m.

1. APPROVAL OF AGENDA

Recommendation No. FC-13-2025
Moved by: Stew Beattie
Seconded by: Michelle Seaborn

THAT the agenda for the NPCA Finance Committee dated July 16, 2025 **BE APPROVED.**

CARRIED

2. DECLARATIONS OF CONFLICT OF INTEREST

None.

3. PREVIOUS MEETING MINUTES

3.1. Minutes of the NPCA Finance Committee dated April 16, 2025

Recommendation No. FC-14-2025
Moved by: Michelle Seaborn
Seconded by: Stew Beattie

THAT the Finance Committee minutes dated April 16, 2025 **BE RECEIVED FOR INFORMATION.**

CARRIED

4. CORRESPONDENCE

None.

5. PRESENTATIONS

None.

6. DELEGATIONS

None.

7. CONSENT ITEMS

None.

8. DISCUSSION ITEMS

8.1. Report No. FC-10-25 RE: 2026 Budget Assumptions and Process

Lise Gagnon, Director, Corporate Services, provided an overview of the report noted. Discussion ensued engagement opportunities regarding legislative requirements informing the levy calculation process.

Recommendation No. FC-15-2025

Moved by: Stew Beattie

Seconded by: Michelle Seaborn

THAT Report No. FC-10-25 RE: 2026 Budget Assumptions and Process **BE RECEIVED;**

AND THAT the budget assumptions for the 2026 Operating and Capital Budgets as identified in the report **BE APPROVED** for the use in the development of the 2026 budgets;

AND THAT staff **BE DIRECTED** to continue discussions relative to known funding gaps and service level agreements with municipal partners;

AND THAT a list of current known unfunded priorities **BE PREPARED** for the Board's consideration in conjunction with 2026 budgets;

AND THAT the Preliminary 2026 Budget **BE REVIEWED** by the Finance Committee and brought to the Board of Directors at the October 24, 2025 meeting for review and approval;

AND FURTHER THAT the funding municipalities **BE ADVISED** thirty days in advance of the Levy vote in accordance with the Conservation Authorities (CA) Act and Ontario Regulation 402/22.

CARRIED

8.2. Report No. FC-11-25 RE: Financial Report – June 2025

Director, Corporate Services, Lise Gagnon, provided a brief overview of the report noted above and associated appendices.

Recommendation No. FC-16-2025

Moved by: Stew Beattie

Seconded by: Michelle Seaborn

THAT Report No. FC-11-25 RE: Financial Report – June 2025 **BE RECEIVED** for information.

CARRIED

9. NEW BUSINESS

None.

10. CLOSED SESSION

None.

11. ADJOURNMENT

The Finance Committee meeting was adjourned at 10:17 a.m.

Report To: Finance Committee

Subject: 2026 Draft Budgets and Municipal Levies

Report No: FC-12-25

Date: September 17, 2025

Recommendation:

THAT Report No. FC-12-25 RE: 2026 Draft Budgets and Municipal Levies **BE RECEIVED;**

AND THAT the 2026 Draft Budgets & Municipal Levies **BE APPROVED BY WEIGHTED LEVY VOTE** at the Board of Directors meeting on October 24, 2025 for discussion with municipal staff, in accordance with Board approved Budget Assumptions;

AND THAT the list of 2026 unfunded pressures **BE PROVIDED** to partner municipalities for any future opportunities outside the 2026 budget through collaborative projects or external funding;

AND THAT NPCA staff **REPORT** the results of discussions with municipal staff to the 2026 Q2 Finance Committee and Board of Directors meetings;

AND FURTHER THAT a copy of the 2026 Draft Budgets and Municipal Levies **BE FORWARDED** to partner municipalities by September 24, 2026, which is 30 days in advance of the October 24, 2025 NPCA Board of Directors meeting.

Purpose:

The purpose of this report is to provide the Finance Committee and Board of Directors with:

- 2026 General Levy Apportionment;
- 2026 Draft Budgets and Municipal Levies; and
- 2026 Unfunded Budget Priorities.

Full details of the 2026 Draft Budgets and Municipal Levies are outlined in Appendices 1 and 2. Please note that Appendix 2 represents the 2026 Draft Budgets and Municipal Levies in the *Conservation Authorities Act* Programs and Services Inventory format.

