



NIAGARA PENINSULA
CONSERVATION
AUTHORITY

2018 DRAFT Operating Budget

Presentation To
Full Authority Board
Sept. 20, 2017



2017 Budget Summary

	2017 Levy increase %	2017 Municipal Budget Guidance
Niagara Region	0.94%	1%
City of Hamilton	1.40%	1.80%
Haldimand County	0.40%	none provided

- ✓ Total combined Levy guidance increase of 1% (\$88,029): achieved
- ✓ Operating budget be based on actual costs: completed
- ✓ No net reduction to the operating reserves: achieved
- ✓ Sustain cost savings realized to date: achieved
- ✓ Continue to pursue additional revenue generating opportunities: achieved



2018 Budget Pressures

- ❑ Implementation of approved and upcoming Masterplans
(Binbrook/Cave Springs/Lake Erie Shoreline Properties, etc.)
- ❑ Planned to fund future projects such as:
 - ❑ L.B. Lagoon, C.C. Electrical upgrades
 - ❑ Emerald Ash Borer removal and tree replacement
 - ❑ Water Quality Monitoring and restoration
 - ❑ Floodplain mapping updates
- ❑ Additional public consultation:
 - ❑ Floodplain mapping
 - ❑ NPCA Policy Document Review



2018 Budget Pressures (con't)

- ❑ Anticipated bargaining costs (current agreement ends in 2018)
- ❑ Increased Training requirements
- ❑ Strategic Planning Support
- ❑ HQ lease increase (Alternative HQ feasibility)



Full Time Salary and Benefits

- ❑ Projected 2018 Salary and Benefit Expenditure \$5,061,204
- ❑ Legislated minimum wage increase effective Jan.1, 2018 to \$14/hour equates to approx. \$35,000 increase to student wages
- ❑ Projected 2018 Expenditure includes:
 - ❑ Step increases
 - ❑ 2.25% as per collective agreement with union
 - ❑ 3% increase in group benefits at present by Sun Life (carrier for Conservation Authorities).
 - ❑ Other benefit costs adjusted to reflect known changes such as: WSIB premium increased to \$3.05 from \$2.88 per \$100 of earnings , El premium decrease to \$836 from \$955 per employee , CPP increase from \$2,545 to \$2564 per employee



Budget Committee Direction June 12, 2017

- That discussions be held with the Region regarding the invoicing of programs/services vs special levy of programs/services the NPCA currently provides to the Region.

- Total combined Levy increase of 2% (\$177,820)
 - Equates to approx. 1.6% total budget increase as guidance

2018 Niagara Region Special Levy



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Niagara Special Levy Breakdown	2018 Special Levy
Programs/Services approved by NPCA Board	Levied
Land Aquisition	500,000
Debt Charges	1,628,851
Total Special Levy (Niagara)	<u>2,128,851</u>
Programs/Services approved by Niagara Region	Invoiced
Water Quality Monitoring	185,000
Total Invoiced to Niagara Region	<u>185,000</u>



2018 Operating Budget adjustments

- Board Budget Guidance of 2% Total levy from 2017 = \$177,820 added
- Clarification of Niagara Special Levy vs. invoiced services
- Merged former Operations Department with Financial Services and Information Technology Divisions to form new Corporate Resources Department
- Merged Human Resources , Communications, Community Engagement and Administrative Assistant services with Office of the CAO and Board now referred to as 'CAO and BOARD'
- Regular Full time Salaries and Benefits include 2.25% increase to base salary as per the collective agreement



Funding Allocations to the 2018 Operating Budget

Regular Levy	5,805,740
Special Levy	847,435
Federal Grant	155,000
Provincial Grant	473,996
Park Operations/Strat Init.	1,660,350
Admin Fees	367,500
Fees for Services (Municipal)	185,000
Other	136,000
Opg Funds	0
Operating Budget Funding Total	9,631,021



2018 Operating Expenditures

Board/ Administration	1,605,035
Watershed	2,578,492
Corporate Resources	5,447,494
Operating Expenditure Total	<u>9,631,021</u>
Surplus/(Deficit)	<u>0</u>



2018 Capital & Reserve Contribution

Capital Budget Total	<u>804,731</u>
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Allocated Directly to Reserves

Regular Levy (Niagara Differential)	440,378
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Special Levy (Land Acquisition)	600,000
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Reserve Total	<u>1,040,378</u>
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* 2018 Capital projects to be discussed at Oct. 11, 2017 Budget Committee meeting



Summary

- ✓ Discussions be held with the Niagara Region regarding the invoicing of programs/services vs special levy of programs/services the NPCA currently provides to the Region: achieved
- ✓ Total combined Levy guidance increase of 2% (or \$177,820 based on 2017 total levy): achieved
- ✓ Operating budget be based on actual costs: completed
- ✓ No net reduction to the operating reserves: achieved
- ✓ Sustain cost savings realized to date: achieved
- ✓ Continue to pursue additional revenue generating opportunities: ongoing



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