Background:

In the development of the recommended budget assumptions for the 2026 budget process, staff have reviewed and considered the following:

- Municipal funding guidelines when available
- Cost of living adjustments (COLA) and grid step increases
- Inflation (Consumer price index – CPI)
- Impacts from tariffs
- Multi-year contractual obligations
- Operating, capital, and program pressures
- Board approved Fee Policy and full cost accounting
- Focus on internal efficiencies
- General economic outlook
- Impacts on service delivery
- Asset management and state-of-good repair
- User-Pay Principle

Discussion:

2026 Draft Operating Budgets

NPCA's overall 2026 Draft Operating Budget of \$16.238M is supported by \$8.5M municipal levy, \$5.725M in authority-generated revenue, and \$2.013M in grant funding. Overall, the operating volume in this zero-based budget is largely static against 2025, increasing marginally by 0.8% (\$142K).

The 2026 Draft Operating Budget is effectively a maintenance budget to address critical priorities and achieve required service levels, while keeping within municipal guidelines in a year of fiscal restraint. Salaries and benefits represent the largest portion of total expenditures at 72%. Operating pressures for 2026 in the salary envelope include meeting COLA provisions in the collective agreement, and grid and step increases.

NPCA seeks opportunities to offset the municipal levy where possible. One example of this is Land Care, which is a category 1 mandatory service which can be fully included in the municipal levy. Total costs for 2026 equal \$1.188M, but only 19% (\$230,585) is funded through municipal levies. The residual balance of \$957,626 is sourced from authority generated revenues, thereby reducing the levy ask of our municipal partners.

Assessment of Rockway Conservation Area Parking Fee Revenue

At the December 15, 2023, NPCA Full Authority meeting, the Board of Directors approved the formal opening of the Rockway Conservation Area entrance in the Spring of 2024 (Resolution No. FA-124-2023). Further, at the April 25, 2025, Full Authority meeting, the Board of Directors passed Resolution No. FA-47-2025 that states:

WHEREAS infrastructure upgrades, including automated gates, have been installed at Rockway Conservation Area;

WHEREAS paid parking rates have been established at Rockway Conservation Area through the NPCA's budget process;

BE IT RESOLVED THAT the NPCA hereby **SUSPEND** the collection of parking fees at Rockway Conservation Area;

AND THAT staff **BE DIRECTED** to assess financial implications of the suspension of parking fees at Rockway Conservation Area for the remainder of the 2025;

AND THAT staff **BE DIRECTED** to bring forward recommendations that address any financial implications in 2026 budget discussions;

AND THAT the NPCA continue to explore equitable initiatives to limit financial barriers to NPCA conservation areas;

AND FURTHER THAT NPCA prioritize the completion of management plans for high visitation conservation areas, including but not limited to Rockway Conservation Area.

Since the parking fee was suspended at Rockway Conservation Area, there has been steady use of the parking lot. NPCA staff have examined trail tracker information from 2024 and 2025 for the Rockway Conservation Area and conservatively estimate that upwards of 5,000 cars would park at the Rockway Conservation Area parking lot within any given year. As such it is estimated that the parking fee of \$9 per vehicle would generate approximately \$45,000 of revenue per year.

In total, the NPCA has invested \$673,575 in parking lot infrastructure and trail upgrades at the Rockway Conservation Area to address longstanding health and safety concerns and provide much-needed accessibility upgrades. The enhancement project included designated accessible parking spaces, barrier-free trail access, a barrier-free viewing area and lookout, and accessible washroom facilities. These upgrades also incorporated Low Impact Development features to manage stormwater sustainably, minimizing environmental impacts and aligning with conservation goals. Further, the EV charging stations in the parking lot were damaged in May 2025, and the unexpected repair costs were accounted for within the current operating budget.

In accordance with the Minister's Fee Classes Policy, conservation authorities can charge 'user fees' that are paid to an authority by a person or organization for a service that they

specifically benefit from. This includes use of a public resource (e.g., park access or facility rental) or the privilege of doing something (e.g., permit approval). Enabling authorities to charge a fee for programs and services where the User-Pay Principle is considered appropriate increases opportunities for an authority to generate revenue. This may reduce an authority's reliance on the municipal levy to finance the programs and services it provides.

While applying a user fee for parking at the Rockway Conservation Area is appropriate and would generate revenue to help recoup the capital investments and support ongoing land care, staff also understand the community's concerns with equitable access to the site and public safety concerns with vehicles parking along the road to avoid paying the parking fee.

As such, for the 2026 budget, staff recommend including the projected Rockway Conservation Area parking fee revenue shortfall of \$45,000 to the operating municipal levy for Niagara Region. Further, the Conservation Areas division will prepare a comprehensive strategy that will, in part, assess the feasibility and need for gates and parking fees at NPCA's high visitation passive parks, including, Rockway Conservation Area, Woodend Conservation Area, Beamer Conservation Area, and St. John's Conservation Area.

This strategy will also examine the general operational and capital costs to manage these sites, compare gate and parking fee strategies of other conservation authorities, identify potential revenue generation through parking fees while maintaining equitable access to the conservation areas, enhanced NaturePlus Pass revenue potential to assist in offsetting land care costs, and recommendations for implementation. **The strategy will be presented to the NPCA Board of Directors in Q1 of 2026.**

2026 Capital, Special Projects and Land Securement

The 2026 Draft Capital and Special Projects Budget includes critical conservation area infrastructure projects to meet service level needs, health and safety and state of good repair priorities. The special levy also includes funding for critical natural hazard management projects, such as floodplain and shoreline hazard mapping.

NPCA's overall 2026 Draft Capital and Special Project Budget of \$1.95M is supported by \$1.72M municipal levy, \$50K in authority-generated revenue, and \$175K in Federal and Provincial grant funding. In 2026, the capital volume has decreased by 33% (\$984,834). In 2025, NPCA undertook several material (totaling \$1M) critical infrastructure repairs and upgrades to address health and safety and state of good repair priorities. There were also several one-time capital purchases funded through external grants, such as equipment and tree stock for the Trees for All program.

Since 2019, NPCA has successfully acquired 13 parcels adding approximately 226 ha to our public land holdings. Approximately 73 ha were secured in Niagara Region, 45 ha in the City of Hamilton and 108 ha in Haldimand County. Between 2019-2025, the NPCA has successfully leveraged \$4,602,122 of external funding to cover 52% of the overall acquisition costs. The success of NPCA's land securement program is due to the continued

financial support from the participating municipalities through contributions to the land securement reserves, and private donors that enable staff to leverage external funding opportunities.

Five land acquisitions all closed by March 31, 2025, and resulted in the addition of 126 hectares of conservation land to NPCA’s land holdings, representing 70% of the NPCA’s 10-year land acquisition goal. In just two years, the NPCA has exceeded the 180-hectare target set through the Land Securement Strategy. While NPCA has achieved the 10-year goal, staff continue to assess strategic opportunities to enhance our conservation areas, protect ecologically significant areas and connect people to nature.

Considering the municipal guidelines in a year of fiscal restraint, and the need to maintain a base budget, it is recommended that the Land Securement Special Levy is scaled back to reflect the earlier commitments from Niagara Region (2023) and City of Hamilton (2024), while continuing with the current contribution from Haldimand County to leverage external funding opportunities.

NPCA’s 2026 budgets include a provision for land securement from each municipality as follows:

- Niagara Region \$250,000
- City of Hamilton \$148,000
- Haldimand County \$14,800

Summary - 2026 Draft Municipal Levy

The Ministry of Natural Resources (MNR) provides the levy apportionment ratios, which are calculated from assessment data provided by MPAC and further revised based on Ontario Regulation 401/22 under the *Conservation Authorities Act*. 2026 Levy Apportionment Ratios break down as follows:

Table 1: 2026 Levy Apportionment

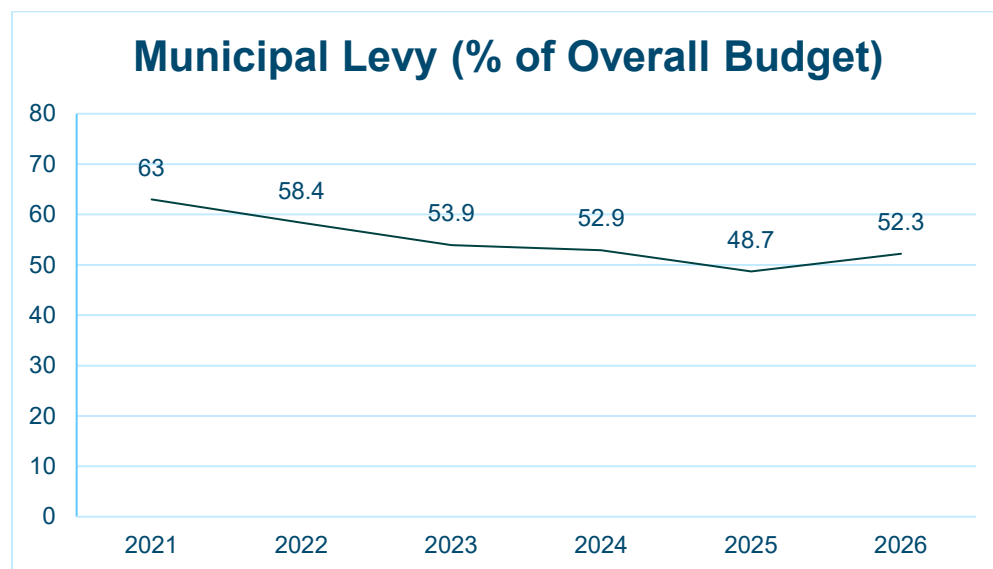
Municipality	2026	2025	Variance
Niagara	76.8667%	76.9078%	-0.0411%
Hamilton	21.2010%	21.1713%	0.0297%
Haldimand	1.9322%	1.9209%	0.0113%

A breakdown of municipal levies, including Capital, Special Projects and Land Securement special levies, is provided in Table 2 below. Additional details are included in Appendices 1 and 2.

Table 2: 2026 Levy Summary, by Municipality

LEVY SUMMARY - 2026					
	2026	2025	Variance		
			Amount	%	
NIAGARA					
General Levy	6,543,932	6,034,060	509,872	8.45%	
Special Levy - Capital	1,437,278	1,655,273	- 217,995	-13.17%	
Special Levy - Land Securement	250,000	269,750	- 19,750	-7.32%	
TOTAL	8,231,210	7,959,083	272,127	3.42%	
HAMILTON					
General Levy	1,792,506	1,661,065	131,441	7.91%	
Special Levy - Capital	269,521	254,503	15,018	5.90%	
Special Levy - Land Securement	148,000	159,734	- 11,734	-7.35%	
TOTAL	2,210,027	2,075,302	134,725	6.49%	
HALDIMAND					
General Levy	163,367	150,711	12,656	8.40%	
Special Levy - Capital	13,069	19,924	- 6,855	-34.41%	
Special Levy - Land Securement	14,800	14,299	501	3.50%	
TOTAL	191,236	184,934	6,302	3.41%	
CONSOLIDATED					
General Levy	8,499,805	7,845,836	653,969	8.34%	
Special Levy - Capital	1,719,868	1,929,700	- 209,832	-10.87%	
Special Levy - Land Securement	412,800	443,783	- 30,983	-6.98%	
TOTAL	10,632,473	10,219,319	413,154	4.04%	

Municipal contributions to the overall budget envelope represent 52.3%, which continues to demonstrate a decrease since 2021. Please note graphical representation below.



2026 Unfunded Budget Priorities

In the last several years, NPCA's ability to undertake both operating special projects and capital investments have been significantly impacted by a lack of financial resources. The following issues contributed in part:

- a) NPCA needs to make significant investments in infrastructural upgrades and staffing resources to safely serve our communities. An Asset Management Plan and Financing Strategy is currently being completed and will provide further refinement to the Asset State-of Good Repair Gap and funding requirements.
- b) Staff anticipates significant planning and growth pressures in the coming years in NPCA's jurisdiction requiring NPCA to proactively invest in science and information to support decision making.
- c) Completion of NPCA's 10-Year Strategic Plan has identified several gaps and priorities that NPCA must address in the coming years.
- d) *Conservation Authorities Act* amendments and associated regulations requires several priorities to be completed; this includes a significant number of investments in updating conservation areas management plans, shoreline and coastal resilience technical updates and flood and erosion hazard mitigation projects.

In keeping with previous budget cycles, an assessment of current unfunded operating and capital priorities was prioritized by staff. These initiatives (\$17.379M), classified in seven categories, are further detailed in Appendix 1. This critical exercise is intended to identify the required investments in the NPCA for long-term sustainability of the organization, and support asset management state of good repair protocols.

Financial Implications:

NPCA's 2026 Budgets and Municipal Levies have been developed in accordance with the existing levy guidelines of the *Conservation Authorities Act*. *Conservation Authorities Act* regulations specify the programs and services that Conservation Authorities must provide, requirements for service level agreements with partner municipalities, levy and budgets. Please note that Appendix 2 represents the 2026 Draft Budgets and Municipal Levies in the *Conservation Authorities* Programs and Services Inventory format.

The NPCA is required to prepare annual budgets as part of the fiscal control and financial responsibilities of the organization. The budget is also used in the audit process for evaluation by the external auditing firm. Annual audits are required as per Section 38 of the *Conservation Authorities Act*.

Unfunded budget priorities are currently not included in the 2026 Budget. A diverse range of strategies will be deployed to address these gaps. Staff will investigate external funding sources, support from the Niagara Peninsula Conservation Foundation, and liaise with

external partners and all levels of governments to look for collaborative opportunities outside the existing budget processes.

Related Reports and Appendices:

Appendix 1: NPCA 2026 Draft Budgets & Municipal Levies – Historical Format

Appendix 2: NPCA 2026 Draft Budgets & Municipal Levies – CA Programs and Services Format

Available upon request:

1. Land Securement Strategy – 2022 to 2032
2. Strategic Plan – 2021 to 2031

Links To Policy/Strategic Plan:

Goal 4.1: Strengthen government relations toward collective outcomes and impact

Goal 5.2: Improve internal operations and processes

Goal 6.1: Ensure responsible, sustainable, and sound fiscal practices

Goal 6.3: Improve asset management and close the state of good repair gap

Authored by:

Original Signed by:

Lise Gagnon, CPA, CGA
Director, Corporate Services

Reviewed and Submitted by:

Original Signed by:

Leilani Lee-Yates, BES, MSPL.RPD, MCIP, RPP
Chief Administrative Officer/Secretary-Treasurer

Niagara Peninsula Conservation Authority

2026 DRAFT BUDGETS & MUNICIPAL LEVIES

September 2025



Appendix 1 - Report No. FC-11-25

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2026 DRAFT BUDGET SUMMARY

Operating Budget - Revenues	2026 Budget	2025 Budget	Variance
Municipal Funding	8,499,805	7,845,836	653,969
Provincial Funding	577,845	537,574	40,271
Federal Funding	1,021,985	1,562,960	-540,975
Program Revenue	4,346,037	4,693,831	-347,794
Other	1,792,172	1,455,756	336,416
Total - Operating Revenues	16,237,844	16,095,957	141,887
Operating Budget - Expenses	2026 Budget	2025 Budget	Variance
Salaries and benefits, Employee Related	11,629,798	10,595,982	1,033,816
Governance	34,354	32,764	1,590
Professional Fees, Contractor Services	864,689	1,581,351	-716,662
Materials & Supplies, Vehicles & Equipment	807,716	1,082,803	-275,087
Occupancy Costs	790,830	838,989	-48,159
Park Maintenance	691,493	665,734	25,759
Information Management/GIS	708,112	549,111	159,001
Marketing, Advertising, Printing, Signs	118,964	60,158	58,806
Special Events	197,212	215,176	-17,964
Flood Forecasting & Water Quality	159,700	155,950	3,750
Miscellaneous	234,976	317,939	-82,963
Total - Operating Expenses	16,237,844	16,095,957	141,887
Capital and Special Projects	2026 Budget	2025 Budget	Variance
Facilities	940,999	2,028,787	- 1,087,788
Equipment	342,764	314,598	28,166
Infrastructure (excluding facilities)	288,009	239,323	48,686
Data and Technology Assets	319,848	212,016	107,832
Land Management Plans	0	83,062	- 83,062
Health and Safety	53,247	51,915	1,332
Total - Capital & Special Projects	1,944,867	2,929,701	- 984,834
Land Securement	412,800	443,783	- 30,983
TOTAL	18,595,511	19,469,441	- 873,930

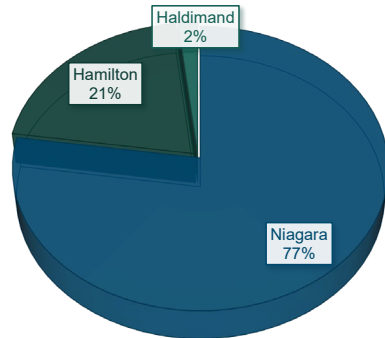
2026 MUNICIPAL LEVY SUMMARY

Levy Apportionment - 2026

The levy apportionment ratios are calculated from assessment data provided by MPAC, and further revised based on the Conservation Authority Levies Regulation.

Municipality	% in CA	Municipal Population	Municipal Population in CA	Prior Year CVA in CA	2026 Levy Apportionment	2025 Levy Apportionment	Variance
Haldimand	25%	42,461	10,488	\$1.913B	1.9322%	1.9209%	0.0113%
Hamilton	21%	450,212	94,995	\$21.082B	21.2010%	21.1713%	0.0297%
Niagara	100%	373,586	373,586	\$76.583B	76.8667%	76.9078%	-0.0411%
Total		866,259	479,069	\$99.578B	100.0000%	100.0000%	

2026 MUNICIPAL LEVY - CONSOLIDATED



LEVY SUMMARY - 2026					
			Variance		
			Amount	%	
NIAGARA			2026	2025	
General Levy	6,543,932	6,034,060	509,872	8.45%	
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TOTAL	10,632,473	10,219,319	413,154	4.04%	

2026 UNFUNDED BUDGET PRIORITIES

Description	2026 Unfunded Priority	2026 Unfunded Budget Priorities - Proposed Funding		
		Municipal Funding		
		Niagara	Hamilton	Haldimand
<u>Integrated Watershed Strategies</u>				
Four Mile Creek Water Budget & Subwatershed Planning	100,000	100,000		
Invasive Species Strategy - Phase 2	20,000	15,373	4,240	387
Climate Change Action Program Corporate Risk & Vulnerability Assessment	150,000	115,300	31,802	2,898
Lakewood CA Restoration Plan Implementation	150,000	150,000		
Flood and Erosion Mitigation - Assessment and Design	2,000,000	1,537,336	424,020	38,644
Non-Point Source Water Quality Best Management Practices Stewardship	200,000	153,734	42,402	3,864
Shoreline Climate Modeling and Risk Assessment (incl Lake Erie Shoreline Hazard Mapping)	500,000	500,000		
Sustainable Technologies Program	260,000	199,853	55,123	5,024
Urban Climate Stewardship for Nearshore Watershed (Land to Lake Initiative)	240,000	184,481	50,882	4,637
Total - Integrated Watershed Strategies	3,620,000	2,956,077	608,469	55,454
<u>Natural Hazard Management</u>				
Upper Virgil Dam Erosion Protection	200,000	200,000		
Lower Virgil Dam Erosion Protection	200,000	200,000		
Total - Natural Hazard Management	400,000	400,000	-	-
<u>Conservation Authority Act Requirements</u>				
Land Management Plans	125,000	96,084	26,501	2,415
Total - Conservation Authority Act Requirements	125,000	96,084	26,501	2,415
<u>Corporate Services and Asset Management</u>				
Strategic Asset Management Policy/Planning	80,000	61,493	16,961	1,546
Sustainable Technologies and Green Infrastructure	100,000	76,867	21,201	1,932
IT Security Audit	50,000	38,433	10,601	966
IT Equipment Upgrades	50,000	38,433	10,601	966
Growth FTE's - Compliance Tech, GIS Tech, Records Management	250,000	192,167	53,003	4,830
Operationalize Digital Strategy	500,000	384,334	106,005	9,661
Corporate Support - Process Reviews	100,000	76,867	21,201	1,932
Facilities - furniture, upgrades, EV Stations, etc.	250,000	192,167	53,002	4,831
Accounting Clerk	91,325	70,199	19,361	1,765
IT and GIS Technician	91,325	70,199	19,361	1,765
Total - Corporate Services and Asset Management	1,562,650	1,201,159	331,297	30,194
<u>Corporate Administration</u>				
NPCA Website Technical Maintenance & Redesign	50,000	38,433	10,601	966
Total - Corporate Administration	50,000	38,433	10,601	966
<u>Watershed Planning & Permits</u>				
Compliance Technician	91,325	70,198	19,362	1,765
Total - Watershed Planning & Permits	91,325	70,198	19,362	1,765

2026 UNFUNDED BUDGET PRIORITIES				
Description	2026 Unfunded Priority	2026 Unfunded Budget Priorities - Proposed Funding		
		Municipal Funding		
		Niagara	Hamilton	Haldimand
State of Good Repair (SOGR) / Health and Safety				
Asset replacement and sustainment (amortization)	1,400,000	1,076,135	296,814	27,051
Campground Upgrades	500,000	500,000		
Barn Storage Facility	200,000	200,000		
Automated Gates	330,000	330,000		
Furniture	25,000	19,217	5,300	483
Lime Kiln Restoration	100,000	100,000		
New Metal Stairs for Bruce Trail	200,000			
Interpretive and Wayfinding Signage	500,000	384,334	106,005	9,661
Pavilion 1 Demolition	50,000		50,000	
Natural Playgrounds	750,000	500,000	250,000	
Main Boat Launch Upgrade	500,000		500,000	
Northside Playground	125,000	125,000		
Drainage South Side	100,000	100,000		
Rebuild Comfort station #2 South Side	400,000	400,000		
Beach Washroom Renovations	50,000	50,000		
Electrical Upgrades	1,000,000	1,000,000		
New Pavilion	125,000	125,000		
Tile Drain in Day Use	125,000	125,000		
Roadway Improvements	1,200,000	722,402	454,412	23,186
St. Johns Valley Retaining Wall	500,000	500,000		
St. Johns Valley Centre Septic System	225,000	225,000		
Fencing for All Parks	300,000	230,600	63,603	5,797
Waste bins for All Parks	30,000	23,060	6,360	580
Outdoor Education Natural and Cultural Heritage Campus	1,000,000	1,000,000		
Morgan's Point Washroom Renovations	300,000	300,000		
Morgan's Point Boardwalk	150,000	150,000		
EV Charging Stations	170,000	140,000	30,000	
CFC - Back Up Generator	100,000	100,000		
CFC - Front Entrance (Pond Replacement)	300,000	300,000		
CFC - Replace Windows and Repair Siding	200,000	200,000		
Campground Upgrades - AODA Accessibility	100,000	100,000		
NPCA Net Zero Headquarters Planning, Feasibility Assessment & Design	75,000	57,650	15,901	1,449
Historical Buildings Restoration	400,000	400,000		
Total - State of Good Repair / Health and Safety	11,530,000	9,483,398	1,778,395	68,207
TOTAL 2026 UNFUNDED BUDGET PRIORITIES	17,378,975	14,245,349	2,774,625	159,001

Classification	Niagara	Hamilton	Haldimand	External
Integrated Watershed Strategies	2,956,077	608,469	55,454	-
Natural Hazard Management	400,000	-	-	-
Conservation Authority Act Requirements	96,084	26,501	2,415	-

2026 UNFUNDED BUDGET PRIORITIES

Description	2026 Unfunded Priority	2026 Unfunded Budget Priorities - Proposed Funding		
		Municipal Funding		
		Niagara	Hamilton	Haldimand
Corporate Services and Asset Management	1,201,159	331,297	30,194	-
Corporate Administration	38,433	10,601	966	-
Watershed Planning & Permits	70,198	19,362	1,765	-
State of Good Repair (SOGR) / Health and Safety	9,483,398	1,778,395	68,207	200,000
	14,245,349	2,774,625	159,001	200,000

Niagara Peninsula Conservation Authority										
2026 Budgets and Municipal Levies (Budget by Programs and Services)										
Appendix 2 - Report No. FC-11-25			Levy				Non-Levy			TOTAL BUDGET
Dept	Description	Category	Niagara	Hamilton	Haldimand	Total Levy	Provincial	Federal	Self-Generated	
General Levy - Category 1										
Natural Hazard Management										
301	Flood Forecasting and Warning	1	266,437	73,487	6,698	346,622	31,000	34,374	140,000	377,622
157	Flood and Erosion Management	1	60,249	16,618	1,515	78,381	5,200			83,581
323	Water Resources	1	123,637	34,101	3,108	160,846				195,220
335	Climate Resilient Coastal Communities Program	1	61,470	16,954	1,545	79,969				79,969
345	Environmental Planning and Policy	1	226,110	62,365	5,684	294,158				434,158
361	Planning and Permitting	1	277,583	76,562	6,978	361,123	38,600		641,000	1,040,723
371	Compliance and Enforcement	1	533,931	147,267	13,422	694,620			56,450	751,070
391	Planning Ecology	1	209,443	57,768	5,265	272,476				272,476
125	Regulatory Mapping Technical Studies	1	19,217	5,300	483	25,000				25,000
TOTAL			1,778,077	490,421	44,696	2,313,194	74,800	34,374	837,450	3,259,818
Watershed Resource Management and Climate Change										
265	Watershed Monitoring and Reporting	1	312,612	86,223	7,858	406,694	4,000		51,628	462,322
217	Special Projects (groundwater sampling)	1	12,683	3,498	319	16,500				16,500
303	Climate Change Resilience	1	143,701	39,635	3,612	186,948				186,948
TOTAL			468,996	129,356	11,789	610,142	4,000	-	51,628	665,770
Other Watershed Related Programs										
205	Drinking Source Water Protection	1				-	194,931			194,931
TOTAL			-	-	-	-	194,931	-	-	194,931
Conservation Authority Lands and Conservation Areas										
427	Land Care Program	1	187,653	39,346	3,586	230,585			163,036	393,621
357	Land Management Planning	1	278,500	76,815	7,001	362,315				362,315
TOTAL			466,153	116,160	10,587	592,900	-	-	163,036	755,936
Enabling Services										
101/107/127/129	Corporate Services (incl HR, Corp Sup, AM, Grant)	1	790,230	217,958	19,864	1,028,052	23,665	257,644	626,654	1,936,015
105	Financial Services	1	213,977	59,018	5,379	278,374			101,593	379,967
109/131	Information Management and Technology	1	863,358	238,127	21,703	1,123,188			63,600	1,186,788
103/150	Governance and Corporate Administration	1	467,402	128,917	11,749	608,068	15,200			623,268
111	Communications, Marketing and Public Relations	1	503,580	138,895	12,659	655,134				655,134
801	Vehicles and Equipment	1	218,849	60,362	5,501	284,712			24,860	309,572
153/155	Asset Management	1	62,438	17,221	1,570	81,229			83,372	164,601
TOTAL			3,119,833	860,499	78,425	4,058,756	38,865	257,644	900,079	5,255,344
TOTAL GENERAL LEVY			5,833,058	1,596,437	145,497	7,574,992	312,596	292,018	1,952,193	10,131,799
General Levy - Category 3 - Cost Apportionment MOU										
Watershed Resource Management and Climate Change										
227	Restoration	3	216,886	59,821	5,452	282,159	8,000	21,242	267,344	578,745
123	Community Engagement and Stewardship	3	135,923	37,490	3,417	176,830		19,643		196,473
343	Integrated Watershed Planning	3	358,063	98,759	9,001	465,823				465,823
TOTAL			710,872	196,070	17,870	924,812	8,000	40,885	267,344	1,241,041
TOTAL GENERAL LEVY - CATEGORY 3			710,872	196,070	17,870	924,812	8,000	40,885	267,344	1,241,041
Special Levy										
TDB	Capital and Special Projects	1	1,437,278	269,520	13,069	1,719,867	75,000	100,000	50,000	1,944,867
TDB	Land Securement	3	250,000	148,000	14,800	412,800				412,800
TOTAL SPECIAL LEVY			1,687,278	417,520	27,869	2,132,667	75,000	100,000	50,000	2,357,667
Fee for Service - Schedule A										
265	Watershed Monitoring and Reporting						-	-	181,500	181,500
TOTAL FEE FOR SERVICE - SCHEDULE A			-	-	-	-	-	-	181,500	181,500

Niagara Peninsula Conservation Authority									
2026 Budgets and Municipal Levies (Budget by Programs and Services)									
Appendix 2 - Report No. FC-11-25			Levy				Non-Levy		
Dept	Description	Category	Niagara	Hamilton	Haldimand	Total Levy	Provincial	Federal	Self-Generated
TOTAL BUDGET									
Provincial, Federal, Authority Generated									
Other Watershed Related Programs									
241	Niagara River Remedial Action Plan	3					225,250	70,000	
307	Trees for All and Lakewood CA Restoration	3					12,000	499,353	88,498
133	Natural Asset Management	3							50,000
335	Climate Resilient Coastal Communities Program	3						139,372	
TOTAL							237,250	708,725	138,498
Conservation Authority Lands and Conservation Areas									
395/401/403/405	Active Recreation Programs	3					20,000		3,066,031
407/411									
413	Educational Programming	3							513,000
TOTAL							20,000	-	3,579,031
TOTAL PROVINCIAL, FEDERAL, AUTHORITY GENERATED							257,250	708,725	3,717,529
-									
GRAND TOTAL			8,231,208	2,210,026	191,236	10,632,471	652,846	1,141,628	6,168,566
18,595,511									
SUMMARY									
	Operating		6,543,930	1,792,506	163,367	8,499,804	577,846	1,041,628	6,118,566
	Capital		1,437,278	269,520	13,069	1,719,867	75,000	100,000	50,000
	Land Securement		250,000	148,000	14,800	412,800	-	-	-
	TOTAL		8,231,208	2,210,026	191,236	10,632,471	652,846	1,141,628	6,168,566
									18,595,511